



**ABERDEEN**  
**CITY COUNCIL**

**BUDGET BOOKLET**

**FOR THE PERIOD**  
**1 APRIL 2009 TO 31 MARCH 2010**

# ABERDEEN CITY COUNCIL

## Budget Statements 2009/10

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## Introduction by City Chamberlain

This booklet provides revenue budget information for the Council in detail for 2009/10 for all services with indicative budgets for future years for council housing, (Housing Revenue Account (HRA) services) and the Common Good. In relation to all other services there are no indicative budgets for future years, at this stage, as the Scottish Government are unable to provide individual authority grant settlement figures at this time.

This booklet also includes detailed information in relation to the HRA capital budget for 2009/10 and indicative budgets for the following two years. .

The Council is currently going through a restructuring process with a new structure approved by Council on 24 March 2009. While this new structure has been approved there is a great deal of work to be done to re-align budgets into the new structure. Therefore, this budget booklet is prepared and set out on the current interim structure that is in place, with each Corporate Director accountable for their budget.

The Council has gone through a substantial review of its budgets and budget process over the last 12 months to ensure that a robust financial model is in place moving forward. Part of this process is the development of a medium term financial plan which is currently being drawn up and will be subject to an ongoing review process before being presented to Committee in due course.

Local Government expenditure falls into two categories of spend, **REVENUE** and **CAPITAL**, each of which have their own unique sources of funding.

Having now completed a review of the revenue budget process the Council is currently undertaking a review of the capital process and budget. While there is an interim plan in place this is currently being further scrutinised for future years implications to ensure that the Council has in place robust revenue and capital plans that are deliverable and affordable.

### Revenue Expenditure

Revenue expenditure can broadly be defined as expenditure that is incurred on the day to day running costs of delivering Council services, e.g. staffing, premises, supplies and services, administration, capital financing charges etc.

Service delivery covers a wide range of functions. Responsibilities lie with the Council for the provision of, amongst others:

- Education
- Social Work
- Environmental Health, including refuse collection and street cleaning
- Strategic and Community Planning
- Roads Maintenance and Road Safety
- Local Planning and Building Control
- Housing, including rent collection
- Libraries and Museums
- Leisure and Recreation
- Council Tax and Business Rates administration and collection

Whilst not directly responsible for the provision of police, fire and assessors services (which are managed and provided for through separate Joint Boards), the Council does provide a significant proportion of the funding required to meet the costs of these services.

It should be noted that although acting as an agent for the billing and collection of water debts, the Council is not responsible for the supply of water which is the responsibility of the Scottish Water Authority.

### **Revenue Budget**

In preparing and determining its revenue budget the Council Services require to be split into

- the provision of council housing (Housing Revenue Account) and
- all other services (General Fund)

as the sources of funding are quite distinct.

### **Housing Revenue Account (HRA)**

Housing is the only service where a separate "ring fenced" account known as the Housing Revenue Account has to be kept to record expenditure and income associated with the dwellings provided by law under the Housing (Scotland) Act 1987.

Expenditure and income on other housing services, such as the provision of renovation grants to private owners is charged to the General Fund.

Tenants who occupy local authority houses are charged with a weekly rent which is credited to the Housing Revenue Account.

There is a statutory requirement to give one month's notice of any changes to rent levels and local authorities are specifically excluded from subsidising housing rents from council taxes.

The 2009/10 average weekly rent is £60.98, based on a 48 week year, and reflects a 3.8% increase from the prior year figure (2008/09 £58.75 per week).

Within the HRA for 2009/10, total budgeted expenditure of approximately £69 million is assumed, with some £24 million to be spent on housing repairs, and a revenue contribution of £12.5 million to support the housing capital programme.

The principal source of income is housing rents (£65.1 million). For 2009/10 there is no contribution or support provided from HRA working balances.

In setting and developing a 3 year rent strategy, the Council is required to take into consideration the level of capital investment required to maintain and improve the overall housing conditions available to the citizens of Aberdeen with a requirement to meet the Scottish Housing Quality Standard by 2015.

The indicative budgets for 2010/11 assumes an increase of 1.4% (inflation of 0.4% plus 1%) and for 2011/12 0.9% (inflation of 0.9% plus 1%).

These figures will require to be reviewed taking into consideration work on a revised Housing Business plan and the current economic climate.

Details on the Housing Revenue Account (HRA) Budget can be found on pages 183 to 186.

### **General Fund**

Around 75% of the budgeted expenditure on the General Fund is financed by the Scottish Executive through Aggregate Exchequer Finance (AEF). This is made up of three elements:

- General Revenue Funding
- Non-Domestic Rate Income (NDRI); and
- Specific (Ring-Fenced) grants.

The AEF for each authority, which is distributed by the Scottish Executive, is determined through a complex distribution methodology which takes account of the Grant Aided Expenditure (GAE) for each authority.

This is the amount that the Scottish Executive considers that each local authority needs to spend on the provision of services in order to provide a consistent level of service across all authorities. It is determined using various factors such as pupil numbers, population statistics, road length, etc. Secondary factors such as the level of deprivation, sparsity of population, etc. are also taken into account.

The actual level of spend on services provided by the authority is a decision that is taken by the Council.

The balance of funding (i.e. around 25%) is principally from the Council Tax.

### **Finance Settlement & Spending Review**

The Scottish Government's spending plans, "The Scottish Budget Spending Review 2007", for the next three years was presented to Parliament on 14 November 2007 with a Finance Circular issued for the second of this 3 year period in December 2008.

In addition a concordat reflecting a package of measures, within a tight financial settlement, was endorsed by the Scottish Ministers and by the CoSLA Presidential Team.

Included within the package of measures reference was made to Single Outcome Agreements, reductions in ring fencing and the retention of efficiency savings.

This jointly agreed package was aimed at giving local authorities flexibility and greater responsibility with the onus increasingly on authorities to reach decisions on where the money should be spent to achieve agreed outcomes.

### **Revenue Support**

The settlement outlines that within the overall "All Scotland" figures of £10.789 billion the total Revenue Support (which includes specific grants) allocated to the City Council is £361.814 million for 2009/10. No figures are currently available for future years due to the current economic climate and the steps the United Kingdom government are taking to avoid a prolonged period of recession.

The figures for 2009/10 include our share of the national annual sum of £70 million which we received as part of the overall package if we freeze Council tax rates to 2008/09 levels.

The City's share is £3.3 million. This is equivalent to not increasing our Council tax by 3.1% or £38 on a Band D property in 2009/10.

The arrangements for the basis of the 2009/10 settlement distribution are that the Grant Aided Expenditure totals have been frozen at 2007/08 with the underlying data such as mid-year population estimates and school pupil rolls having been updated.

It is recognised that the demographics of Scotland are changing particularly in relation to Social Care with currently significant growth in the demand for and the cost of older people's services due to both the ageing population and the nature and type of service required.

Additional areas of social care spend experiencing growth is in relation to children's services. Although it is recognised that school rolls are falling the demand for social care services is growing within children and young people with significant costs in budgets for children with complex needs.

There is a joint review currently being undertaken between COSLA (the Convention of Scottish Local Authorities) and the Scottish Government on the distribution formula. It is anticipated that the review would be concluded by October 2009 to feed into the next 3 year local government finance settlement period beginning in 2011/12.

### **Council Tax**

For 2009/10 the Council Tax level is £1,230.39 (Band "D") reflecting a freeze for the second year in a row.

The level of income that is raised from setting this level of Council Tax taking into consideration a review of the Council Tax base and an assumed collection rate of 97.6% is £105.280 million for 2009/10.

In addition the Council will receive £3.3 million additional grant from the Scottish Government given that a freeze on Council tax levels has been approved by the Council.

### **General Services - Net Expenditure**

#### **2009/10**

Within the 2009/10 total net budget of £446 million, the most significant service areas in terms of spend which together comprise 61% of the total figure are Culture & Learning (c. £168 million) and Health & Care (c. £104 million) which include the provision of Education and Social Work services respectively. These figures exclude cost allocations for central support services and corporate accommodation costs. In addition support for police, fire and assessors services amounts to approximately £40.5 million.

For staff other than teachers, the 2009/10 budget also reflects allowances of 2.5% for expected salary and wage increases (teachers are 2.25%), additional employers superannuation from the 2005 Actuarial valuation and national insurance costs along with an allowance for clearly defined contractual uplifts for payments to agencies, and other bodies up to a maximum of 2.5%.

Arising from the implementation of Equal Pay & Modernisation a corporate budget of £10.763 million has been made within staffing costs to meet the costs of job evaluation outcomes. The Council will make these payments in May 2009 after which Service budgets will be allocated the budget to meet these additional costs.

The budget also reflects a limited contingencies fund of £2 million. In addition a Corporate Revenue Investment Fund of £1.9 million was approved to support services to deliver the changes required and progress further work through the service re-design was also approved.

A listing of all budgets savings approved are set out on pages 18 to 25.

Further details on the General Fund Budget can be found on pages 27 to 180.

### **Capital Expenditure**

Capital expenditure can be defined as expenditure on infrastructure and assets for which the benefit exceeds one year, e.g. building of a school, improvements to sheltered housing complex, purchase of equipment, etc.

Since 1 April 2004 the method of funding capital expenditure changed under the Local Government in Scotland Act 2003 whereby the Prudential Framework applies. The Council is required to operate within a set of prudential indicators, which will have regard to a number of factors:

- Affordability, e.g. implications for Council Tax/Housing Rent;
- Prudence and sustainability, e.g. implications for external borrowing;
- Value for money, e.g. option appraisal;
- Stewardship of assets, e.g. asset management plans;
- Service objectives, e.g. strategic planning for the authority;
- Practicality, e.g. achievability of the forward plan.

Local authorities have freedom to determine the level of capital expenditure they wish to incur, as long as they can afford to meet the capital financing charges in the Revenue Budget, and it does not breach prudential indicators.

For 2009/10 total loan charges support provided to local authorities through Aggregate External Finance is based on an assumed level of new capital debt taken out each year. We have assumed that supported borrowing allocations for the Non Housing Capital Programme will be £10.321 million. The Council also receives General Capital Grant of £17.250 million.

Capital expenditure by local authorities and future expenditure forecasts will continue to be monitored by the Scottish Government to feed into the collection of national data for HM Treasury.

The Scottish Government reserves the right to cap or restrict the level of borrowing that Councils' undertake. With inflation currently increasing there is a future possibility that restrictions may be applied.

### **Housing – Capital Budget**

For 2009/10 the Council agreed an overall programme of £59.5 million inclusive of an allowance of £7.8 million for tender variations and slippage giving a funded programme of £51.7 million. This is to be met from a revenue contribution of £12.5 million and borrowing of £39.2 million which is reflected in the Housing Revenue Account as capital financing charges, i.e. principal and interest repayments on the cost of borrowing to meet capital expenditure.

Details on the Housing Capital Budget can be found on pages 189 to 194.

### **Non-Housing Capital Budget**

For 2009/10 the Council agreed a complete review of the programme which is currently ongoing. This review is aimed at targeting capital spend in the Council's key priority areas during this period of economic instability.

### **Common Good**

The Common Good stands separate from other accounts and funds of the Council, and could be said to originate from the grant of freedom lands by King Robert the Bruce in 1319. The Common Good is a corporate property and must be applied for the benefit of the community as the Council thinks fit. It is invested in land and buildings, such as Tullos and other industrial estates, and farms, with any surplus being placed on cash deposit with the Council's own Loans Fund.

Criteria for Common Good Funding and support are as follows:-

- A project to uphold the dignity of the City;
- Upkeep and improvement of Council property which forms part of the Common Good;
- Safeguarding the corporate rights of the community and defending its interests;
- Granting of donations to public institutions or charities, providing it is in the interests of the general public of the City;
- Any other purpose which in the bona fide and reasonable judgement of the Council is for the good of the community as a whole or which the inhabitants at large may share.

The principal source of funding and income, for the Common Good, to meet budgeted expenditure arises from the rent of properties (c £2 million).

Details on the Common Good Budget can be found on pages 197 to 199.

### **Reserves and Balances**

CIPFA issued revised guidance on reserves and balances in February 2003. The guidance advises that "within the existing statutory and regulatory framework, it is the responsibility of the finance director to advise local authorities about the level of reserves that they should hold and to ensure that there are clear protocols for their establishment and use". A review of the Council's reserves is undertaken as part of the budget process.



The uncommitted balances on the General Fund were £5.589 million as at 31 March 2008. During the 2008/09 financial year there was a number of movements within the working balances including a capital fund contribution of £13.8 million and commitments to meet staff exit costs including redundancy costs. Taking account of these factors and the forecast overspend for 2008/09 the projected level of uncommitted balances at 31 March 2009 is £5.798 million.

The priority will be for the Council to restore the level of uncommitted balances on the General Fund Reserve and it was agreed to target re-instatement to a level of between 2.5% to 3% of the total value of the net revenue budgeted expenditure. This equates to £11.2 million to £13.4 million. This will be subject to on-going regular review and monitoring as part of the Council's Medium Term Financial Strategy and its governance arrangements.

In respect to the Housing Revenue Account working balances of between £3.3 million to £3.5 million are considered prudent.

For the Common Good the Council has previously adopted an underlying principle that the cash reserves should be maintained at around £4.3 million to £4.5 million.

As trustees of the Common Good it is the duty of the Council to ensure that the cash balances are maintained for the future. The impacts of alternative cash balance investments will be assessed as part of the financial management for the Common Good taking into consideration expected future reductions on current investment returns and benefits still to be quantified from the receipts anticipated from the Greenfern development.

The preparation of the Council's budgets is very much a team effort involving many staff from both my own and other services within the Council. I would like to take this opportunity to acknowledge the considerable efforts of all staff in the preparation of the Budget Booklet.

A handwritten signature in black ink, appearing to read 'Susan E Cooper', with a long horizontal flourish extending to the right.

Susan E Cooper  
City Chamberlain

**SUMMARY**  
**GENERAL FUND BUDGET**  
**2009/10**

## COUNCIL TAX LEVELS

The balance of expenditure, after deducting external finance, the use of funds and balances, and any allowances for Community Charge / Council Tax arrears, is met by funding from the levy of Council Tax.

The band 'D' figure is calculated by dividing the total amount to be collected by the Council tax product (the amount raised by a £1 levy on each band 'D' property).

	2008/2009	2009/2010
	£	£
Net Expenditure to be met by Tax payers	104,715,000	105,685,000
Council Tax Product	85,107	85,923
Band 'D' Tax (rounded)	1,230	1,230

## Council Tax Bands and Charges

		2008/2009	2009/2010
Band	Property Band Value	£	£
A	£27,000 or under	820.26	820.26
B	£27,001 to £35,000	956.97	956.97
C	£35,001 to £45,000	1,093.68	1,093.68
D	£45,001 to £58,000	1,230.39	1,230.39
E	£58,001 to £80,000	1,503.81	1,503.81
F	£80,001 to £106,000	1,777.23	1,777.23
G	£106,001 to £212,000	2,050.65	2,050.65
H	Over £212,000	2,460.78	2,460.78

## Joint Board Requisitions

	2009/2010
	£' 000
- Grampian Valuation Joint Board	1,505
- Grampian Fire and Rescue Service	14,836
- Grampian Police	24,254

The Police requisition above excludes capital grant.

**REVENUE BUDGET STATEMENT 2009 / 2010**

SUMMARY	REVISED BUDGET 2008 / 2009 £'000	ESTIMATED OUT-TURN 2008 / 2009 £'000	ORIGINAL BUDGET 2009 / 2010 £'000	BUDGET VARIANCE £'000
<b>AREA CENTRAL</b>	1,153	1,264	1,376	223
<b>AREA NORTH</b>	1,225	1,124	1,212	(13)
<b>AREA SOUTH</b>	1,071	1,007	998	(73)
<b>COUNCIL EXPENSES</b>	2,476	2,283	2,464	(12)
<b>OFFICE OF CHIEF EXECUTIVE</b>	445	445	318	(127)
<b>CONTINUOUS IMPROVEMENT</b>				
HEAD OF CORPORATE COMMUNICATIONS	1,801	1,697	2,194	393
HEAD OF CUSTOMER RELATIONS MANAGEMENT	3,986	3,444	3,811	(175)
HEAD OF PERFORMANCE MANAGEMENT & QUALITY ASSURANCE	766	635	678	(88)
HEAD OF SERVICE DESIGN & DEVELOPMENT	9,662	9,288	9,449	(213)
OPERATIONAL SUPPORT MANAGER C.I.	752	687	737	(15)
	<b>16,967</b>	<b>15,751</b>	<b>16,869</b>	<b>(98)</b>
<b>RESOURCES MANAGEMENT</b>				
CITY CHAMBERLAIN	1,991	2,218	1,927	(64)
CITY SOLICITOR	525	507	540	15
HEAD OF DEMOCRATIC SERVICES	1,565	1,637	1,444	(121)
HEAD OF HUMAN RESOURCES	4,752	4,381	4,622	(130)
HEAD OF PROCUREMENT	(26)	550	(1,417)	(1,391)
HEAD OF RESOURCES DEVELOPMENT & DELIVERY	(1,738)	(1,637)	(2,164)	(426)
OPERATIONAL SUPPORT MANAGER R.M..	106	106	109	3
	<b>7,175</b>	<b>7,762</b>	<b>5,061</b>	<b>(2,114)</b>
<b>STRATEGIC LEADERSHIP</b>				
HEAD OF COMMUNITY PLANNING & REGENERATION	2,214	2,321	2,042	(172)
HEAD OF ECONOMIC & ENVIRONMENTAL SUSTAINABILITY	2,493	2,495	4,658	2,165
HEAD OF PLANNING & INFRASTRUCTURE	310	(118)	249	(61)
OPERATIONAL SUPPORT MANAGER S.L.	3,122	3,613	3,419	297
STATAGISTS - EMEEGENCY PLANNING	81	81	85	4
	<b>8,220</b>	<b>8,392</b>	<b>10,453</b>	<b>2,233</b>
<b>ENVIRONMENTAL &amp; INFRASTRUCTURE</b>				
SHELTER & ENVIRONMENT NORTH	34,855	34,569	38,348	3,493
SHELTER & ENVIRONMENT SOUTH	19,449	19,436	15,488	(3,961)
	<b>54,304</b>	<b>54,005</b>	<b>53,836</b>	<b>(468)</b>

REVENUE BUDGET STATEMENT 2009 / 2010

SUMMARY	REVISED BUDGET 2008 / 2009 £'000	ESTIMATED OUT-TURN 2008 / 2009 £'000	ORIGINAL BUDGET 2009 / 2010 £'000	BUDGET VARIANCE £'000
<b>HOUSING</b>				
AREA HOUSING OFFICER CENTRAL	523	546	505	(18)
AREA HOUSING OFFICER NORTH	404	544	393	(11)
HOUSING MANAGER SOUTH	188	195	181	(7)
ASSET POLICY MANAGER (HOUSING)	(30)	(30)	(26)	4
ASSET POLICY MANAGER (CENTRAL)	(54)	(142)	9	63
ASSET PROPERTY MANAGER (NORTH)	(212)	(162)	(165)	47
PROPERTY MANAGER SOUTH	(157)	(165)	(106)	51
HEAD P & P FOR SERVICES TO ADULTS	14,778	14,604	13,621	(1,157)
SHELTER MANAGER CENTRAL	475	421	482	7
	<b>15,915</b>	<b>15,811</b>	<b>14,894</b>	<b>(1,021)</b>
<b>LEARNING, CULTURE &amp; SPORT</b>				
CULTURE & COMMUNITIES	19,272	20,183	18,745	(527)
CULTURE & LEARNING CENTRAL	6,113	7,366	6,952	839
CULTURE & LEARNING NORTH	1,856	2,666	5,176	3,320
CULTURE & LEARNING SOUTH	4,783	4,782	5,753	970
HEAD P & P CHILDREN & YOUNG PEOPLE	1,146	1,146	1,137	(9)
NORTH / CENTRAL SCHOOLS	76,725	76,815	74,581	(2,144)
QA / STRATEGY	4,941	5,606	5,866	925
SPORTS / SOUTH SCHOOLS	49,330	50,174	49,833	503
	<b>164,166</b>	<b>168,738</b>	<b>168,043</b>	<b>3,877</b>
<b>MICELLANEOUS SERVICES</b>				
MISCELLANEOUS SERVICES OTHER	40,249	39,265	47,115	6,866
MISCELLANEOUS SERVICES	18,440	11,766	20,210	1,770
	<b>58,689</b>	<b>51,031</b>	<b>67,325</b>	<b>8,636</b>
<b>SOCIAL WORK</b>				
CHIEF SOCIAL WORKER	2,316	2,746	2,477	161
TRANSFORMATION PROGRAMME	(11,066)	0	0	11,066
HEALTH & CARE CENTRAL	43,344	49,164	48,622	5,278
HEALTH & CARE NORTH	30,127	28,954	28,299	(1,828)
HEALTH & CARE SOUTH	27,003	25,439	23,563	(3,440)
GFA INFORMATION UNIT	135	126	0	(135)
CAREFIRST TEAM	259	326	432	173
LAC CORPORATE PARENTING	0	9	0	0
SW FROM SH & ENV	508	258	242	(266)
	<b>92,626</b>	<b>107,022</b>	<b>103,635</b>	<b>11,009</b>
<b>SUB - TOTAL</b>	<b>424,432</b>	<b>434,635</b>	<b>446,484</b>	<b>22,052</b>
TRADING OPERATIONS	(7,192)	(7,632)	(7,748)	(556)
EXCEPTIONAL ITEM	0	1,055	0	0
<b>NET EXPENDITURE</b>	<b>417,240</b>	<b>428,058</b>	<b>438,736</b>	<b>21,496</b>
<b>FUNDED BY :</b>				
CENTRAL GOVERNMENT GRANTS	311,960	311,970	329,476	17,516
COUNCIL TAX	104,715	105,604	105,685	970
COMMUNITY CHARGE ARREARS	565	35	3,300	2,735
RESERVES & BALANCES	0	2,455	275	275
	<b>417,240</b>	<b>420,064</b>	<b>438,736</b>	<b>21,496</b>

## Total Revenue

	Revised Budget 2008/2009 £000s	Est. Out- turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>				
Apt&C	114,484	105,251	112,870	(1,614)
Teachers	91,347	89,179	89,451	(1,896)
Manual Members	30,993	29,409	28,422	(2,571)
	1,053	1,053	1,084	31
Payment To Pensioners	3,475	3,940	3,574	99
Agency Staff Etc	816	4,617	697	(119)
Indirect Staff Costs	9,550	13,354	8,631	(919)
Costing Recharges	61	52	46	(15)
General Staff Recharges	167	167	162	(5)
	<b>251,946</b>	<b>247,022</b>	<b>244,937</b>	<b>(7,009)</b>
<b>Premises Costs</b>				
Rates & Rents & Water Services	9,504	9,343	9,794	290
R & M & Alterations	5,993	5,970	6,841	848
Energy Costs	8,935	9,798	8,630	(305)
Fixtures And Fittings	82	55	68	(14)
Cleaning & Domestic Supplies	5,067	5,106	4,875	(192)
Operational Buildings	1,534	1,555	3,633	2,099
	<b>31,115</b>	<b>31,827</b>	<b>33,841</b>	<b>2,726</b>
<b>Administration Costs</b>				
Admin	8,127	7,758	8,256	129
Members	86	70	86	0
Support Services	3,640	4,010	3,953	313
Other Administr'N Costs-Total	184	177	184	0
	<b>12,037</b>	<b>12,015</b>	<b>12,479</b>	<b>442</b>
<b>Transport Costs</b>				
Direct Transport Costs	(4,257)	620	480	4,737
Recharge Transport Cost	4,706	4,549	4,417	(289)
Contract Hire/Operating Leases	3,710	3,674	3,618	(92)
Public Transport/Car Allowance	2,473	2,164	2,424	(49)
Transport Insurance	365	365	372	7
Other Transport Costs - Total	110	89	111	1
	<b>7,107</b>	<b>11,461</b>	<b>11,422</b>	<b>4,315</b>
<b>Supplies &amp; Services</b>				
Laundry	47	40	51	4
Equip & Furniture & Materials	5,579	5,468	5,508	(71)
Catering	1,828	1,807	1,630	(198)
Services	45,919	46,493	41,256	(4,663)
Communications & Computing	2,641	2,685	2,576	(65)
Grants And Subscriptions	37	43	34	(3)
Miscellaneous Expenses	11,997	11,475	11,082	(915)
	<b>68,048</b>	<b>68,011</b>	<b>62,137</b>	<b>(5,911)</b>

## Total Revenue

	Revised Budget 2008/2009 £000s	Est. Out- turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Agencies</b>				
Ind Units Within Council-Total	458	458	468	10
Other Local Authorities-Total	91	211	134	43
Health Authorities-Total	1,186	1,451	1,210	24
Government Departments	0	0	0	0
Voluntary Organisations-Total	59,880	58,773	56,235	(3,645)
Other Establishments-Total	39,550	38,866	40,595	1,045
Private Contractors	37,939	40,694	39,976	2,037
Other Agencies	8,372	7,849	7,989	(383)
	<b>147,476</b>	<b>148,302</b>	<b>146,607</b>	<b>(869)</b>
<b>Transfer Payments</b>				
Transfer Payments	49,286	49,497	56,887	7,601
Miscellaneous Payments - Total	3,111	2,874	4,147	1,036
	<b>52,397</b>	<b>52,371</b>	<b>61,034</b>	<b>8,637</b>
<b>Capital Financing Costs</b>				
Loans Fund/Consolidated Adv	32,794	29,917	34,677	1,883
Direct Revenue Financing	0	0	0	0
Loans Fund - Specific Codes	0	0	0	0
Covenant Payments	60	60	61	1
	<b>32,854</b>	<b>29,977</b>	<b>34,738</b>	<b>1,884</b>
<b>Further Efficiencies</b>				
Further Efficiencies	(14,377)	(1,940)	(2,067)	12,310
	<b>(14,377)</b>	<b>(1,940)</b>	<b>(2,067)</b>	<b>12,310</b>
<b>ExpenseTotal</b>	<b>588,603</b>	<b>599,046</b>	<b>605,128</b>	<b>16,525</b>
<b>Income</b>				
Government Grants	(48,757)	(51,670)	(51,812)	(3,055)
Other Grant-Reimburse-Contrib.	(29,521)	(29,112)	(28,464)	1,057
Customer & Client Receipts	(24,404)	(24,291)	(25,626)	(1,222)
Interest	(641)	(773)	(464)	177
Recharges To Other Heads	(33,753)	(30,748)	(31,425)	2,328
Other Income	(27,095)	(27,819)	(20,849)	6,246
	<b>(164,171)</b>	<b>(164,413)</b>	<b>(158,640)</b>	<b>5,531</b>
<b>IncomeTotal</b>	<b>(164,171)</b>	<b>(164,413)</b>	<b>(158,640)</b>	<b>5,531</b>
<b>Net Expenditure</b>	<b>424,432</b>	<b>434,633</b>	<b>446,488</b>	<b>22,056</b>

**Aberdeen City Council  
Budget Savings Approved - 2009/10  
Comprehensive List for all Services**

Count	Service	Ref	Description	2009/10 £'000
1	Continuous Improvement	CI01	Removal of Graphics Design Officer post	42
2	Continuous Improvement	CI02	Removal of Production Officer	36
3	Continuous Improvement	CI03	Retiral of Events Officer	34
4	Continuous Improvement	CI04	Removal of 50% of Marketing Officer post	18
5	Continuous Improvement	CI05	Removal of Events Delivery Manager post	50
6	Continuous Improvement	CI06	Service redesign & Efficiencies Cust. Serv. Del	169
7	Continuous Improvement	CI07	Restructure of Debt Recovery Teams	104
8	Continuous Improvement	CI09	Restructure of Income Management Team	23
9	Continuous Improvement	CI11	Delete vacant Investigations Manager post	32
10	Continuous Improvement	CI12	<b>EG3 -WCAPO post</b>	5
11	Continuous Improvement	CI13	<b>M1 -Delete 2 Change Manager posts</b>	87
12	Continuous Improvement	CI14	<b>M5 - Delete vacant Budget Analyst post</b>	6
13	Continuous Improvement	CI15	<b>O13 - Disestablish vacant hours following minor structure change in Operations (2<sup>nd</sup> line support co-ordinator)</b>	23
14	Continuous Improvement	CI16	Support Services - Finance functionality	15
15	Continuous Improvement	CI17	Support Services – Restructuring	20
16	Continuous Improvement	CI22	Project Leader Voluntary Severance	43
17	Continuous Improvement	CI24	<b>O6 -Revision of Bulk Printing Contract</b>	13
18	Continuous Improvement	CI25	<b>O7 - Revision of BT Commsure Contract</b>	10
19	Continuous Improvement	CI26	<b>O9 - Revision of AutoCAD Support Contract</b>	6
20	Continuous Improvement	CI27	<b>O11 - Revision of Server Maintenance Contract (tender exercise)</b>	50
21	Continuous Improvement	CI28	<b>O12 - Reduction of ad-hoc Operations Support</b>	5
22	Continuous Improvement	CI29	<b>O14 - Cancel ESCROW Agreements</b>	12
23	Continuous Improvement	CI30	<b>TIS1 - Reduce ad-hoc support budget</b>	10
24	Continuous Improvement	CI31	<b>M6 - Reduce Training Budget</b>	1
25	Continuous Improvement	CI32	<b>M8 - Reduce Modernisation Fund</b>	20
26	Continuous Improvement	CI33	Accord Card function	119
27	Continuous Improvement	CI34	Kittybrewster Contact Team	10
28	Continuous Improvement	CI35	Restructure of Q&A section	12
29	Continuous Improvement	CI36	Restructure of Team Leader (Tech)	42
30	Continuous Improvement	CI37	RCC Support Budget reductions	13
31	Continuous Improvement	CI38	Reduction of Management and General Costs	25
32	Continuous Improvement	CI39	Redundancy of Modernisation & Innovation Manager	58
33	Continuous Improvement	CI40	Delete 1 Change Manager post	43
34	Continuous Improvement	CI41	Re-alignment of Investigation Unit to Audit	100
35	Continuous Improvement	CI45	Unassigned hours to specific posts	38
				<b>1,294</b>



**Aberdeen City Council  
Budget Savings Approved - 2009/10  
Comprehensive List for all Services**

Count	Service	Ref	Description	2009/10 £'000
36	Council Expenses	CE1	Discontinue annual sponsorship for Chair of Public Policy at Robert Gordon University	16
37	Council Expenses	CE2	Advertisement of Councillor's Surgeries	21
				<b>37</b>
38	Environment & Infrastructure	ES1	Increased Burial charges	19
39	Environment & Infrastructure	ES2	Increased Crematorium Charges	125
40	Environment & Infrastructure	ES4	Increase allotment charges	10
41	Environment & Infrastructure	ES5	Review Grounds Maintenance	482
42	Environment & Infrastructure	ES6	Review of Public Toilets	45
43	Environment & Infrastructure	ES7	Restructure Environmental Services	250
44	Environment & Infrastructure	ES8	Street Sweeping Review	100
45	Environment & Infrastructure	ES9	Close Nursery	150
46	Environment & Infrastructure	ES10	Review of In Bloom	29
47	Environment & Infrastructure	ES11	Review of Pets Corner	20
48	Environment & Infrastructure	ES12	Duthie Park Store person	20
49	Environment & Infrastructure	ES13	Review of Central Reservation Maintenance	10
50	Environment & Infrastructure	ES14	Reduce Membership of People & Places Scheme	4
51	Environment & Infrastructure	ES15	Closure of Public Toilets	36
52	Environment & Infrastructure	ES16	Stopping of Mobile Hire of Toilets	3
53	Environment & Infrastructure	ES17	Review of Patrolmen/Park Attendants	75
54	Environment & Infrastructure	ES18	Stop Courtesy Bus for Crematorium	20
55	Environment & Infrastructure	ES19	Review Sheltered Placement Scheme	25
56	Environment & Infrastructure	ES20	Review of Ranger Service	82
57	Environment & Infrastructure	ES21	House Garden Maintenance	20
58	Environment & Infrastructure	ES22	Maintenance cost of Sports Facilities	198
59	Environment & Infrastructure	EN1	Rationalise and reduce environmental projects undertaken	6
60	Environment & Infrastructure	EN2	Reduction of one post	25
61	Environment & Infrastructure	EN3	Miscellaneous Savings	5
62	Environment & Infrastructure	CP1	Increase in parking charges for on and off street and review of Contractor's daily ticket	150
63	Environment & Infrastructure	CP2	Increase in charges for residents parking permits	447
64	Environment & Infrastructure	CP3	Introduce charges for residents' permits at Foresterhill Zone	80
65	Environment & Infrastructure	CP4	Car Parking Repairs and Maintenance reduction	45
66	Environment & Infrastructure	CP5	Civil Enforcement of bus lanes	210
67	Environment & Infrastructure	CP6	Ensuring all in-house permits are procured from the Council	35
68	Environment & Infrastructure	PP1	Pest Control Charge	2
69	Environment & Infrastructure	PP2	Pest Control Contract Fees	2
70	Environment & Infrastructure	PP3	Increase HMO registration fees	158
71	Environment & Infrastructure	PP4	Public Health Team - staff reduction	31

**Aberdeen City Council  
Budget Savings Approved - 2009/10  
Comprehensive List for all Services**

Count	Service	Ref	Description	2009/10 £'000
72	Environment & Infrastructure	PP5	Contaminated Land Team - staff reduction	24
73	Environment & Infrastructure	PP6	Pollution team - staff reduction	0
74	Environment & Infrastructure	PP7	Pest Control Team - staff reduction	23
75	Environment & Infrastructure	R1	Increase in road occupation charges	20
76	Environment & Infrastructure	R2	Introducing charges associated with disabled car parking	15
77	Environment & Infrastructure	R3	Operation of Taxicard	140
78	Environment & Infrastructure	R4	Remove eligibility for Taxicard scheme from those who are in receipt of financial support	25
79	Environment & Infrastructure	R5	Restrict the subsidy to journey within the City boundary	10
80	Environment & Infrastructure	R6	Removing the subsidy for the City Tour Bus	25
81	Environment & Infrastructure	R7	Withdrawing the support for the Parks Link bus	25
82	Environment & Infrastructure	R8	Beach Boulevard Operations	60
83	Environment & Infrastructure	R9	Coastal Protection	40
84	Environment & Infrastructure	R10	Hedge and Tree Maintenance	40
85	Environment & Infrastructure	R11	Winter Maintenance	60
86	Environment & Infrastructure	R12	Roads Service Re-design	70
87	Environment & Infrastructure	F1	Facilities savings	150
88	Environment & Infrastructure	T1	Miscellaneous Savings	11
89	Environment & Infrastructure	T2	Save £5k in rental	5
90	Environment & Infrastructure	T3	Lose Smoking Control Officer Post	25
91	Environment & Infrastructure	W1-6	Charges for Services in Waste Collection	69
92	Environment & Infrastructure	W7	WEEE savings on transport and treatment costs	50
93	Environment & Infrastructure	W8	Fleet Efficiencies at a Corporate Level	300
94	Environment & Infrastructure	W9	Terminate monthly Sheddocksley RCV free bulky item uplift	4
				<b>4,110</b>
95	Housing	H1	Homeless Co-ordination (H71844) additional income/efficiencies	386
96	Housing	H2	Re provisioning of accommodation - Supporting People	50
97	Housing	H3	Homeless Strategy - Commissioning Strategy	49
98	Housing	H4	Renegotiation of contracts - Supporting People	500
99	Housing	H5	Homeless Operational - Commissioning Strategy	37
100	Housing	H6	Deletion of long term vacancies (Non Housing Repairs & Sales & Consents)	110
101	Housing	H7	Community Safety Antisocial behaviour	50
				<b>1,182</b>

**Aberdeen City Council  
Budget Savings Approved - 2009/10  
Comprehensive List for all Services**

Count	Service	Ref	Description	2009/10 £'000
102	Central	OSC 1	Efficiencies in operational support	143
				<b>143</b>
103	North	OSN 1	4 vacancies held pending outcome of VS/ER and restructuring	97
104	North	OSN 2	Efficiencies from streamlining of processes eg through Infosmart	10
				<b>107</b>
105	South	OSS 1	Voluntary Severance within Operational Support Services	98
				<b>98</b>
106	Learning Culture & Sport	SP01	Beach Leisure Centre	17
107	Learning Culture & Sport	SP02	Westburn Tennis Centre	8
108	Learning Culture & Sport	SP04	Kings Links	8
109	Learning Culture & Sport	SP05	Westburn Outdoor Centre	1
110	Learning Culture & Sport	SP06	St Machar Outdoor Centre	22
111	Learning Culture & Sport	SP07	Hilton Outdoor Centre	1
112	Learning Culture & Sport	SP08	Northfield Pool	7
113	Learning Culture & Sport	SP10	Buckburn Swimming Pool	20
114	Learning Culture & Sport	SP11	Kincorth Sports Centre	40
115	Learning Culture & Sport	SP13	Aulton Pavilion	1
116	Learning Culture & Sport	SP14	Sports Posts	75
117	Learning Culture & Sport	SP17	Peterculter Sports Centre	40
118	Learning Culture & Sport	C01	Reductions to Strategic Leadership sports and cultural grants	158
119	Learning Culture & Sport	C02	6% Reduction in Culture & learning grants to Community Projects	43
120	Learning Culture & Sport	C03	6% reduction in grants to leased community centres	33
121	Learning Culture & Sport	C04	Reduction of opening hours of libraries	110
122	Learning Culture & Sport	C05	Reduce Central Library opening hours	36
123	Learning Culture & Sport	C06	Closure of Branch Libraries	50
124	Learning Culture & Sport	C08	Community Training Unit – Staff Reductions	27
125	Learning Culture & Sport	C09	CRIS limited centralist model	12
126	Learning Culture & Sport	C10	Staff Reduction of NCPO Posts	150
127	Learning Culture & Sport	C11	Reduction in Staffing - Museums & Galleries	100
128	Learning Culture & Sport	C12	CLD Staff reductions	228
129	Learning Culture & Sport	C13	Citywide Creche Income Increases	13
130	Learning Culture & Sport	C14	Deliver arts development service through neighbourhood based facilities	10
131	Learning Culture & Sport	C15	City Moves Service reduction	17
132	Learning Culture & Sport	L01	Staffing Adjustments due to Roll Reduction	288
133	Learning Culture & Sport	L02	School Transport - efficiency saving	160
134	Learning Culture & Sport	L03	Pre School Nursery Restructuring	73
135	Learning Culture & Sport	L04	Catering, cleaning and Janitorial Services – Efficiency	700

**Aberdeen City Council  
Budget Savings Approved - 2009/10  
Comprehensive List for all Services**

Count	Service	Ref	Description	2009/10 £'000
136	Learning Culture & Sport	L05	Reduction in overall staff costs for new and combined schools	185
137	Learning Culture & Sport	L06	Rationalisation of Culture & learning Support Teams across the city	200
138	Learning Culture & Sport	L07	Schools Estate Strategy	0
139	Learning Culture & Sport	L09	Out of Authority Placements	1,100
140	Learning Culture & Sport	L10	2% efficiency saving across special schools	78
141	Learning Culture & Sport	L11	2% ASN Efficiency	402
142	Learning Culture & Sport	L12	Efficiencies from Non-statutory Education Services	313
143	Learning Culture & Sport	L13	Review Of Breakfast Provision	600
144	Learning Culture & Sport	L14	Review Of Additional PE Teachers	304
145	Learning Culture & Sport	L15	Reconfiguration of School Week	tbc
146	Learning Culture & Sport	L16	Review Pupil Support Assistant (PSA) provision	1,500
147	Learning Culture & Sport		Aberdeen Performing Arts	50
148	Learning Culture & Sport		Powis Community Centre	40
149	Learning Culture & Sport		NPAF Further Efficiencies	600
				<b>7,820</b>
150	Miscellaneous Services	MS1	Torshavn Fund - Cessation of contribution for one year as there are adequate funds meantime	10
151	Miscellaneous Services	MS2	Remove Community Council small grant of £3,000 each and replace with £1,000 for each Councillor's Ward Budget	69
				<b>79</b>
152	Corporate		Review of Sickness Absence	250
				<b>250</b>

**Aberdeen City Council  
Budget Savings Approved - 2009/10  
Comprehensive List for all Services**

Count	Service	Ref	Description	2009/10 £'000
153	Resources Management	RM1	Messenger post (DS)	12
154	Resources Management	RM2	WPO post (DS)	19
155	Resources Management	RM3	Reduction in Headcount through VS/ER exercise (DS)	66
156	Resources Management	RM4	Reduction in Headcount from VS/ER (CPU)	23
157	Resources Management	RM5	Reduction in Headcount through VS/ER (1x clerical post, 1 x Admin officer, 1 x Technical officer) (RDD)	71
158	Resources Management	RM6	Removal of project manager, estates surveyor and clerical assistant posts (RDD)	183
159	Resources Management	RM7	Reduction in Headcount from VS/ER (HR)	54
160	Resources Management	RM8	Removal of clerical assistant post (CC)	20
161	Resources Management	RM9	Removal of admin/clerical assistant post (CC)	19
162	Resources Management	RM10	Efficiencies gained from VS/ER exercise (DS)	44
163	Resources Management	RM11	Management of procurement vacancies (CPU)	109
164	Resources Management	RM12	Increase in staff turnover figure (RDD)	66
165	Resources Management	RM13	Contract rebates from photocopier contract (CPU)	50
166	Resources Management	RM14	Charge for deduction TU subscriptions (CC)	14
167	Resources Management	RM15	Charge to pension scheme for staff costs associated with review of the scheme (CC)	60
168	Resources Management	RM16	Efficiency savings (Resources Management)	138
169	Resources Management	RM17	Savings from insurance tender (GPU)	250
170	Resources Management	RM18	Reduction in term consultancy (RDD)	125
171	Resources Management	RM19	Saving from Occupational Health Contract (HR)	36
172	Resources Management	RM20	Reduction in Corporate training (HR)	149
173	Resources Management	RM21	Procurement Savings (Central Procurement Unit)	350
174	Resources Management	RM22	Staffing – review of costs within Financial Services team (City Chamberlain)	12
175	Resources Management	RM23	Support Assistant, Democratic Services	13
				<b>1,883</b>

**Aberdeen City Council  
Budget Savings Approved - 2009/10  
Comprehensive List for all Services**

			2009/10 £'000
<b>Count</b>	<b>Service</b>	<b>Ref</b>	<b>Description</b>
176	Social Work	SW1	Children's Services, Reduction in Out of Authority Placements
177	Social Work	SW2	Children's Services, Reduction in Out of Authority Fostering Placements
178	Social Work	SW3	Children's Services, Reduction in external foster care rates
179	Social Work	SW4	Children's Services, Re-provisioning of Early Years Services
180	Social Work	SW5	Children's Services, Early Years Service, Reduction in Staffing
181	Social Work	SW6	Children's Services, Recommissioning of External Services
182	Social Work	SW7	Children's Services, CWD Reduction in purchase of services from voluntary sector
183	Social Work	SW8	Children's Services, Review of Children's Services, VS/ER Savings
184	Social Work	SW9	Children's Services, Reduction in Management Costs
185	Social Work	SW10	Learning Disability Services, Reduction in respite services
186	Social Work	SW11	Learning Disability Services, externalisation of specialist day service
187	Social Work	SW12	Learning Disability Services, increase income generation (day care)
188	Social Work	SW13	Learning Disability Services, re-provisioning of services
189	Social Work	SW14	Learning Disability Services, redesign of day care services
190	Social Work	SW15	Learning Disability Services, redesign of day care services
191	Social Work	SW16	Learning Disability Services, reduction in high cost care packages
192	Social Work	SW17	Adult Services, Supporting People, Application of Eligibility Criteria
193	Social Work	SW18	Mental Health
194	Social Work	SW19	OCSWO, service realignment
195	Social Work	SW20	OCSWO, reduce staffing
196	Social Work	SW21	Adults Services, staffing reduction
197	Social Work	SW22	Older Peoples Services, Coronation Court
198	Social Work	SW23	Older Peoples Services, Day Care, Increase Income Generation (day care)
199	Social Work	SW24	Older Peoples Services, Day Care, Re-provisioning of transport
200	Social Work	SW25	Older Peoples Services, reduced in-house residential provision (phase 1)
201	Social Work	SW26	Older Peoples Services, Integrated Care at Home, service redesign
202	Social Work	SW27	Older Peoples Services, Integrated Care at Home, service redesign
203	Social Work	SW28	Older Peoples Services, Day Care Service redesign (reduce staffing requirements)
204	Social Work	SW29	Older Peoples Services, Day Care Service redesign (reduce staffing requirements)
			<b>8,548</b>

**Aberdeen City Council  
Budget Savings Approved - 2009/10  
Comprehensive List for all Services**

Count	Service	Ref	Description	2009/10 £'000
205	Strategic Leadership	SL01	Removal of 2 Floating Strategist posts	106
206	Strategic Leadership	SL02	Removal of 1 x Support Assistant post	19
207	Strategic Leadership	SL03	CP&R – removal of 1 x Support Assistant	19
208	Strategic Leadership	SL04	E&ES - removal of 1 x Support Assistant	19
209	Strategic Leadership	SL05	P&I – removal of 1 x Team Leader (Infrastructure Strategy) post	53
210	Strategic Leadership	SL06	P&I – removal of 1 x Trainee Planner Post	24
211	Strategic Leadership	SL07	CP&R – reduce financial support to the Civic Forum	20
212	Strategic Leadership	SL08	E&ES – realignment of Secretarial support to Head of Service	7
213	Strategic Leadership	SL09	Removal of 1 Strategist Post – Research & Information	58
214	Strategic Leadership	SL10	P&I – increase in revenue income	10
215	Strategic Leadership	SL11	CP&R – administration charge for Fairer Scotland Fund	110
216	Strategic Leadership	SL12	P & I: remove Building Standards Trainee Post	20
217	Strategic Leadership	SL13	P & I: removal of Planning Trainee post within Development Management	25
218	Strategic Leadership	SL14	CP&R: remove 1 x Development Officer post	35
219	Strategic Leadership	SL15	E&ES – remove Business Gateway budget	5
220	Strategic Leadership		Energising Aberdeen	544
				<b>1,074</b>
			<b>Council Total</b>	<b>26,625</b>

**NEIGHBOURHOOD  
SERVICES  
(CENTRAL AREA)**



**REVENUE BUDGET STATEMENT 2009 / 2010**

	<b>REVISED BUDGET 2008 / 2009 £'000</b>	<b>ESTIMATED OUT-TURN 2008 / 2009 £'000</b>	<b>ORIGINAL BUDGET 2009 / 2010 £'000</b>	<b>BUDGET VARIANCE £'000</b>
<b>AREA CENTRAL</b>	<b>1,153</b>	<b>1,264</b>	<b>1,376</b>	<b>223</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Area Central</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
2,000	Apt&C	2,227	1,968	2,260	33
104	Payment To Pensioners	30	60	31	1
45	Agency Staff Etc	41	101	42	1
29	Indirect Staff Costs	27	57	(116)	(143)
<b>2,178</b>		<b>2,325</b>	<b>2,186</b>	<b>2,217</b>	<b>(108)</b>
<b>Premises Costs</b>					
211	Rates & Rents & Water Services	225	186	233	8
60	R & M & Alterations	64	64	67	3
83	Energy Costs	85	79	86	1
52	Cleaning & Domestic Supplies	46	62	45	(1)
3	Operational Buildings	5	4	5	0
<b>409</b>		<b>425</b>	<b>395</b>	<b>435</b>	<b>10</b>
<b>Administration Costs</b>					
212	Admin	274	257	274	0
17	Support Services	0	0	0	0
1	Other Administr'N Costs-Total	2	2	2	(0)
<b>230</b>		<b>276</b>	<b>259</b>	<b>276</b>	<b>(0)</b>
<b>Transport Costs</b>					
1	Direct Transport Costs	0	1	0	0
8	Public Transport/Car Allowance	18	15	19	1
<b>9</b>		<b>18</b>	<b>16</b>	<b>19</b>	<b>1</b>
<b>Supplies &amp; Services</b>					
3	Laundry	2	4	2	(0)
11	Equip & Furniture & Materials	35	30	36	1
0	Catering	0	0	0	0
2	Services	1	2	1	0
2	Communications & Computing	22	10	22	(0)
0	Grants And Subscriptions	0	0	0	0
2	Miscellaneous Expenses	5	5	5	0
<b>20</b>		<b>65</b>	<b>51</b>	<b>66</b>	<b>1</b>
<b>Transfer Payments</b>					
8	Transfer Payments	0	0	0	0
<b>8</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Financing Costs</b>					
2	Loans Fund/Consolidated Adv	2	2	2	0
<b>2</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Area Central</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
	<b>Further Efficiencies</b>				
0	Further Efficiencies	(360)	0	0	360
0		(360)	0	0	360
<b>2,855</b>	<b>ExpenseTotal</b>	<b>2,752</b>	<b>2,910</b>	<b>3,015</b>	<b>263</b>
	<b>Income</b>				
(36)	Customer & Client Receipts	0	(45)	0	0
(1,188)	Recharges To Other Heads	(1,599)	(1,602)	(1,639)	(40)
(3)	Other Income	0	0	0	0
<b>(1,227)</b>		<b>(1,599)</b>	<b>(1,647)</b>	<b>(1,639)</b>	<b>(40)</b>
<b>(1,227)</b>	<b>IncomeTotal</b>	<b>(1,599)</b>	<b>(1,646)</b>	<b>(1,639)</b>	<b>(40)</b>
<b>1,629</b>	<b>Net Expenditure</b>	<b>1,153</b>	<b>1,264</b>	<b>1,376</b>	<b>223</b>

**NEIGHBOURHOOD  
SERVICES  
(NORTH AREA)**

**REVENUE BUDGET STATEMENT 2009 / 2010**

	<b>REVISED BUDGET 2008 / 2009 £'000</b>	<b>ESTIMATED OUT-TURN 2008 / 2009 £'000</b>	<b>ORIGINAL BUDGET 2009 / 2010 £'000</b>	<b>BUDGET VARIANCE £'000</b>
<b>AREA NORTH</b>	<b>1,225</b>	<b>1,124</b>	<b>1,212</b>	<b>(13)</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	Area North	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
1,240	Apt&C	1,345	1,252	1,295	(50)
9	Payment To Pensioners	8	16	8	0
52	Agency Staff Etc	0	22	0	0
21	Indirect Staff Costs	25	35	57	32
<b>1,322</b>		<b>1,378</b>	<b>1,325</b>	<b>1,360</b>	<b>(18)</b>
<b>Administration Costs</b>					
84	Admin	92	64	106	14
9	Support Services	338	338	338	(0)
1	Other Administr'N Costs-Total	1	0	1	(0)
<b>94</b>		<b>431</b>	<b>402</b>	<b>445</b>	<b>14</b>
<b>Transport Costs</b>					
0	Direct Transport Costs	1	0	1	0
4	Public Transport/Car Allowance	4	3	5	1
<b>4</b>		<b>5</b>	<b>3</b>	<b>7</b>	<b>2</b>
<b>Supplies &amp; Services</b>					
8	Equip & Furniture & Materials	12	8	13	1
0	Catering	0	0	0	0
4	Communications & Computing	13	1	18	5
0	Miscellaneous Expenses	0	0	0	0
<b>12</b>		<b>25</b>	<b>9</b>	<b>31</b>	<b>6</b>
<b>1,432</b>	<b>ExpenseTotal</b>	<b>1,841</b>	<b>1,739</b>	<b>1,843</b>	<b>2</b>
<b>Income</b>					
(348)	Recharges To Other Heads	(616)	(616)	(631)	(15)
<b>(348)</b>		<b>(616)</b>	<b>(616)</b>	<b>(631)</b>	<b>(15)</b>
<b>(348)</b>	<b>IncomeTotal</b>	<b>(616)</b>	<b>(616)</b>	<b>(631)</b>	<b>(15)</b>
<b>1,084</b>	<b>Net Expenditure</b>	<b>1,225</b>	<b>1,124</b>	<b>1,212</b>	<b>(13)</b>

**NEIGHBOURHOOD  
SERVICES  
(SOUTH AREA)**

REVENUE BUDGET STATEMENT 2009 / 2010

	REVISED BUDGET 2008 / 2009 £'000	ESTIMATED OUT-TURN 2008 / 2009 £'000	ORIGINAL BUDGET 2009 / 2010 £'000	BUDGET VARIANCE £'000
AREA SOUTH	1,071	1,007	998	(73)



# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	Area South	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
1,417	Apt&C	1,316	1,222	1,241	(75)
31	Payment To Pensioners	24	24	25	1
21	Agency Staff Etc	30	40	31	1
22	Indirect Staff Costs	74	56	76	2
<b>1,491</b>		<b>1,444</b>	<b>1,342</b>	<b>1,372</b>	<b>(72)</b>
<b>Premises Costs</b>					
0	R & M & Alterations	1	1	1	(0)
0	Operational Buildings	0	0	0	0
<b>0</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>(0)</b>
<b>Administration Costs</b>					
60	Admin	70	70	70	(0)
7	Support Services	10	10	10	(0)
1	Other Administr'N Costs-Total	6	6	6	0
<b>68</b>		<b>86</b>	<b>86</b>	<b>86</b>	<b>(0)</b>
<b>Transport Costs</b>					
5	Public Transport/Car Allowance	5	5	5	0
<b>5</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
7	Equip & Furniture & Materials	11	11	11	0
0	Catering	2	2	2	0
9	Communications & Computing	13	13	14	1
1	Miscellaneous Expenses	3	3	3	0
<b>17</b>		<b>29</b>	<b>29</b>	<b>30</b>	<b>1</b>
<b>1,582</b>	<b>ExpenseTotal</b>	<b>1,565</b>	<b>1,463</b>	<b>1,494</b>	<b>(71)</b>
<b>Income</b>					
(528)	Recharges To Other Heads	(494)	(457)	(496)	(2)
0	Other Income	0	0	0	0
<b>(528)</b>		<b>(494)</b>	<b>(457)</b>	<b>(496)</b>	<b>(2)</b>
<b>(528)</b>	<b>IncomeTotal</b>	<b>(494)</b>	<b>(457)</b>	<b>(496)</b>	<b>(2)</b>
<b>1,055</b>	<b>Net Expenditure</b>	<b>1,071</b>	<b>1,007</b>	<b>998</b>	<b>(73)</b>

# **COUNCIL EXPENSES**

**REVENUE BUDGET STATEMENT 2009 / 2010**

	<b>REVISED BUDGET 2008 / 2009 £'000</b>	<b>ESTIMATED OUT-TURN 2008 / 2009 £'000</b>	<b>ORIGINAL BUDGET 2009 / 2010 £'000</b>	<b>BUDGET VARIANCE £'000</b>
<b>COUNCIL EXPENSES</b>	<b>2,476</b>	<b>2,283</b>	<b>2,464</b>	<b>(12)</b>

# Budget Statement 2009/2010

## Council Expenses

Actual Out-turn 2007/2008 £000s		Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Council Expenses</b>					
<b>Staff Costs</b>					
233	Apt&C	349	191	375	26
48	Manual	0	0	0	0
894	Members	1,053	1,053	1,084	31
2	Indirect Staff Costs	0	0	0	0
0	General Staff Recharges	167	167	162	(5)
<b>1,177</b>		<b>1,569</b>	<b>1,411</b>	<b>1,621</b>	<b>52</b>
<b>Premises Costs</b>					
14	Operational Buildings	13	13	13	0
<b>14</b>		<b>13</b>	<b>13</b>	<b>13</b>	<b>0</b>
<b>Administration Costs</b>					
784	Admin	468	447	443	(25)
290	Members	70	70	70	0
1	Other Administr'N Costs-Total	0	0	0	0
<b>1,075</b>		<b>538</b>	<b>517</b>	<b>513</b>	<b>(25)</b>
<b>Transport Costs</b>					
2	Contract Hire/Operating Leases	3	3	3	0
1	Public Transport/Car Allowance	1	1	0	(1)
<b>3</b>		<b>4</b>	<b>4</b>	<b>3</b>	<b>(1)</b>
<b>Supplies &amp; Services</b>					
67	Equip & Furniture & Materials	7	7	7	0
569	Services	543	518	519	(24)
5	Communications & Computing	11	11	2	(9)
<b>641</b>		<b>561</b>	<b>536</b>	<b>528</b>	<b>(33)</b>
<b>Transfer Payments</b>					
14	Transfer Payments	8	21	8	0
<b>14</b>		<b>8</b>	<b>21</b>	<b>8</b>	<b>0</b>
<b>Capital Financing Costs</b>					
2	Loans Fund/Consolidated Adv	2	2	2	0
<b>2</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>
<b>2,927</b>	<b>ExpenseTotal</b>	<b>2,697</b>	<b>2,504</b>	<b>2,691</b>	<b>(6)</b>

# Budget Statement 2009/2010

## Council Expenses

Actual Out-turn 2007/2008 £000s	<b>Council Expenses</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
	<b>Income</b>				
(19)	Other Grant-Reimburse-Contrib.	0	0	0	0
(196)	Recharges To Other Heads	(188)	(188)	(193)	(5)
(100)	Other Income	(33)	(33)	(34)	(1)
<b>(315)</b>		<b>(221)</b>	<b>(221)</b>	<b>(227)</b>	<b>(6)</b>
<b>(314)</b>	<b>IncomeTotal</b>	<b>(221)</b>	<b>(221)</b>	<b>(226)</b>	<b>(5)</b>
<b>2,612</b>	<b>Net Expenditure</b>	<b>2,476</b>	<b>2,283</b>	<b>2,464</b>	<b>(12)</b>

**OFFICE OF THE  
CHIEF EXECUTIVE**

**REVENUE BUDGET STATEMENT 2009 / 2010**

	<b>REVISED BUDGET 2008 / 2009 £'000</b>	<b>ESTIMATED OUT-TURN 2008 / 2009 £'000</b>	<b>ORIGINAL BUDGET 2009 / 2010 £'000</b>	<b>BUDGET VARIANCE £'000</b>
<b>OFFICE OF CHIEF EXECUTIVE</b>	<b>445</b>	<b>445</b>	<b>318</b>	<b>(127)</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	Office Of Chief Executive	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
335	Apt&C	298	298	373	75
24	Payment To Pensioners	12	12	12	0
0	Agency Staff Etc	104	104	0	(104)
0	Indirect Staff Costs	71	71	1	(70)
0	Costing Recharges	0	0	0	0
<b>359</b>		<b>485</b>	<b>485</b>	<b>386</b>	<b>(99)</b>
<b>Premises Costs</b>					
1	Operational Buildings	1	1	1	(0)
<b>1</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>(0)</b>
<b>Administration Costs</b>					
16	Admin	16	16	16	(0)
0	Other Administr'N Costs-Total	0	0	0	0
<b>16</b>		<b>16</b>	<b>16</b>	<b>16</b>	<b>(0)</b>
<b>Transport Costs</b>					
1	Public Transport/Car Allowance	27	27	1	(26)
<b>1</b>		<b>27</b>	<b>27</b>	<b>1</b>	<b>(26)</b>
<b>Supplies &amp; Services</b>					
1	Equip & Furniture & Materials	1	1	1	0
0	Catering	0	0	0	0
0	Services	1	1	1	(0)
0	Communications & Computing	0	0	0	0
<b>1</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>(0)</b>
<b>Capital Financing Costs</b>					
0	Loans Fund/Consolidated Adv	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>378</b>	<b>ExpenseTotal</b>	<b>530</b>	<b>530</b>	<b>405</b>	<b>(125)</b>
<b>Income</b>					
(78)	Recharges To Other Heads	(85)	(85)	(87)	(2)
0	Other Income	0	0	(0)	(0)
<b>(78)</b>		<b>(85)</b>	<b>(85)</b>	<b>(87)</b>	<b>(2)</b>
<b>(79)</b>	<b>IncomeTotal</b>	<b>(85)</b>	<b>(85)</b>	<b>(87)</b>	<b>(2)</b>
<b>299</b>	<b>Net Expenditure</b>	<b>445</b>	<b>445</b>	<b>318</b>	<b>(127)</b>



# **CONTINUOUS IMPROVEMENT**

## REVENUE BUDGET STATEMENT 2009 / 2010

	REVISED BUDGET 2008 / 2009 £'000	ESTIMATED OUT-TURN 2008 / 2009 £'000	ORIGINAL BUDGET 2009 / 2010 £'000	BUDGET VARIANCE £'000
<b>CONTINUOUS IMPROVEMENT</b>				
HEAD OF CORPORATE COMMUNICATIONS	1,801	1,697	2,194	393
HEAD OF CUSTOMER RELATIONS MANAGEMENT	3,986	3,444	3,811	(175)
HEAD OF PERFORMANCE MANAGEMENT & QUALITY ASSURANCE	766	635	678	(88)
HEAD OF SERVICE DESIGN & DEVELOPMENT	9,662	9,288	9,449	(213)
OPERATIONAL SUPPORT MANAGER C.I.	752	687	737	(15)
	<b>16,967</b>	<b>15,751</b>	<b>16,869</b>	<b>(98)</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Continuous Improvement</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
11,406	Apt&C	13,694	11,989	13,514	(180)
28	Manual	0	14	0	0
287	Payment To Pensioners	290	290	297	7
320	Agency Staff Etc	23	208	24	1
155	Indirect Staff Costs	107	309	109	2
0	Costing Recharges	0	0	0	0
<b>12,196</b>		<b>14,114</b>	<b>12,810</b>	<b>13,943</b>	<b>(171)</b>
<b>Premises Costs</b>					
268	Rates & Rents & Water Services	263	269	269	6
49	R & M & Alterations	15	15	16	1
21	Energy Costs	18	17	23	5
7	Fixtures And Fittings	6	6	6	(0)
30	Cleaning & Domestic Supplies	28	28	27	(1)
11	Operational Buildings	9	9	10	1
<b>386</b>		<b>339</b>	<b>344</b>	<b>351</b>	<b>12</b>
<b>Administration Costs</b>					
1,457	Admin	1,632	1,570	1,732	100
205	Support Services	207	207	184	(23)
97	Other Administr'N Costs-Total	78	76	76	(2)
<b>1,759</b>		<b>1,917</b>	<b>1,853</b>	<b>1,991</b>	<b>74</b>
<b>Transport Costs</b>					
8	Direct Transport Costs	5	5	5	0
0	Recharge Transport Cost	0	4	0	0
6	Contract Hire/Operating Leases	25	25	26	1
45	Public Transport/Car Allowance	75	76	73	(2)
<b>59</b>		<b>105</b>	<b>110</b>	<b>104</b>	<b>(1)</b>
<b>Supplies &amp; Services</b>					
115	Equip & Furniture & Materials	129	151	200	71
0	Catering	1	1	1	0
1,179	Services	1,152	1,206	1,097	(55)
1,551	Communications & Computing	1,861	1,909	1,795	(66)
170	Miscellaneous Expenses	2,121	2,121	2,140	19
<b>3,015</b>		<b>5,264</b>	<b>5,388</b>	<b>5,234</b>	<b>(30)</b>
<b>Agencies</b>					
0	Other Agencies	0	0	194	194
<b>0</b>		<b>0</b>	<b>0</b>	<b>194</b>	<b>194</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Continuous Improvement</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Transfer Payments</b>					
39,714	Transfer Payments	38,280	40,280	39,170	890
(5)	Miscellaneous Payments - Total	0	0	0	0
<b>39,709</b>		<b>38,280</b>	<b>40,280</b>	<b>39,170</b>	<b>890</b>
<b>Capital Financing Costs</b>					
1,528	Loans Fund/Consolidated Adv	1,331	1,331	1,331	0
(1,257)	Covenant Payments	0	0	0	0
<b>271</b>		<b>1,331</b>	<b>1,331</b>	<b>1,331</b>	<b>0</b>
<b>57,396</b>	<b>Expense Total</b>	<b>61,351</b>	<b>62,117</b>	<b>62,320</b>	<b>969</b>
<b>Income</b>					
(43,073)	Government Grants	(40,101)	(42,101)	(41,052)	(951)
(1,039)	Other Grant-Reimburse-Contrib.	(993)	(984)	(1,030)	(37)
(137)	Customer & Client Receipts	(137)	(137)	(141)	(4)
(1,897)	Recharges To Other Heads	(2,149)	(2,130)	(2,291)	(142)
(1,124)	Other Income	(1,005)	(1,014)	(937)	68
<b>(47,270)</b>		<b>(44,385)</b>	<b>(46,366)</b>	<b>(45,451)</b>	<b>(1,066)</b>
<b>(47,271)</b>	<b>Income Total</b>	<b>(44,384)</b>	<b>(46,365)</b>	<b>(45,451)</b>	<b>(1,067)</b>
<b>10,125</b>	<b>Net Expenditure</b>	<b>16,967</b>	<b>15,751</b>	<b>16,869</b>	<b>(98)</b>

# Budget Statement 2009/2010

## Continuous Improvement

Actual Out-turn 2007/2008 £000s	<b>Head Of Corp. Communications</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
1,098	Apt&C	1,456	1,222	1,370	(86)
28	Manual	0	14	0	0
7	Payment To Pensioners	7	7	7	0
42	Agency Staff Etc	0	8	0	0
50	Indirect Staff Costs	11	72	12	1
<b>1,225</b>		<b>1,474</b>	<b>1,323</b>	<b>1,389</b>	<b>(85)</b>
<b>Premises Costs</b>					
1	R & M & Alterations	1	1	1	0
1	Operational Buildings	1	1	1	0
<b>2</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>
<b>Administration Costs</b>					
137	Admin	288	303	417	129
21	Other Administr'N Costs-Total	74	72	74	0
<b>158</b>		<b>362</b>	<b>375</b>	<b>491</b>	<b>129</b>
<b>Transport Costs</b>					
1	Direct Transport Costs	0	0	0	0
12	Public Transport/Car Allowance	20	20	20	0
<b>13</b>		<b>20</b>	<b>20</b>	<b>20</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
51	Equip & Furniture & Materials	44	64	120	76
854	Services	760	776	813	53
4	Communications & Computing	1	1	1	0
169	Miscellaneous Expenses	165	165	241	76
<b>1,078</b>		<b>970</b>	<b>1,006</b>	<b>1,175</b>	<b>205</b>
<b>Agencies</b>					
0	Other Agencies	0	0	194	194
<b>0</b>		<b>0</b>	<b>0</b>	<b>194</b>	<b>194</b>
<b>Transfer Payments</b>					
30	Transfer Payments	50	50	50	0
<b>30</b>		<b>50</b>	<b>50</b>	<b>50</b>	<b>0</b>
<b>Capital Financing Costs</b>					
0	Loans Fund/Consolidated Adv	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2,505</b>	<b>ExpenseTotal</b>	<b>2,878</b>	<b>2,774</b>	<b>3,322</b>	<b>444</b>

# Budget Statement 2009/2010

## Continuous Improvement

Actual Out-turn 2007/2008 £000s	<b>Head Of Corp. Communications</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(67)	Other Grant-Reimburse-Contrib.	(20)	(20)	(40)	(20)
(37)	Customer & Client Receipts	(37)	(37)	(41)	(4)
(359)	Recharges To Other Heads	(424)	(424)	(434)	(10)
(651)	Other Income	(597)	(597)	(612)	(15)
<b>(1,114)</b>		<b>(1,078)</b>	<b>(1,078)</b>	<b>(1,127)</b>	<b>(49)</b>
<b>(1,113)</b>	<b>IncomeTotal</b>	<b>(1,077)</b>	<b>(1,077)</b>	<b>(1,127)</b>	<b>(50)</b>
<b>1,392</b>	<b>Net Expenditure</b>	<b>1,801</b>	<b>1,697</b>	<b>2,194</b>	<b>393</b>

# Budget Statement 2009/2010

## Continuous Improvement

Actual Out-turn 2007/2008 £000s	<b>Head Of Customer Relation Mgmt</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
4,879	Apt&C	5,715	4,915	5,852	137
107	Payment To Pensioners	108	108	111	3
92	Agency Staff Etc	23	105	24	1
31	Indirect Staff Costs	41	93	42	1
0	Costing Recharges	0	0	0	0
<b>5,109</b>		<b>5,887</b>	<b>5,221</b>	<b>6,029</b>	<b>142</b>
<b>Premises Costs</b>					
268	Rates & Rents & Water Services	263	269	269	6
17	R & M & Alterations	14	14	15	1
21	Energy Costs	18	17	23	5
7	Fixtures And Fittings	6	6	6	0
30	Cleaning & Domestic Supplies	28	28	27	(1)
11	Operational Buildings	8	8	8	0
<b>354</b>		<b>337</b>	<b>342</b>	<b>348</b>	<b>11</b>
<b>Administration Costs</b>					
530	Admin	494	494	477	(17)
205	Support Services	207	207	184	(23)
73	Other Administr'N Costs-Total	1	1	1	0
<b>808</b>		<b>702</b>	<b>702</b>	<b>662</b>	<b>(40)</b>
<b>Transport Costs</b>					
0	Direct Transport Costs	0	0	0	0
5	Contract Hire/Operating Leases	7	7	7	0
18	Public Transport/Car Allowance	19	19	16	(3)
<b>23</b>		<b>26</b>	<b>26</b>	<b>23</b>	<b>(3)</b>
<b>Supplies &amp; Services</b>					
29	Equip & Furniture & Materials	58	58	54	(4)
0	Catering	1	1	1	0
283	Services	381	381	273	(108)
262	Communications & Computing	84	195	85	1
1	Miscellaneous Expenses	2	2	2	0
<b>575</b>		<b>526</b>	<b>637</b>	<b>415</b>	<b>(111)</b>
<b>Transfer Payments</b>					
39,684	Transfer Payments	38,230	40,230	39,120	890
1	Miscellaneous Payments - Total	0	0	0	0
<b>39,685</b>		<b>38,230</b>	<b>40,230</b>	<b>39,120</b>	<b>890</b>
<b>Capital Financing Costs</b>					
17	Loans Fund/Consolidated Adv	5	5	5	0
(1,257)	Covenant Payments	0	0	0	0
<b>(1,240)</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>0</b>
<b>45,316</b>	<b>ExpenseTotal</b>	<b>45,714</b>	<b>47,162</b>	<b>46,601</b>	<b>887</b>

# Budget Statement 2009/2010

## Continuous Improvement

Actual Out-turn 2007/2008 £000s	<b>Head Of Customer Relation Mgmt</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(43,073)	Government Grants	(40,101)	(42,101)	(41,052)	(951)
(918)	Other Grant-Reimburse-Contrib.	(953)	(944)	(969)	(16)
(100)	Customer & Client Receipts	(100)	(100)	(100)	0
(307)	Recharges To Other Heads	(290)	(290)	(386)	(96)
(358)	Other Income	(283)	(283)	(283)	0
<u>(44,756)</u>		<u>(41,727)</u>	<u>(43,718)</u>	<u>(42,790)</u>	<u>(1,063)</u>
<u>(44,756)</u>	<b>IncomeTotal</b>	<u>(41,728)</u>	<u>(43,719)</u>	<u>(42,791)</u>	<u>(1,063)</u>
<u>560</u>	<b>Net Expenditure</b>	<u>3,986</u>	<u>3,444</u>	<u>3,811</u>	<u>(175)</u>



# Budget Statement 2009/2010

## Continuous Improvement

Actual Out-turn 2007/2008 £000s	Head Of Performance Mgmt & Qa	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
554	Apt&C	745	539	660	(85)
15	Payment To Pensioners	16	16	16	0
6	Agency Staff Etc	0	30	0	0
18	Indirect Staff Costs	7	14	7	0
<b>593</b>		<b>768</b>	<b>599</b>	<b>683</b>	<b>(85)</b>
<b>Administration Costs</b>					
5	Admin	9	13	9	0
2	Other Administr'N Costs-Total	2	2	0	(2)
<b>7</b>		<b>11</b>	<b>15</b>	<b>9</b>	<b>(2)</b>
<b>Transport Costs</b>					
3	Public Transport/Car Allowance	9	9	9	0
<b>3</b>		<b>9</b>	<b>9</b>	<b>9</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
5	Equip & Furniture & Materials	1	2	1	0
5	Services	5	43	5	0
18	Communications & Computing	23	23	23	0
0	Miscellaneous Expenses	0	0	0	0
<b>28</b>		<b>29</b>	<b>68</b>	<b>29</b>	<b>0</b>
<b>Capital Financing Costs</b>					
0	Loans Fund/Consolidated Adv	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>632</b>	<b>ExpenseTotal</b>	<b>817</b>	<b>691</b>	<b>730</b>	<b>(87)</b>
<b>Income</b>					
(13)	Other Grant-Reimburse-Contrib.	0	0	0	0
(51)	Recharges To Other Heads	(51)	(51)	(52)	(1)
0	Other Income	0	(5)	0	0
<b>(64)</b>		<b>(51)</b>	<b>(56)</b>	<b>(52)</b>	<b>(1)</b>
<b>(63)</b>	<b>IncomeTotal</b>	<b>(51)</b>	<b>(56)</b>	<b>(52)</b>	<b>(1)</b>
<b>568</b>	<b>Net Expenditure</b>	<b>766</b>	<b>635</b>	<b>678</b>	<b>(88)</b>

# Budget Statement 2009/2010

## Continuous Improvement

Actual Out-turn 2007/2008 £000s	<b>Head Service Design &amp; Develop</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
4,090	Apt&C	5,067	4,720	4,937	(130)
88	Payment To Pensioners	159	159	163	4
159	Agency Staff Etc	0	27	0	0
41	Indirect Staff Costs	39	122	39	0
<b>4,378</b>		<b>5,265</b>	<b>5,028</b>	<b>5,139</b>	<b>(126)</b>
<b>Premises Costs</b>					
31	R & M & Alterations	0	0	0	0
<b>31</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Administration Costs</b>					
751	Admin	815	727	802	(13)
0	Other Administr'N Costs-Total	1	1	1	0
<b>751</b>		<b>816</b>	<b>728</b>	<b>803</b>	<b>(13)</b>
<b>Transport Costs</b>					
6	Direct Transport Costs	5	1	5	0
0	Recharge Transport Cost	0	4	0	0
1	Contract Hire/Operating Leases	18	18	18	0
11	Public Transport/Car Allowance	25	26	26	1
<b>18</b>		<b>48</b>	<b>49</b>	<b>49</b>	<b>1</b>
<b>Supplies &amp; Services</b>					
26	Equip & Furniture & Materials	26	27	26	0
0	Catering	0	0	0	0
27	Services	6	6	6	0
1,266	Communications & Computing	1,750	1,683	1,684	(66)
0	Miscellaneous Expenses	1,954	1,954	1,897	(57)
<b>1,319</b>		<b>3,736</b>	<b>3,670</b>	<b>3,613</b>	<b>(123)</b>
<b>Transfer Payments</b>					
(5)	Miscellaneous Payments - Total	0	0	0	0
<b>(5)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Financing Costs</b>					
1,511	Loans Fund/Consolidated Adv	1,326	1,326	1,326	0
<b>1,511</b>		<b>1,326</b>	<b>1,326</b>	<b>1,326</b>	<b>0</b>
<b>8,003</b>	<b>ExpenseTotal</b>	<b>11,191</b>	<b>10,802</b>	<b>10,930</b>	<b>(261)</b>

# Budget Statement 2009/2010

## Continuous Improvement

Actual Out-turn 2007/2008 £000s	<b>Head Service Design &amp; Develop</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(42)	Other Grant-Reimburse-Contrib.	(20)	(20)	(20)	0
(1,042)	Recharges To Other Heads	(1,384)	(1,365)	(1,418)	(34)
(115)	Other Income	(125)	(129)	(42)	83
<b>(1,199)</b>		<b>(1,529)</b>	<b>(1,514)</b>	<b>(1,480)</b>	<b>49</b>
<b>(1,199)</b>	<b>IncomeTotal</b>	<b>(1,529)</b>	<b>(1,514)</b>	<b>(1,481)</b>	<b>48</b>
<b>6,804</b>	<b>Net Expenditure</b>	<b>9,662</b>	<b>9,288</b>	<b>9,449</b>	<b>(213)</b>

# Budget Statement 2009/2010

## Continuous Improvement

Actual Out-turn 2007/2008 £000s	Operational Support Mngr C.I.	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
785	Apt&C	711	593	696	(15)
71	Payment To Pensioners	0	0	0	0
21	Agency Staff Etc	0	38	0	0
16	Indirect Staff Costs	9	9	9	0
<b>893</b>		<b>720</b>	<b>640</b>	<b>705</b>	<b>(15)</b>
<b>Administration Costs</b>					
33	Admin	27	34	27	0
<b>33</b>		<b>27</b>	<b>34</b>	<b>27</b>	<b>0</b>
<b>Transport Costs</b>					
0	Direct Transport Costs	0	4	0	0
0	Contract Hire/Operating Leases	0	0	0	0
1	Public Transport/Car Allowance	2	2	2	0
<b>1</b>		<b>2</b>	<b>6</b>	<b>2</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
4	Equip & Furniture & Materials	0	1	0	0
10	Services	0	0	0	0
0	Communications & Computing	3	6	3	0
<b>14</b>		<b>3</b>	<b>7</b>	<b>3</b>	<b>0</b>
<b>Capital Financing Costs</b>					
0	Loans Fund/Consolidated Adv	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>941</b>	<b>ExpenseTotal</b>	<b>752</b>	<b>687</b>	<b>737</b>	<b>(15)</b>
<b>Income</b>					
(140)	Recharges To Other Heads	0	0	0	0
<b>(140)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(140)</b>	<b>IncomeTotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>801</b>	<b>Net Expenditure</b>	<b>752</b>	<b>687</b>	<b>737</b>	<b>(15)</b>

# **RESOURCES MANAGEMENT**

## REVENUE BUDGET STATEMENT 2009 / 2010

	REVISED BUDGET 2008 / 2009 £'000	ESTIMATED OUT-TURN 2008 / 2009 £'000	ORIGINAL BUDGET 2009 / 2010 £'000	BUDGET VARIANCE £'000
<b>RESOURCES MANAGEMENT</b>				
CITY CHAMBERLAIN	1,991	2,218	1,927	(64)
CITY SOLICITOR	525	507	540	15
HEAD OF DEMOCRATIC SERVICES	1,565	1,637	1,444	(121)
HEAD OF HUMAN RESOURCES	4,752	4,381	4,622	(130)
HEAD OF PROCUREMENT	(26)	550	(1,417)	(1,391)
HEAD OF RESOURCES DEVELOPMENT & DELIVERY	(1,738)	(1,637)	(2,164)	(426)
OPERATIONAL SUPPORT MANAGER R.M..	106	106	109	3
	<b>7,175</b>	<b>7,762</b>	<b>5,061</b>	<b>(2,114)</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out- turn 2007/2008 £000s	<b>Resources Management</b>	Revised Budget 2008/2009 £000s	Est. Out- turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
	<b>Staff Costs</b>				
13,370	Apt&C	16,150	14,912	16,231	81
259	Teachers	80	134	142	62
	Manual				0
879	Payment To Pensioners	828	809	848	20
402	Agency Staff Etc	154	543	178	24
267	Indirect Staff Costs	10	241	(97)	(107)
<b>15,177</b>		<b>17,222</b>	<b>16,639</b>	<b>17,302</b>	<b>80</b>
	<b>Premises Costs</b>				
150	Rates & Rents & Water Services	211	211	219	8
507	R & M & Alterations	738	738	760	22
36	Energy Costs	45	38	44	(1)
1	Fixtures And Fittings	26	13	13	(13)
28	Cleaning & Domestic Supplies	23	23	23	0
359	Operational Buildings	39	30	434	395
<b>1,081</b>		<b>1,082</b>	<b>1,053</b>	<b>1,493</b>	<b>411</b>
	<b>Administration Costs</b>				
2,929	Admin	2,263	2,104	2,296	33
	Members				0
13	Support Services	67	67	67	0
3	Other Administr'N Costs-Total	1	1	1	0
<b>2,945</b>		<b>2,331</b>	<b>2,172</b>	<b>2,364</b>	<b>33</b>
	<b>Transport Costs</b>				
13	Direct Transport Costs	20	20	21	1
37	Recharge Transport Cost	26	26	27	1
26	Contract Hire/Operating Leases	28	30	38	10
228	Public Transport/Car Allowance	253	243	269	16
0	Transport Insurance	1	1	1	0
0	Other Transport Costs - Total	0	0	0	0
<b>304</b>		<b>328</b>	<b>320</b>	<b>356</b>	<b>28</b>
	<b>Supplies &amp; Services</b>				
0	Laundry	0	0	0	0
2,503	Equip & Furniture & Materials	1,976	1,973	2,041	65
3	Catering	2	2	2	0
3,276	Services	2,421	2,418	2,249	(172)
307	Communications & Computing	187	181	189	2
9	Grants And Subscriptions	14	14	14	0
110	Miscellaneous Expenses	44	44	45	1
<b>6,208</b>		<b>4,644</b>	<b>4,632</b>	<b>4,540</b>	<b>(104)</b>
	<b>Agencies</b>				
44	Ind Units Within Council-Total	34	34	35	1
0	Health Authorities-Total	0	0	0	0
0	Private Contractors	0	0	0	0
<b>44</b>		<b>34</b>	<b>34</b>	<b>35</b>	<b>1</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out- turn 2007/2008 £000s	<b>Resources Management</b>	Revised Budget 2008/2009 £000s	Est. Out- turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
	<b>Transfer Payments</b>				
0	Transfer Payments	1	0	9	8
266	Miscellaneous Payments - Total	0	0	255	255
<u>266</u>		<u>1</u>	<u>0</u>	<u>264</u>	<u>263</u>
	<b>Capital Financing Costs</b>				
305	Loans Fund/Consolidated Adv	390	430	390	0
<u>305</u>		<u>390</u>	<u>430</u>	<u>390</u>	<u>0</u>
	<b>Further Efficiencies</b>				
0	Further Efficiencies	(686)	(250)	(2,067)	(1,381)
<u>0</u>		<u>(686)</u>	<u>(250)</u>	<u>(2,067)</u>	<u>(1,381)</u>
<u>26,330</u>	<b>ExpenseTotal</b>	<u>25,346</u>	<u>25,030</u>	<u>24,677</u>	<u>(669)</u>
	<b>Income</b>				
(892)	Government Grants	(73)	(113)	(942)	(869)
(1,601)	Other Grant-Reimburse-Contrib.	(1,661)	(1,661)	(1,710)	(49)
(3,423)	Customer & Client Receipts	(2,310)	(2,281)	(2,367)	(57)
(221)	Interest	(190)	(239)	(195)	(5)
(12,092)	Recharges To Other Heads	(13,092)	(12,006)	(13,509)	(417)
(1,717)	Other Income	(845)	(970)	(892)	(47)
<u>(19,946)</u>		<u>(18,171)</u>	<u>(17,270)</u>	<u>(19,615)</u>	<u>(1,444)</u>
<u>(19,946)</u>	<b>IncomeTotal</b>	<u>(18,171)</u>	<u>(17,270)</u>	<u>(19,615)</u>	<u>(1,444)</u>
<u>6,384</u>	<b>Net Expenditure</b>	<u>7,175</u>	<u>7,760</u>	<u>5,062</u>	<u>(2,113)</u>



# Budget Statement 2009/2010

## Resources Management

Actual Out-turn 2007/2008 £000s	<b>City Chamberlain</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
3,549	Apt&C	3,651	3,454	3,712	61
207	Payment To Pensioners	167	157	171	4
171	Agency Staff Etc	0	196	0	0
51	Indirect Staff Costs	(105)	11	(106)	(1)
<b>3,978</b>		<b>3,713</b>	<b>3,818</b>	<b>3,777</b>	<b>64</b>
<b>Premises Costs</b>					
14	R & M & Alterations	0	0	0	0
3	Operational Buildings	3	4	3	0
<b>17</b>		<b>3</b>	<b>4</b>	<b>3</b>	<b>0</b>
<b>Administration Costs</b>					
200	Admin	156	173	157	1
11	Support Services	5	5	5	0
2	Other Administr'N Costs-Total	0	0	0	0
<b>213</b>		<b>161</b>	<b>178</b>	<b>162</b>	<b>1</b>
<b>Transport Costs</b>					
0	Contract Hire/Operating Leases	0	2	0	0
15	Public Transport/Car Allowance	12	18	13	1
<b>15</b>		<b>12</b>	<b>20</b>	<b>13</b>	<b>1</b>
<b>Supplies &amp; Services</b>					
8	Equip & Furniture & Materials	10	7	10	0
0	Catering	0	0	0	0
483	Services	20	147	20	0
37	Communications & Computing	35	30	36	1
6	Grants And Subscriptions	7	7	7	0
0	Miscellaneous Expenses	0	0	0	0
<b>534</b>		<b>72</b>	<b>191</b>	<b>73</b>	<b>1</b>
<b>Transfer Payments</b>					
0	Transfer Payments	0	0	8	8
<b>0</b>		<b>0</b>	<b>0</b>	<b>8</b>	<b>8</b>
<b>Capital Financing Costs</b>					
213	Loans Fund/Consolidated Adv	305	345	305	0
<b>213</b>		<b>305</b>	<b>345</b>	<b>305</b>	<b>0</b>
<b>4,970</b>	<b>ExpenseTotal</b>	<b>4,266</b>	<b>4,556</b>	<b>4,342</b>	<b>76</b>

# Budget Statement 2009/2010

## Resources Management

Actual Out-turn 2007/2008 £000s	<b>City Chamberlain</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(186)	Other Grant-Reimburse-Contrib.	(150)	(150)	(162)	(12)
(221)	Interest	(190)	(239)	(195)	(5)
(1,924)	Recharges To Other Heads	(1,872)	(1,835)	(1,979)	(107)
(154)	Other Income	(64)	(113)	(79)	(15)
<b>(2,485)</b>		<b>(2,276)</b>	<b>(2,337)</b>	<b>(2,415)</b>	<b>(139)</b>
<b>(2,486)</b>	<b>IncomeTotal</b>	<b>(2,276)</b>	<b>(2,337)</b>	<b>(2,415)</b>	<b>(139)</b>
<b>2,485</b>	<b>Net Expenditure</b>	<b>1,991</b>	<b>2,218</b>	<b>1,927</b>	<b>(64)</b>

# Budget Statement 2009/2010

## Resources Management

Actual Out-turn 2007/2008 £000s	City Solicitor	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
2,244	Apt&C	2,790	2,801	2,901	111
71	Payment To Pensioners	69	69	71	2
33	Agency Staff Etc	16	16	16	0
69	Indirect Staff Costs	51	51	52	1
<b>2,417</b>		<b>2,926</b>	<b>2,937</b>	<b>3,040</b>	<b>114</b>
<b>Premises Costs</b>					
82	Rates & Rents & Water Services	82	82	85	3
46	R & M & Alterations	39	39	37	(2)
18	Energy Costs	20	14	16	(4)
0	Fixtures And Fittings	14	1	1	(13)
21	Cleaning & Domestic Supplies	16	16	16	0
6	Operational Buildings	15	5	6	(9)
<b>173</b>		<b>186</b>	<b>157</b>	<b>161</b>	<b>(25)</b>
<b>Administration Costs</b>					
98	Admin	131	131	130	(1)
3	Support Services	44	44	44	0
0	Other Administr'N Costs-Total	0	0	0	0
<b>101</b>		<b>175</b>	<b>175</b>	<b>174</b>	<b>(1)</b>
<b>Transport Costs</b>					
0	Contract Hire/Operating Leases	0	0	0	0
6	Public Transport/Car Allowance	12	12	12	0
0	Other Transport Costs - Total	0	0	0	0
<b>6</b>		<b>12</b>	<b>12</b>	<b>12</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
39	Equip & Furniture & Materials	66	66	67	1
1	Catering	1	1	1	0
937	Services	99	99	100	1
50	Communications & Computing	53	53	54	1
0	Grants And Subscriptions	2	2	2	0
(5)	Miscellaneous Expenses	4	4	4	0
<b>1,022</b>		<b>225</b>	<b>225</b>	<b>228</b>	<b>3</b>
<b>Agencies</b>					
0	Health Authorities-Total	0	0	0	0
0	Private Contractors	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Financing Costs</b>					
36	Loans Fund/Consolidated Adv	25	25	25	0
<b>36</b>		<b>25</b>	<b>25</b>	<b>25</b>	<b>0</b>
<b>3,757</b>	<b>ExpenseTotal</b>	<b>3,551</b>	<b>3,532</b>	<b>3,641</b>	<b>90</b>

# Budget Statement 2009/2010

## Resources Management

Actual Out-turn 2007/2008 £000s	<b>City Solicitor</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(85)	Government Grants	(73)	(73)	(75)	(2)
(40)	Other Grant-Reimburse-Contrib.	(127)	(127)	(130)	(3)
(1,613)	Customer & Client Receipts	(1,545)	(1,545)	(1,583)	(38)
(1,294)	Recharges To Other Heads	(1,219)	(1,219)	(1,249)	(30)
(127)	Other Income	(62)	(62)	(64)	(2)
<b>(3,159)</b>		<b>(3,026)</b>	<b>(3,026)</b>	<b>(3,101)</b>	<b>(75)</b>
<b>(3,160)</b>	<b>IncomeTotal</b>	<b>(3,026)</b>	<b>(3,026)</b>	<b>(3,101)</b>	<b>(75)</b>
<b>597</b>	<b>Net Expenditure</b>	<b>525</b>	<b>507</b>	<b>540</b>	<b>15</b>

# Budget Statement 2009/2010

## Resources Management

Actual Out-turn  
2007/2008  
£000s

### Head Of Democratic Services

Revised Budget  
2008/2009  
£000s

Est. Out-turn  
2008/2009  
£000s

Orig. Budget  
2009/2010  
£000s

Budget  
Variance  
£000s

#### Staff Costs

1,236	Apt&C	1,580	1,586	1,423	(157)
116	Payment To Pensioners	118	118	121	3
41	Agency Staff Etc	6	6	26	20
23	Indirect Staff Costs	13	76	13	0
<b>1,416</b>		<b>1,717</b>	<b>1,786</b>	<b>1,583</b>	<b>(134)</b>

#### Premises Costs

0	Fixtures And Fittings	3	3	3	0
0	Cleaning & Domestic Supplies	0	0	0	0
325	Operational Buildings	4	4	408	404
<b>325</b>		<b>7</b>	<b>7</b>	<b>411</b>	<b>404</b>

#### Administration Costs

265	Admin	224	224	389	165
0	Support Services	18	18	18	0
0	Other Administr'N Costs-Total	0	0	0	0
<b>265</b>		<b>242</b>	<b>242</b>	<b>407</b>	<b>165</b>

#### Transport Costs

0	Direct Transport Costs	5	5	5	0
15	Contract Hire/Operating Leases	15	15	25	10
67	Public Transport/Car Allowance	65	65	77	12
0	Transport Insurance	1	1	1	0
<b>82</b>		<b>86</b>	<b>86</b>	<b>108</b>	<b>22</b>

#### Supplies & Services

0	Laundry	0	0	0	0
49	Equip & Furniture & Materials	23	23	58	35
1	Catering	0	0	1	1
314	Services	20	20	30	10
20	Communications & Computing	14	14	15	1
104	Miscellaneous Expenses	2	2	2	0
<b>488</b>		<b>59</b>	<b>59</b>	<b>106</b>	<b>47</b>

#### Transfer Payments

265	Miscellaneous Payments - Total	0	0	255	255
<b>265</b>		<b>0</b>	<b>0</b>	<b>255</b>	<b>255</b>

#### Capital Financing Costs

0	Loans Fund/Consolidated Adv	1	1	1	0
<b>0</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>

**2,841**

**ExpenseTotal**

**2,111**

**2,180**

**2,871**

**760**

# Budget Statement 2009/2010

## Resources Management

Actual Out-turn 2007/2008 £000s	<b>Head Of Democratic Services</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(576)	Government Grants	0	0	(867)	(867)
(78)	Other Grant-Reimburse-Contrib.	(3)	(3)	(3)	0
5	Customer & Client Receipts	(2)	(2)	(2)	0
(171)	Recharges To Other Heads	(521)	(519)	(534)	(13)
(28)	Other Income	(20)	(20)	(21)	(1)
<b>(848)</b>		<b>(546)</b>	<b>(544)</b>	<b>(1,427)</b>	<b>(881)</b>
<b>(847)</b>	<b>IncomeTotal</b>	<b>(546)</b>	<b>(544)</b>	<b>(1,426)</b>	<b>(880)</b>
<b>1,993</b>	<b>Net Expenditure</b>	<b>1,565</b>	<b>1,637</b>	<b>1,444</b>	<b>(121)</b>

# Budget Statement 2009/2010

## Resources Management

Actual Out-turn 2007/2008 £000s	<b>Head Of Human Resources</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
2,700	Apt&C	3,229	3,128	3,311	82
259	Teachers	80	134	142	62
95	Payment To Pensioners	62	62	64	2
1	Agency Staff Etc	7	7	7	0
41	Indirect Staff Costs	13	4	(94)	(107)
<b>3,096</b>		<b>3,391</b>	<b>3,335</b>	<b>3,430</b>	<b>39</b>
<b>Premises Costs</b>					
0	Rates & Rents & Water Services	3	3	3	0
0	Energy Costs	2	2	2	0
1	Cleaning & Domestic Supplies	1	1	1	0
0	Operational Buildings	1	1	1	0
<b>1</b>		<b>7</b>	<b>7</b>	<b>7</b>	<b>0</b>
<b>Administration Costs</b>					
1,362	Admin	1,602	1,405	1,471	(131)
0	Other Administr'N Costs-Total	0	0	0	0
<b>1,362</b>		<b>1,602</b>	<b>1,405</b>	<b>1,471</b>	<b>(131)</b>
<b>Transport Costs</b>					
0	Contract Hire/Operating Leases	0	0	0	0
73	Public Transport/Car Allowance	76	81	78	2
<b>73</b>		<b>76</b>	<b>81</b>	<b>78</b>	<b>2</b>
<b>Supplies &amp; Services</b>					
76	Equip & Furniture & Materials	54	54	55	1
0	Catering	1	1	1	0
248	Services	236	180	204	(32)
0	Communications & Computing	0	0	0	0
2	Grants And Subscriptions	5	5	5	0
5	Miscellaneous Expenses	12	12	12	0
<b>331</b>		<b>308</b>	<b>252</b>	<b>277</b>	<b>(31)</b>
<b>Transfer Payments</b>					
0	Transfer Payments	1	0	1	0
<b>0</b>		<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>
<b>Capital Financing Costs</b>					
12	Loans Fund/Consolidated Adv	12	12	12	0
<b>12</b>		<b>12</b>	<b>12</b>	<b>12</b>	<b>0</b>
<b>4,876</b>	<b>ExpenseTotal</b>	<b>5,396</b>	<b>5,090</b>	<b>5,275</b>	<b>(121)</b>

# Budget Statement 2009/2010

## Resources Management

Actual Out-turn 2007/2008 £000s	<b>Head Of Human Resources</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(232)	Government Grants	0	(40)	0	0
(22)	Other Grant-Reimburse-Contrib.	0	0	0	0
(56)	Customer & Client Receipts	(46)	(46)	(47)	(1)
(541)	Recharges To Other Heads	(557)	(557)	(601)	(44)
(201)	Other Income	(41)	(66)	(4)	37
<b>(1,052)</b>		<b>(644)</b>	<b>(709)</b>	<b>(652)</b>	<b>(8)</b>
<b>(1,052)</b>	<b>IncomeTotal</b>	<b>(644)</b>	<b>(709)</b>	<b>(652)</b>	<b>(8)</b>
<b>3,824</b>	<b>Net Expenditure</b>	<b>4,752</b>	<b>4,381</b>	<b>4,622</b>	<b>(130)</b>



**Budget Statement 2009/2010**  
**Resources Management**

Actual Out-turn 2007/2008 £000s	Head Of Procurement	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
784	Apt&C	1,132	1,136	1,204	72
5	Agency Staff Etc	0	0	0	0
45	Indirect Staff Costs	(2)	9	(4)	(2)
<b>834</b>		<b>1,130</b>	<b>1,145</b>	<b>1,200</b>	<b>70</b>
<b>Premises Costs</b>					
68	Rates & Rents & Water Serv	126	126	131	5
1	R & M & Alterations	1	1	1	0
18	Energy Costs	22	22	25	3
1	Fixtures And Fittings	9	9	9	0
7	Cleaning & Domestic Suppli	6	6	6	0
11	Operational Buildings	2	2	2	0
<b>106</b>		<b>166</b>	<b>166</b>	<b>174</b>	<b>8</b>
<b>Administration Costs</b>					
540	Admin	75	75	75	0
0	Other Administr'N Costs-Tot	0	0	0	0
<b>540</b>		<b>75</b>	<b>75</b>	<b>75</b>	<b>0</b>
<b>Transport Costs</b>					
13	Direct Transport Costs	13	13	13	0
32	Recharge Transport Cost	22	22	22	0
12	Contract Hire/Operating Lea	13	13	13	0
6	Public Transport/Car Allowai	10	10	10	0
<b>63</b>		<b>58</b>	<b>58</b>	<b>58</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
2,327	Equip & Furniture & Material	1,816	1,816	1,843	27
0	Catering	0	0	0	0
86	Services	11	136	11	0
150	Communications & Computi	25	25	26	1
0	Miscellaneous Expenses	21	21	21	0
<b>2,563</b>		<b>1,873</b>	<b>1,998</b>	<b>1,901</b>	<b>28</b>
<b>Agencies</b>					
44	Ind Units Within Council-Tot	34	34	35	1
<b>44</b>		<b>34</b>	<b>34</b>	<b>35</b>	<b>1</b>
<b>Capital Financing Costs</b>					
13	Loans Fund/Consolidated Ac	14	14	14	0
<b>13</b>		<b>14</b>	<b>14</b>	<b>14</b>	<b>0</b>
<b>Further Efficiencies</b>					
0	Further Efficiencies	(686)	(250)	(2,067)	(600)
<b>0</b>		<b>(686)</b>	<b>(250)</b>	<b>(2,067)</b>	<b>(600)</b>
<b>4,164</b>	<b>Expense Total</b>	<b>2,666</b>	<b>3,241</b>	<b>1,392</b>	<b>(493)</b>

**Budget Statement 2009/2010**  
**Resources Management**

Actual Out- turn 2007/2008 £000s	Head Of Procurement	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
	<b>Income</b>				
(1,275)	Other Grant-Reimburse-Con	(1,381)	(1,381)	(1,416)	(35)
(1,124)	Customer & Client Receipts	0	0	0	0
(1,079)	Recharges To Other Heads	(877)	(877)	(899)	(22)
(711)	Other Income	(433)	(433)	(494)	(61)
<u>(4,189)</u>		<u>(2,691)</u>	<u>(2,691)</u>	<u>(2,809)</u>	<u>(118)</u>
<u>(4,188)</u>	<b>IncomeTotal</b>	<u>(2,691)</u>	<u>(2,691)</u>	<u>(2,809)</u>	<u>(118)</u>
<u>(24)</u>	<b>Net Expenditure</b>	<u>(26)</u>	<u>550</u>	<u>(1,417)</u>	<u>(610)</u>

# Budget Statement 2009/2010

## Resources Management

Actual Out-turn  
2007/2008  
£000s

### Head Of Resources Dev & Del

Revised Budget  
2008/2009  
£000s

Est. Out-turn  
2008/2009  
£000s

Orig. Budget  
2009/2010  
£000s

Budget  
Variance  
£000s

#### Staff Costs

2,700	Apt&C	3,606	2,646	3,513	(93)
391	Payment To Pensioners	412	404	422	10
151	Agency Staff Etc	125	318	128	3
38	Indirect Staff Costs	40	89	41	1
<b>3,280</b>		<b>4,183</b>	<b>3,457</b>	<b>4,104</b>	<b>(79)</b>

#### Premises Costs

0	Rates & Rents & Water Services	0	0	0	0
445	R & M & Alterations	698	698	722	24
0	Energy Costs	1	1	1	0
12	Operational Buildings	13	13	14	1
<b>457</b>		<b>712</b>	<b>712</b>	<b>737</b>	<b>25</b>

#### Administration Costs

463	Admin	74	95	74	0
<b>463</b>		<b>74</b>	<b>95</b>	<b>74</b>	<b>0</b>

#### Transport Costs

0	Direct Transport Costs	2	2	2	0
4	Recharge Transport Cost	4	4	4	0
60	Public Transport/Car Allowance	76	56	77	1
<b>64</b>		<b>82</b>	<b>62</b>	<b>83</b>	<b>1</b>

#### Supplies & Services

4	Equip & Furniture & Materials	7	7	7	0
1,208	Services	2,036	1,836	1,883	(153)
50	Communications & Computing	58	58	59	1
5	Miscellaneous Expenses	7	7	7	0
<b>1,267</b>		<b>2,108</b>	<b>1,908</b>	<b>1,956</b>	<b>(152)</b>

#### Transfer Payments

0	Miscellaneous Payments - Total	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Capital Financing Costs

30	Loans Fund/Consolidated Adv	33	33	33	0
<b>30</b>		<b>33</b>	<b>33</b>	<b>33</b>	<b>0</b>

**5,561**

#### ExpenseTotal

**7,191      6,266      6,988      (203)**

# Budget Statement 2009/2010

## Resources Management

Actual Out-turn 2007/2008 £000s	<b>Head Of Resources Dev &amp; Del</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
0	Other Grant-Reimburse-Contrib.	0	0	0	0
(635)	Customer & Client Receipts	(717)	(688)	(735)	(18)
(7,011)	Recharges To Other Heads	(7,987)	(6,939)	(8,187)	(200)
(496)	Other Income	(225)	(276)	(231)	(6)
<b>(8,142)</b>		<b>(8,929)</b>	<b>(7,903)</b>	<b>(9,153)</b>	<b>(224)</b>
<b>(8,143)</b>	<b>IncomeTotal</b>	<b>(8,929)</b>	<b>(7,903)</b>	<b>(9,152)</b>	<b>(223)</b>
<b>(2,582)</b>	<b>Net Expenditure</b>	<b>(1,738)</b>	<b>(1,637)</b>	<b>(2,164)</b>	<b>(426)</b>

# Budget Statement 2009/2010

## Resources Management

Actual Out-turn  
2007/2008  
£000s

Operational Support Mngr R.M.

Revised Budget 2008/2009 £000s    Est. Out-turn 2008/2009 £000s    Orig. Budget 2009/2010 £000s    Budget Variance £000s

### Staff Costs

157	Apt&C	162	162	166	4
0	Indirect Staff Costs	0	0	0	0
<b>157</b>		<b>162</b>	<b>162</b>	<b>166</b>	<b>4</b>

### Administration Costs

1	Admin	2	2	2	0
<b>1</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>

### Transport Costs

1	Public Transport/Car Allowance	1	1	1	0
<b>1</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>

### Supplies & Services

0	Equip & Furniture & Materials	0	0	0	0
0	Communications & Computing	0	0	0	0
0	Grants And Subscriptions	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Capital Financing Costs

0	Loans Fund/Consolidated Adv	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>160</b>	<b>ExpenseTotal</b>	<b>166</b>	<b>166</b>	<b>170</b>	<b>4</b>
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### Income

(72)	Recharges To Other Heads	(60)	(60)	(61)	(1)
<b>(72)</b>		<b>(60)</b>	<b>(60)</b>	<b>(61)</b>	<b>(1)</b>

<b>(72)</b>	<b>IncomeTotal</b>	<b>(60)</b>	<b>(60)</b>	<b>(61)</b>	<b>(1)</b>
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<b>88</b>	<b>Net Expenditure</b>	<b>106</b>	<b>106</b>	<b>109</b>	<b>3</b>
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# **STRATEGIC LEADERSHIP**

## REVENUE BUDGET STATEMENT 2009 / 2010

	REVISED BUDGET 2008 / 2009 £'000	ESTIMATED OUT-TURN 2008 / 2009 £'000	ORIGINAL BUDGET 2009 / 2010 £'000	BUDGET VARIANCE £'000
<b>STRATEGIC LEADERSHIP</b>				
HEAD OF COMMUNITY PLANNING & REGENERATION	2,214	2,321	2,042	(172)
HEAD OF ECONOMIC & ENVIRONMENTAL SUSTAINABILITY	2,493	2,495	4,658	2,165
HEAD OF PLANNING & INFRASTRUCTURE	310	(118)	249	(61)
OPERATIONAL SUPPORT MANAGER S.L.	3,122	3,613	3,419	297
STATAGISTS - EMEGENCY PLANNING	81	81	85	4
	<b>8,220</b>	<b>8,392</b>	<b>10,453</b>	<b>2,233</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Strategic Leadership</b>		Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>						
6,151	Apt&C		6,817	6,505	7,012	195
0	Police Con		0	0	0	0
116	Teachers		40	(70)	41	1
511	Manual		310	420	229	(81)
2,090	Payment To Pensioners		1,835	2,217	1,881	46
115	Agency Staff Etc		2	2	0	(2)
316	Indirect Staff Costs		92	163	87	(5)
<b>9,299</b>			<b>9,096</b>	<b>9,237</b>	<b>9,249</b>	<b>153</b>
<b>Premises Costs</b>						
33	Rates & Rents & Water Services		5	5	5	0
3	R & M & Alterations		3	3	3	0
4	Energy Costs		4	4	5	1
0	Fixtures And Fittings		7	5	7	0
3	Cleaning & Domestic Supplies		3	3	3	(0)
138	Operational Buildings		44	44	19	(25)
<b>181</b>			<b>66</b>	<b>64</b>	<b>43</b>	<b>(23)</b>
<b>Administration Costs</b>						
550	Admin		405	404	437	32
383	Support Services		0	0	0	0
0	Other Administr'N Costs-Total		3	3	5	2
<b>933</b>			<b>408</b>	<b>407</b>	<b>442</b>	<b>34</b>
<b>Transport Costs</b>						
2	Contract Hire/Operating Leases		0	0	0	0
126	Public Transport/Car Allowance		143	133	145	2
<b>128</b>			<b>143</b>	<b>133</b>	<b>145</b>	<b>2</b>
<b>Supplies &amp; Services</b>						
0	Laundry		0	0	3	3
379	Equip & Furniture & Materials		246	249	226	(20)
8	Catering		0	0	0	0
7,950	Services		871	993	891	20
108	Communications & Computing		112	112	114	2
18	Grants And Subscriptions		14	14	14	0
528	Miscellaneous Expenses		237	213	278	41
<b>8,991</b>			<b>1,480</b>	<b>1,581</b>	<b>1,526</b>	<b>46</b>
<b>Agencies</b>						
11	Voluntary Organisations-Total		11	11	11	0
2,092	Other Agencies		2,562	2,562	3,530	968
<b>2,103</b>			<b>2,573</b>	<b>2,573</b>	<b>3,541</b>	<b>968</b>



# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Strategic Leadership</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Transfer Payments</b>					
2,352	Transfer Payments	1,711	1,711	3,598	1,887
1,309	Miscellaneous Payments - Total	0	0	0	0
<b>3,661</b>		<b>1,711</b>	<b>1,711</b>	<b>3,598</b>	<b>1,887</b>
<b>Capital Financing Costs</b>					
302	Loans Fund/Consolidated Adv	154	154	154	0
<b>302</b>		<b>154</b>	<b>154</b>	<b>154</b>	<b>0</b>
<b>Further Efficiencies</b>					
(177)	Further Efficiencies	(293)	(293)	0	293
<b>(177)</b>		<b>(293)</b>	<b>(293)</b>	<b>0</b>	<b>293</b>
<b>25,423</b>	<b>ExpenseTotal</b>	<b>15,338</b>	<b>15,567</b>	<b>18,698</b>	<b>3,360</b>
<b>Income</b>					
(7,811)	Government Grants	(2,144)	(2,144)	(3,243)	(1,099)
(1,204)	Other Grant-Reimburse-Contrib.	(182)	(182)	(186)	(4)
(3,465)	Customer & Client Receipts	(3,943)	(4,030)	(3,920)	23
(49)	Interest	(17)	(17)	(17)	(0)
(1,323)	Recharges To Other Heads	(33)	(33)	(34)	(1)
(2,063)	Other Income	(798)	(770)	(844)	(46)
<b>(15,915)</b>		<b>(7,117)</b>	<b>(7,176)</b>	<b>(8,245)</b>	<b>(1,128)</b>
<b>(15,915)</b>	<b>IncomeTotal</b>	<b>(7,117)</b>	<b>(7,176)</b>	<b>(8,245)</b>	<b>(1,128)</b>
<b>9,507</b>	<b>Net Expenditure</b>	<b>8,221</b>	<b>8,391</b>	<b>10,453</b>	<b>2,232</b>

# Budget Statement 2009/2010

## Strategic Leadership

Actual Out-turn  
2007/2008  
£000s

### Head Of Commplan & Regeneration

Revised Budget 2008/2009    Est. Out-turn 2008/2009    Orig. Budget 2009/2010    Budget Variance  
£000s                      £000s                      £000s                      £000s

#### Staff Costs

1,188	Apt&C	1,162	1,208	1,122	(40)
116	Teachers	40	(70)	41	1
511	Manual	310	420	229	(81)
1	Payment To Pensioners	1	1	1	0
12	Agency Staff Etc	2	2	0	(2)
26	Indirect Staff Costs	13	49	6	(7)
<b>1,854</b>		<b>1,528</b>	<b>1,610</b>	<b>1,399</b>	<b>(129)</b>

#### Premises Costs

0	Fixtures And Fittings	7	5	7	0
24	Operational Buildings	26	26	1	(25)
<b>24</b>		<b>33</b>	<b>31</b>	<b>8</b>	<b>(25)</b>

#### Administration Costs

80	Admin	54	54	77	23
<b>80</b>		<b>54</b>	<b>54</b>	<b>77</b>	<b>23</b>

#### Transport Costs

14	Public Transport/Car Allowance	24	23	23	(1)
<b>14</b>		<b>24</b>	<b>23</b>	<b>23</b>	<b>(1)</b>

#### Supplies & Services

0	Laundry	0	0	3	3
84	Equip & Furniture & Materials	109	109	82	(27)
1	Catering	0	0	0	0
279	Services	148	148	146	(2)
10	Communications & Computing	0	0	0	0
2	Grants And Subscriptions	0	0	0	0
367	Miscellaneous Expenses	102	102	104	2
<b>743</b>		<b>359</b>	<b>359</b>	<b>335</b>	<b>(24)</b>

#### Agencies

11	Voluntary Organisations-Total	11	11	11	0
2,054	Other Agencies	2,486	2,486	3,443	957
<b>2,065</b>		<b>2,497</b>	<b>2,497</b>	<b>3,454</b>	<b>957</b>

#### Transfer Payments

662	Transfer Payments	444	444	398	(46)
<b>662</b>		<b>444</b>	<b>444</b>	<b>398</b>	<b>(46)</b>

#### Capital Financing Costs

83	Loans Fund/Consolidated Adv	85	85	86	1
<b>83</b>		<b>85</b>	<b>85</b>	<b>86</b>	<b>1</b>

# Budget Statement 2009/2010

## Strategic Leadership

Actual Out-turn 2007/2008 £000s	<b>Head Of Commplan &amp; Regeneration</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Further Efficiencies</b>					
(177)	Further Efficiencies	(293)	(293)	0	293
(177)		(293)	(293)	0	293
<b>5,349</b>	<b>ExpenseTotal</b>	<b>4,732</b>	<b>4,811</b>	<b>5,780</b>	<b>1,048</b>
<b>Income</b>					
(1,788)	Government Grants	(2,128)	(2,128)	(3,211)	(1,083)
(98)	Recharges To Other Heads	0	0	0	0
(588)	Other Income	(390)	(362)	(526)	(136)
<b>(2,474)</b>		<b>(2,518)</b>	<b>(2,490)</b>	<b>(3,737)</b>	<b>(1,219)</b>
<b>(2,474)</b>	<b>IncomeTotal</b>	<b>(2,518)</b>	<b>(2,490)</b>	<b>(3,738)</b>	<b>(1,220)</b>
<b>2,875</b>	<b>Net Expenditure</b>	<b>2,214</b>	<b>2,321</b>	<b>2,042</b>	<b>(172)</b>

# Budget Statement 2009/2010

## Strategic Leadership

Actual Out-turn 2007/2008 £000s	<b>Head Of Economic &amp; Env Sustain</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
768	Apt&C	925	918	1,123	198
24	Payment To Pensioners	22	22	23	1
6	Agency Staff Etc	0	0	0	0
25	Indirect Staff Costs	15	15	16	1
<b>823</b>		<b>962</b>	<b>955</b>	<b>1,162</b>	<b>200</b>
<b>Premises Costs</b>					
0	Cleaning & Domestic Supplies	0	0	0	0
104	Operational Buildings	18	18	18	0
<b>104</b>		<b>18</b>	<b>18</b>	<b>18</b>	<b>0</b>
<b>Administration Costs</b>					
161	Admin	81	81	91	10
0	Other Administr'N Costs-Total	1	1	3	2
<b>161</b>		<b>82</b>	<b>82</b>	<b>94</b>	<b>12</b>
<b>Transport Costs</b>					
2	Contract Hire/Operating Leases	0	0	0	0
19	Public Transport/Car Allowance	23	23	24	1
<b>21</b>		<b>23</b>	<b>23</b>	<b>24</b>	<b>1</b>
<b>Supplies &amp; Services</b>					
171	Equip & Furniture & Materials	14	18	18	4
0	Catering	0	0	0	0
37	Services	196	196	210	14
31	Communications & Computing	18	18	18	0
16	Grants And Subscriptions	14	14	14	0
11	Miscellaneous Expenses	20	16	27	7
<b>266</b>		<b>262</b>	<b>262</b>	<b>287</b>	<b>25</b>
<b>Agencies</b>					
35	Other Agencies	65	65	77	12
<b>35</b>		<b>65</b>	<b>65</b>	<b>77</b>	<b>12</b>
<b>Transfer Payments</b>					
1,515	Transfer Payments	1,117	1,117	3,048	1,931
1,309	Miscellaneous Payments - Total	0	0	0	0
<b>2,824</b>		<b>1,117</b>	<b>1,117</b>	<b>3,048</b>	<b>1,931</b>
<b>Capital Financing Costs</b>					
8	Loans Fund/Consolidated Adv	7	7	7	0
<b>8</b>		<b>7</b>	<b>7</b>	<b>7</b>	<b>0</b>
<b>4,241</b>	<b>ExpenseTotal</b>	<b>2,536</b>	<b>2,528</b>	<b>4,717</b>	<b>2,181</b>

# Budget Statement 2009/2010

## Strategic Leadership

Actual Out-turn 2007/2008 £000s	<b>Head Of Economic &amp; Env Sustain</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(207)	Government Grants	(16)	(16)	(32)	(16)
(108)	Other Grant-Reimburse-Contrib.	0	0	0	0
(6)	Customer & Client Receipts	(10)	0	(10)	0
(49)	Interest	(17)	(17)	(17)	0
(2)	Recharges To Other Heads	0	0	0	0
(1,317)	Other Income	0	0	0	0
<b>(1,689)</b>		<b>(43)</b>	<b>(33)</b>	<b>(59)</b>	<b>(16)</b>
<b>(1,691)</b>	<b>IncomeTotal</b>	<b>(43)</b>	<b>(33)</b>	<b>(59)</b>	<b>(16)</b>
<b>2,550</b>	<b>Net Expenditure</b>	<b>2,493</b>	<b>2,495</b>	<b>4,658</b>	<b>2,165</b>

# Budget Statement 2009/2010

## Strategic Leadership

Actual Out-turn  
2007/2008  
£000s

### Head Of Planning & Infrastruct

Revised Budget  
2008/2009  
£000s

Est. Out-turn  
2008/2009  
£000s

Orig. Budget  
2009/2010  
£000s

Budget  
Variance  
£000s

#### Staff Costs

2,609	Apt&C	3,235	2,810	3,109	(126)
83	Payment To Pensioners	78	78	80	2
58	Agency Staff Etc	0	0	0	0
223	Indirect Staff Costs	30	31	31	1
<u>2,973</u>		<u>3,343</u>	<u>2,919</u>	<u>3,220</u>	<u>(123)</u>

#### Premises Costs

30	Rates & Rents & Water Services	0	0	0	0
0	R & M & Alterations	0	0	0	0
1	Energy Costs	0	0	0	0
0	Cleaning & Domestic Supplies	0	0	0	0
8	Operational Buildings	0	0	0	0
<u>39</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

#### Administration Costs

174	Admin	121	121	121	0
383	Support Services	0	0	0	0
0	Other Administr'N Costs-Total	0	0	0	0
<u>557</u>		<u>121</u>	<u>121</u>	<u>121</u>	<u>0</u>

#### Transport Costs

0	Contract Hire/Operating Leases	0	0	0	0
65	Public Transport/Car Allowance	67	58	69	2
<u>65</u>		<u>67</u>	<u>58</u>	<u>69</u>	<u>2</u>

#### Supplies & Services

62	Equip & Furniture & Materials	49	48	50	1
3	Catering	0	0	0	0
7,597	Services	498	620	505	7
37	Communications & Computing	34	34	35	1
1	Grants And Subscriptions	0	0	0	0
139	Miscellaneous Expenses	115	95	147	32
<u>7,839</u>		<u>696</u>	<u>797</u>	<u>737</u>	<u>41</u>

#### Agencies

3	Other Agencies	10	10	10	0
<u>3</u>		<u>10</u>	<u>10</u>	<u>10</u>	<u>0</u>

#### Transfer Payments

175	Transfer Payments	150	150	152	2
<u>175</u>		<u>150</u>	<u>150</u>	<u>152</u>	<u>2</u>

#### Capital Financing Costs

202	Loans Fund/Consolidated Adv	33	33	33	0
<u>202</u>		<u>33</u>	<u>33</u>	<u>33</u>	<u>0</u>

11,855

**ExpenseTotal**

4,421      4,089      4,340      (81)

# Budget Statement 2009/2010

## Strategic Leadership

Actual Out-turn 2007/2008 £000s	<b>Head Of Planning &amp; Infrastruct</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(5,816)	Government Grants	0	0	0	0
(957)	Other Grant-Reimburse-Contrib.	0	0	0	0
(3,435)	Customer & Client Receipts	(3,909)	(4,006)	(3,885)	24
(1,215)	Recharges To Other Heads	0	0	0	0
(11)	Other Income	(201)	(201)	(206)	(5)
<b>(11,434)</b>		<b>(4,110)</b>	<b>(4,207)</b>	<b>(4,091)</b>	<b>19</b>
<b>(11,434)</b>	<b>IncomeTotal</b>	<b>(4,110)</b>	<b>(4,207)</b>	<b>(4,091)</b>	<b>19</b>
<b>420</b>	<b>Net Expenditure</b>	<b>310</b>	<b>(118)</b>	<b>249</b>	<b>(61)</b>

# Budget Statement 2009/2010

## Strategic Leadership

Actual Out-turn 2007/2008 £000s	Operational Support Mngr S.L.	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
1,426	Apt&C	1,334	1,408	1,490	156
0	Police Con	0	0	0	0
1,982	Payment To Pensioners	1,734	2,116	1,777	43
38	Agency Staff Etc	0	0	0	0
41	Indirect Staff Costs	33	67	34	1
<b>3,487</b>		<b>3,101</b>	<b>3,591</b>	<b>3,301</b>	<b>200</b>
<b>Premises Costs</b>					
0	Rates & Rents & Water Services	0	0	0	0
1	Energy Costs	0	0	0	0
0	Cleaning & Domestic Supplies	0	0	0	0
2	Operational Buildings	0	0	0	0
<b>3</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Administration Costs</b>					
118	Admin	117	117	117	0
0	Other Administr'N Costs-Total	2	2	2	0
<b>118</b>		<b>119</b>	<b>119</b>	<b>119</b>	<b>0</b>
<b>Transport Costs</b>					
0	Contract Hire/Operating Leases	0	0	0	0
19	Public Transport/Car Allowance	21	21	21	0
<b>19</b>		<b>21</b>	<b>21</b>	<b>21</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
62	Equip & Furniture & Materials	70	70	71	1
3	Catering	0	0	0	0
33	Services	24	24	24	0
28	Communications & Computing	60	60	61	1
1	Miscellaneous Expenses	0	0	0	0
<b>127</b>		<b>154</b>	<b>154</b>	<b>156</b>	<b>2</b>
<b>Capital Financing Costs</b>					
0	Loans Fund/Consolidated Adv	20	20	20	0
<b>0</b>		<b>20</b>	<b>20</b>	<b>20</b>	<b>0</b>
<b>3,755</b>	<b>ExpenseTotal</b>	<b>3,414</b>	<b>3,904</b>	<b>3,618</b>	<b>204</b>



# Budget Statement 2009/2010

## Strategic Leadership

Actual Out-turn 2007/2008 £000s	Operational Support Mngr S.L.	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
0	Other Grant-Reimburse-Contrib.	(60)	(60)	(62)	(2)
(2)	Customer & Client Receipts	0	0	0	0
(8)	Recharges To Other Heads	(33)	(33)	(34)	(1)
(147)	Other Income	(198)	(198)	(103)	95
<b>(157)</b>		<b>(291)</b>	<b>(291)</b>	<b>(199)</b>	<b>92</b>
<b>(157)</b>	<b>IncomeTotal</b>	<b>(291)</b>	<b>(291)</b>	<b>(198)</b>	<b>93</b>
<b>3,598</b>	<b>Net Expenditure</b>	<b>3,122</b>	<b>3,613</b>	<b>3,419</b>	<b>297</b>

# Budget Statement 2009/2010

## Strategic Leadership

Actual Out-turn  
2007/2008  
£000s

### Strategist-Emergency Planning

Revised Budget  
2008/2009  
£000s

Est. Out-turn  
2008/2009  
£000s

Orig. Budget  
2009/2010  
£000s

Budget  
Variance  
£000s

#### Staff Costs

161	Apt&C	161	161	167	6
1	Indirect Staff Costs	1	1	1	0
<b>162</b>		<b>162</b>	<b>162</b>	<b>168</b>	<b>6</b>

#### Premises Costs

3	Rates & Rents & Water Services	5	5	5	0
3	R & M & Alterations	3	3	3	0
2	Energy Costs	4	4	5	1
2	Cleaning & Domestic Supplies	3	3	3	0
<b>10</b>		<b>15</b>	<b>15</b>	<b>16</b>	<b>1</b>

#### Administration Costs

17	Admin	32	32	32	0
<b>17</b>		<b>32</b>	<b>32</b>	<b>32</b>	<b>0</b>

#### Transport Costs

9	Public Transport/Car Allowance	8	8	8	0
<b>9</b>		<b>8</b>	<b>8</b>	<b>8</b>	<b>0</b>

#### Supplies & Services

0	Equip & Furniture & Materials	5	5	5	0
0	Catering	0	0	0	0
4	Services	5	5	5	0
3	Communications & Computing	0	0	0	0
10	Miscellaneous Expenses	0	0	0	0
<b>17</b>		<b>10</b>	<b>10</b>	<b>10</b>	<b>0</b>

#### Capital Financing Costs

8	Loans Fund/Consolidated Adv	9	9	9	0
<b>8</b>		<b>9</b>	<b>9</b>	<b>9</b>	<b>0</b>

**223** **ExpenseTotal**

**236** **236** **244** **8**

#### Income

(138)	Other Grant-Reimburse-Contrib.	(122)	(122)	(125)	(3)
(21)	Customer & Client Receipts	(24)	(24)	(25)	(1)
0	Other Income	(9)	(9)	(9)	0
<b>(159)</b>		<b>(155)</b>	<b>(155)</b>	<b>(159)</b>	<b>(4)</b>

**(159)** **IncomeTotal**

**(155)** **(155)** **(159)** **(4)**

**64** **Net Expenditure**

**81** **81** **85** **4**

**ENVIRONMENT &  
INFRASTRUCTURE**

**REVENUE BUDGET STATEMENT 2009 / 2010**

	<b>REVISED BUDGET 2008 / 2009 £'000</b>	<b>ESTIMATED OUT-TURN 2008 / 2009 £'000</b>	<b>ORIGINAL BUDGET 2009 / 2010 £'000</b>	<b>BUDGET VARIANCE £'000</b>
<b>ENVIRONMENTAL &amp; INFRASTRUCTURE</b>				
SHELTER & ENVIRONMENT NORTH	34,855	34,569	38,348	3,493
SHELTER & ENVIRONMENT SOUTH	19,449	19,436	15,488	(3,961)
	<b>54,304</b>	<b>54,005</b>	<b>53,836</b>	<b>(468)</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Environment &amp; Infrastructure</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
7,766	Apt&C	8,252	7,315	7,734	(518)
1,266	Manual	1,222	1,270	1,144	(78)
162	Payment To Pensioners	47	47	48	1
638	Agency Staff Etc	241	476	205	(36)
168	Indirect Staff Costs	42	220	60	18
14	Costing Recharges	14	14	0	(14)
<b>10,014</b>		<b>9,818</b>	<b>9,342</b>	<b>9,191</b>	<b>(627)</b>
<b>Premises Costs</b>					
1,745	Rates & Rents & Water Services	1,807	1,802	1,846	39
1,474	R & M & Alterations	746	774	769	23
2,373	Energy Costs	2,905	3,108	3,189	284
3	Fixtures And Fittings	16	16	15	(1)
662	Cleaning & Domestic Supplies	655	721	630	(25)
144	Operational Buildings	129	123	125	(4)
<b>6,401</b>		<b>6,258</b>	<b>6,544</b>	<b>6,574</b>	<b>316</b>
<b>Administration Costs</b>					
1,362	Admin	733	749	834	101
1	Members	0	0	0	0
2,026	Support Services	528	558	575	47
1	Other Administr'N Costs-Total	1	0	1	(0)
<b>3,390</b>		<b>1,262</b>	<b>1,307</b>	<b>1,410</b>	<b>148</b>
<b>Transport Costs</b>					
1,713	Direct Transport Costs	282	417	273	(9)
4,502	Recharge Transport Cost	3,190	3,091	3,073	(117)
240	Contract Hire/Operating Leases	252	257	252	(0)
217	Public Transport/Car Allowance	263	233	263	0
369	Transport Insurance	363	363	370	7
6	Other Transport Costs - Total	8	6	6	(2)
<b>7,047</b>		<b>4,358</b>	<b>4,367</b>	<b>4,237</b>	<b>(121)</b>
<b>Supplies &amp; Services</b>					
1	Laundry	6	2	6	(0)
1,005	Equip & Furniture & Materials	807	808	711	(96)
101	Catering	33	31	55	22
31,583	Services	33,580	34,051	30,524	(3,056)
88	Communications & Computing	47	47	45	(2)
0	Grants And Subscriptions	8	8	5	(3)
3,693	Miscellaneous Expenses	1,616	1,259	2,944	1,328
<b>36,471</b>		<b>36,097</b>	<b>36,206</b>	<b>34,290</b>	<b>(1,807)</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Environment &amp; Infrastructure</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Agencies</b>					
65	Private Contractors	71	66	72	1
123	Other Agencies	10	60	10	(0)
<b>188</b>		<b>81</b>	<b>126</b>	<b>82</b>	<b>1</b>
<b>Transfer Payments</b>					
3,285	Transfer Payments	878	1,102	531	(347)
2,750	Miscellaneous Payments - Total	3,358	3,121	4,140	782
<b>6,035</b>		<b>4,236</b>	<b>4,223</b>	<b>4,671</b>	<b>435</b>
<b>Capital Financing Costs</b>					
12,710	Loans Fund/Consolidated Adv	12,832	12,832	12,832	(0)
<b>12,710</b>		<b>12,832</b>	<b>12,832</b>	<b>12,832</b>	<b>(0)</b>
<b>Further Efficiencies</b>					
0	Further Efficiencies	(110)	0	0	110
<b>0</b>		<b>(110)</b>	<b>0</b>	<b>0</b>	<b>110</b>
<b>82,254</b>	<b>ExpenseTotal</b>	<b>74,830</b>	<b>74,945</b>	<b>73,286</b>	<b>(1,544)</b>
<b>Income</b>					
(4,861)	Government Grants	(34)	(826)	(35)	(1)
(692)	Other Grant-Reimburse-Contrib.	(598)	(635)	(695)	(97)
(6,977)	Customer & Client Receipts	(7,284)	(6,858)	(7,529)	(245)
(6)	Interest	(188)	(75)	0	188
(4,306)	Recharges To Other Heads	(5,056)	(4,969)	(4,462)	594
(12,975)	Other Income	(7,366)	(7,577)	(6,730)	636
<b>(29,817)</b>		<b>(20,526)</b>	<b>(20,940)</b>	<b>(19,450)</b>	<b>1,076</b>
<b>(29,818)</b>	<b>IncomeTotal</b>	<b>(20,526)</b>	<b>(20,940)</b>	<b>(19,450)</b>	<b>1,076</b>
<b>52,436</b>	<b>Net Expenditure</b>	<b>54,304</b>	<b>54,005</b>	<b>53,836</b>	<b>(468)</b>

# Budget Statement 2009/2010

## Environment & Infrastructure

Actual Out-turn 2007/2008 £000s	<b>Shelter &amp; Environment North</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
3,121	Apt&C	3,586	2,800	3,471	(115)
333	Manual	409	466	499	90
48	Payment To Pensioners	46	46	47	1
195	Agency Staff Etc	56	120	60	4
87	Indirect Staff Costs	31	82	26	(5)
<b>3,784</b>		<b>4,128</b>	<b>3,514</b>	<b>4,103</b>	<b>(25)</b>
<b>Premises Costs</b>					
1,453	Rates & Rents & Water Services	1,585	1,566	1,637	52
978	R & M & Alterations	516	540	531	15
1,585	Energy Costs	1,988	2,071	2,751	763
3	Fixtures And Fittings	16	16	15	(1)
631	Cleaning & Domestic Supplies	617	690	596	(21)
60	Operational Buildings	47	52	49	2
<b>4,710</b>		<b>4,769</b>	<b>4,935</b>	<b>5,579</b>	<b>810</b>
<b>Administration Costs</b>					
993	Admin	526	486	637	111
1,679	Support Services	189	243	189	0
1	Other Administr'N Costs-Total	1	0	1	0
<b>2,673</b>		<b>716</b>	<b>729</b>	<b>827</b>	<b>111</b>
<b>Transport Costs</b>					
1,643	Direct Transport Costs	223	346	225	2
4,502	Recharge Transport Cost	3,185	3,091	3,068	(117)
227	Contract Hire/Operating Leases	231	252	236	5
79	Public Transport/Car Allowance	92	93	93	1
369	Transport Insurance	363	363	370	7
<b>6,820</b>		<b>4,094</b>	<b>4,145</b>	<b>3,992</b>	<b>(102)</b>
<b>Supplies &amp; Services</b>					
518	Equip & Furniture & Materials	260	313	264	4
99	Catering	33	30	55	22
17,394	Services	18,610	18,956	19,727	1,117
66	Communications & Computing	17	15	14	(3)
3,448	Miscellaneous Expenses	1,497	1,054	2,819	1,322
<b>21,525</b>		<b>20,417</b>	<b>20,368</b>	<b>22,879</b>	<b>2,462</b>
<b>Transfer Payments</b>					
1,150	Transfer Payments	849	733	501	(348)
2,671	Miscellaneous Payments - Total	3,355	3,126	4,137	782
<b>3,821</b>		<b>4,204</b>	<b>3,859</b>	<b>4,638</b>	<b>434</b>

# Budget Statement 2009/2010

## Environment & Infrastructure

Actual Out-turn 2007/2008 £000s	<b>Shelter &amp; Environment North</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Capital Financing Costs</b>					
9,195	Loans Fund/Consolidated Adv	8,914	8,914	8,914	0
<b>9,195</b>		<b>8,914</b>	<b>8,914</b>	<b>8,914</b>	<b>0</b>
<b>Further Efficiencies</b>					
0	Further Efficiencies	(35)	0	0	35
<b>0</b>		<b>(35)</b>	<b>0</b>	<b>0</b>	<b>35</b>
<b>52,527</b>	<b>ExpenseTotal</b>	<b>47,206</b>	<b>46,463</b>	<b>50,934</b>	<b>3,728</b>
<b>Income</b>					
(1,737)	Government Grants	0	(20)	0	0
(32)	Other Grant-Reimburse-Contrib.	0	0	0	0
(4,806)	Customer & Client Receipts	(4,812)	(4,220)	(5,002)	(190)
0	Interest	0	0	0	0
(1,105)	Recharges To Other Heads	(978)	(929)	(1,002)	(24)
(12,489)	Other Income	(6,562)	(6,725)	(6,582)	(20)
<b>(20,169)</b>		<b>(12,352)</b>	<b>(11,894)</b>	<b>(12,586)</b>	<b>(234)</b>
<b>(20,170)</b>	<b>IncomeTotal</b>	<b>(12,352)</b>	<b>(11,894)</b>	<b>(12,586)</b>	<b>(234)</b>
<b>32,357</b>	<b>Net Expenditure</b>	<b>34,855</b>	<b>34,569</b>	<b>38,348</b>	<b>3,493</b>



# Budget Statement 2009/2010

## Environment & Infrastructure

Actual Out-turn 2007/2008 £000s	<b>Shelter &amp; Environment South</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
4,645	Apt&C	4,667	4,515	4,263	(404)
933	Manual	814	804	644	(170)
114	Payment To Pensioners	1	1	1	0
443	Agency Staff Etc	185	356	145	(40)
81	Indirect Staff Costs	11	138	35	24
14	Costing Recharges	14	14	0	(14)
<b>6,230</b>		<b>5,692</b>	<b>5,828</b>	<b>5,088</b>	<b>(604)</b>
<b>Premises Costs</b>					
293	Rates & Rents & Water Services	222	236	209	(13)
496	R & M & Alterations	229	234	238	9
788	Energy Costs	917	1,037	437	(480)
31	Cleaning & Domestic Supplies	38	31	34	(4)
84	Operational Buildings	82	71	76	(6)
<b>1,692</b>		<b>1,488</b>	<b>1,609</b>	<b>994</b>	<b>(494)</b>
<b>Administration Costs</b>					
368	Admin	207	263	197	(10)
1	Members	0	0	0	0
347	Support Services	339	315	386	47
<b>716</b>		<b>546</b>	<b>578</b>	<b>583</b>	<b>37</b>
<b>Transport Costs</b>					
70	Direct Transport Costs	58	72	48	(10)
0	Recharge Transport Cost	5	0	5	0
13	Contract Hire/Operating Leases	21	6	16	(5)
138	Public Transport/Car Allowance	171	140	170	(1)
6	Other Transport Costs - Total	8	6	6	(2)
<b>227</b>		<b>263</b>	<b>224</b>	<b>245</b>	<b>(18)</b>
<b>Supplies &amp; Services</b>					
1	Laundry	6	2	6	0
487	Equip & Furniture & Materials	547	495	447	(100)
2	Catering	0	0	0	0
14,190	Services	14,970	15,095	10,797	(4,173)
22	Communications & Computing	31	33	31	0
0	Grants And Subscriptions	8	8	5	(3)
245	Miscellaneous Expenses	120	206	124	4
<b>14,947</b>		<b>15,682</b>	<b>15,839</b>	<b>11,410</b>	<b>(4,272)</b>
<b>Agencies</b>					
65	Private Contractors	71	66	72	1
123	Other Agencies	10	60	10	0
<b>188</b>		<b>81</b>	<b>126</b>	<b>82</b>	<b>1</b>

# Budget Statement 2009/2010

## Environment & Infrastructure

Actual Out-turn 2007/2008 £000s	<b>Shelter &amp; Environment South</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Transfer Payments</b>					
2,134	Transfer Payments	29	369	30	1
79	Miscellaneous Payments - Total	3	(5)	3	0
<b>2,213</b>		<b>32</b>	<b>364</b>	<b>33</b>	<b>1</b>
<b>Capital Financing Costs</b>					
3,515	Loans Fund/Consolidated Adv	3,917	3,917	3,917	0
<b>3,515</b>		<b>3,917</b>	<b>3,917</b>	<b>3,917</b>	<b>0</b>
<b>Further Efficiencies</b>					
0	Further Efficiencies	(75)	0	0	75
<b>0</b>		<b>(75)</b>	<b>0</b>	<b>0</b>	<b>75</b>
<b>29,727</b>	<b>ExpenseTotal</b>	<b>27,624</b>	<b>28,482</b>	<b>22,353</b>	<b>(5,271)</b>
<b>Income</b>					
(3,124)	Government Grants	(34)	(806)	(35)	(1)
(660)	Other Grant-Reimburse-Contrib.	(598)	(635)	(695)	(97)
(2,172)	Customer & Client Receipts	(2,472)	(2,638)	(2,527)	(55)
(6)	Interest	(188)	(75)	0	188
(3,201)	Recharges To Other Heads	(4,078)	(4,040)	(3,460)	618
(486)	Other Income	(804)	(852)	(148)	656
<b>(9,649)</b>		<b>(8,174)</b>	<b>(9,046)</b>	<b>(6,865)</b>	<b>1,309</b>
<b>(9,648)</b>	<b>IncomeTotal</b>	<b>(8,175)</b>	<b>(9,046)</b>	<b>(6,864)</b>	<b>1,311</b>
<b>20,079</b>	<b>Net Expenditure</b>	<b>19,449</b>	<b>19,436</b>	<b>15,488</b>	<b>(3,961)</b>

# HOUSING

## REVENUE BUDGET STATEMENT 2009 / 2010

	REVISED BUDGET 2008 / 2009 £'000	ESTIMATED OUT-TURN 2008 / 2009 £'000	ORIGINAL BUDGET 2009 / 2010 £'000	BUDGET VARIANCE £'000
<b>HOUSING</b>				
AREA HOUSING OFFICER CENTRAL	523	546	505	(18)
AREA HOUSING OFFICER NORTH	404	544	393	(11)
HOUSING MANAGER SOUTH	188	195	181	(7)
ASSET POLICY MANAGER (HOUSING)	(30)	(30)	(26)	4
ASSET POLICY MANAGER (CENTRAL)	(54)	(142)	9	63
ASSET PROPERTY MANAGER (NORTH)	(212)	(162)	(165)	47
PROPERTY MANAGER SOUTH	(157)	(165)	(106)	51
HEAD P & P FOR SERVICES TO ADULTS	14,778	14,604	13,621	(1,157)
SHELTER MANAGER CENTRAL	475	421	482	7
	<b>15,915</b>	<b>15,811</b>	<b>14,894</b>	<b>(1,021)</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Housing</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
2,511	Apt&C	2,705	2,523	2,679	(26)
0	Payment To Pensioners	0	11	9	9
48	Agency Staff Etc	129	139	132	3
17	Indirect Staff Costs	27	35	28	1
<b>2,576</b>		<b>2,861</b>	<b>2,708</b>	<b>2,848</b>	<b>(13)</b>
<b>Premises Costs</b>					
11	Rates & Rents & Water Services	0	0	0	0
223	R & M & Alterations	0	0	0	0
0	Energy Costs	0	0	0	0
4	Operational Buildings	6	1	6	0
<b>238</b>		<b>6</b>	<b>1</b>	<b>6</b>	<b>0</b>
<b>Administration Costs</b>					
273	Admin	222	172	215	(7)
1,596	Support Services	1,491	1,822	1,957	466
0	Other Administr'N Costs-Total	0	0	0	0
<b>1,869</b>		<b>1,713</b>	<b>1,994</b>	<b>2,173</b>	<b>460</b>
<b>Transport Costs</b>					
0	Contract Hire/Operating Leases	0	0	0	0
102	Public Transport/Car Allowance	112	91	109	(3)
<b>102</b>		<b>112</b>	<b>91</b>	<b>109</b>	<b>(3)</b>
<b>Supplies &amp; Services</b>					
196	Equip & Furniture & Materials	23	23	23	0
4	Catering	0	0	0	0
276	Services	5	5	5	0
18	Communications & Computing	65	63	63	(2)
5,546	Miscellaneous Expenses	4,860	4,823	4,539	(321)
<b>6,040</b>		<b>4,953</b>	<b>4,914</b>	<b>4,631</b>	<b>(322)</b>
<b>Agencies</b>					
703	Ind Units Within Council-Total	0	0	0	0
9,487	Voluntary Organisations-Total	9,166	9,166	8,299	(867)
1,103	Private Contractors	0	0	0	0
93	Other Agencies	64	64	65	1
<b>11,386</b>		<b>9,230</b>	<b>9,230</b>	<b>8,365</b>	<b>(865)</b>
<b>Transfer Payments</b>					
643	Transfer Payments	652	652	622	(30)
1	Miscellaneous Payments - Total	2	2	2	0
<b>644</b>		<b>654</b>	<b>654</b>	<b>624</b>	<b>(30)</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Housing</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Capital Financing Costs</b>					
327	Loans Fund/Consolidated Adv	385	385	386	1
<u>327</u>		<u>385</u>	<u>385</u>	<u>386</u>	<u>1</u>
<b>23,182</b>	<b>ExpenseTotal</b>	<b>19,914</b>	<b>19,978</b>	<b>19,141</b>	<b>(773)</b>
<b>Income</b>					
(12,803)	Government Grants	0	0	0	0
(86)	Other Grant-Reimburse-Contrib.	(56)	(13)	(58)	(2)
(670)	Customer & Client Receipts	(714)	(805)	(1,084)	(370)
(1,623)	Recharges To Other Heads	(1,400)	(1,551)	(1,315)	85
(1,713)	Other Income	(1,830)	(1,799)	(1,790)	40
<u>(16,895)</u>		<u>(4,000)</u>	<u>(4,168)</u>	<u>(4,247)</u>	<u>(247)</u>
<b>(16,895)</b>	<b>IncomeTotal</b>	<b>(4,000)</b>	<b>(4,168)</b>	<b>(4,247)</b>	<b>(247)</b>
<b>6,287</b>	<b>Net Expenditure</b>	<b>15,914</b>	<b>15,810</b>	<b>14,894</b>	<b>(1,020)</b>

# Budget Statement 2009/2010

## Housing

Actual Out-turn 2007/2008 £000s	<b>Area Housing Officer Central</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Administration Costs</b>					
0	Support Services	1	1	1	0
<b>0</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
520	Miscellaneous Expenses	522	545	504	(18)
<b>520</b>		<b>522</b>	<b>545</b>	<b>504</b>	<b>(18)</b>
<b>520</b>	<b>ExpenseTotal</b>	<b>523</b>	<b>546</b>	<b>505</b>	<b>(18)</b>
<b>520</b>	<b>Net Expenditure</b>	<b>523</b>	<b>546</b>	<b>505</b>	<b>(18)</b>

# Budget Statement 2009/2010

## Housing

Actual Out-turn 2007/2008 £000s	Area Housing Officer North	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Administration Costs</b>					
166	Support Services	139	148	115	(24)
<u>166</u>		<u>139</u>	<u>148</u>	<u>115</u>	<u>(24)</u>
<b>Supplies &amp; Services</b>					
369	Miscellaneous Expenses	348	482	337	(11)
<u>369</u>		<u>348</u>	<u>482</u>	<u>337</u>	<u>(11)</u>
<b>Capital Financing Costs</b>					
0	Loans Fund/Consolidated Adv	0	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>535</u>	<b>ExpenseTotal</b>	<u>488</u>	<u>631</u>	<u>452</u>	<u>(36)</u>
<b>Income</b>					
(84)	Customer & Client Receipts	(84)	(87)	(59)	25
<u>(84)</u>		<u>(84)</u>	<u>(87)</u>	<u>(59)</u>	<u>25</u>
<u>(84)</u>	<b>IncomeTotal</b>	<u>(84)</u>	<u>(87)</u>	<u>(59)</u>	<u>25</u>
<u>451</u>	<b>Net Expenditure</b>	<u>404</u>	<u>544</u>	<u>393</u>	<u>(11)</u>



# Budget Statement 2009/2010

## Housing

Actual Out-turn 2007/2008 £000s	<b>Housing Manager South</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Administration Costs</b>					
0	Support Services	0	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Supplies &amp; Services</b>					
203	Miscellaneous Expenses	203	210	196	(7)
<u>203</u>		<u>203</u>	<u>210</u>	<u>196</u>	<u>(7)</u>
<u>203</u>	<b>ExpenseTotal</b>	<u>203</u>	<u>210</u>	<u>196</u>	<u>(7)</u>
<b>Income</b>					
(16)	Customer & Client Receipts	(15)	(15)	(15)	0
<u>(16)</u>		<u>(15)</u>	<u>(15)</u>	<u>(15)</u>	<u>0</u>
<u>(16)</u>	<b>IncomeTotal</b>	<u>(15)</u>	<u>(15)</u>	<u>(15)</u>	<u>0</u>
<u>188</u>	<b>Net Expenditure</b>	<u>188</u>	<u>195</u>	<u>181</u>	<u>(7)</u>

# Budget Statement 2009/2010

## Housing

Actual Out-turn 2007/2008 £000s	<b>Asset Policy Manager (Housing)</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Administration Costs</b>					
9	Support Services	8	8	8	0
<u>9</u>		<u>8</u>	<u>8</u>	<u>8</u>	<u>0</u>
<b>Transfer Payments</b>					
1	Miscellaneous Payments - Total	2	2	2	0
<u>1</u>		<u>2</u>	<u>2</u>	<u>2</u>	<u>0</u>
<b>Capital Financing Costs</b>					
11	Loans Fund/Consolidated Adv	12	12	12	0
<u>11</u>		<u>12</u>	<u>12</u>	<u>12</u>	<u>0</u>
<u>21</u>	<b>ExpenseTotal</b>	<u>22</u>	<u>22</u>	<u>22</u>	<u>0</u>
<b>Income</b>					
(49)	Customer & Client Receipts	(52)	(52)	(48)	4
<u>(49)</u>		<u>(52)</u>	<u>(52)</u>	<u>(48)</u>	<u>4</u>
<u>(49)</u>	<b>IncomeTotal</b>	<u>(52)</u>	<u>(52)</u>	<u>(48)</u>	<u>4</u>
<u>(29)</u>	<b>Net Expenditure</b>	<u>(30)</u>	<u>(30)</u>	<u>(26)</u>	<u>4</u>

# Budget Statement 2009/2010

## Housing

Actual Out-turn 2007/2008 £000s	Area Property Manager Central	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
483	Apt&C	605	537	588	(17)
4	Agency Staff Etc	5	3	5	0
3	Indirect Staff Costs	5	5	5	0
<b>490</b>		<b>615</b>	<b>545</b>	<b>598</b>	<b>(17)</b>
<b>Premises Costs</b>					
9	R & M & Alterations	0	0	0	0
4	Operational Buildings	1	0	1	0
<b>13</b>		<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>
<b>Administration Costs</b>					
38	Admin	45	40	45	0
<b>38</b>		<b>45</b>	<b>40</b>	<b>45</b>	<b>0</b>
<b>Transport Costs</b>					
27	Public Transport/Car Allowance	33	22	30	(3)
<b>27</b>		<b>33</b>	<b>22</b>	<b>30</b>	<b>(3)</b>
<b>Supplies &amp; Services</b>					
0	Equip & Furniture & Materials	1	1	1	0
0	Miscellaneous Expenses	2	2	2	0
<b>0</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>0</b>
<b>Capital Financing Costs</b>					
0	Loans Fund/Consolidated Adv	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>567</b>	<b>ExpenseTotal</b>	<b>697</b>	<b>610</b>	<b>677</b>	<b>(20)</b>
<b>Income</b>					
(270)	Recharges To Other Heads	(298)	(298)	(225)	73
(445)	Other Income	(454)	(454)	(443)	11
<b>(715)</b>		<b>(752)</b>	<b>(752)</b>	<b>(668)</b>	<b>84</b>
<b>(715)</b>	<b>IncomeTotal</b>	<b>(752)</b>	<b>(752)</b>	<b>(668)</b>	<b>84</b>
<b>(148)</b>	<b>Net Expenditure</b>	<b>(54)</b>	<b>(142)</b>	<b>9</b>	<b>63</b>

# Budget Statement 2009/2010

## Housing

Actual Out-turn 2007/2008 £000s	Area Property Manager North	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
632	Apt&C	683	690	702	19
0	Payment To Pensioners	0	11	9	9
58	Agency Staff Etc	45	53	46	1
3	Indirect Staff Costs	7	16	7	0
<b>693</b>		<b>735</b>	<b>770</b>	<b>764</b>	<b>29</b>
<b>Premises Costs</b>					
1	R & M & Alterations	0	0	0	0
0	Operational Buildings	4	0	5	1
<b>1</b>		<b>4</b>	<b>0</b>	<b>5</b>	<b>1</b>
<b>Administration Costs</b>					
69	Admin	77	57	77	0
<b>69</b>		<b>77</b>	<b>57</b>	<b>77</b>	<b>0</b>
<b>Transport Costs</b>					
27	Public Transport/Car Allowance	32	27	33	1
<b>27</b>		<b>32</b>	<b>27</b>	<b>33</b>	<b>1</b>
<b>Supplies &amp; Services</b>					
0	Equip & Furniture & Materials	1	2	1	0
0	Communications & Computing	3	3	3	0
0	Miscellaneous Expenses	2	1	2	0
<b>0</b>		<b>6</b>	<b>6</b>	<b>6</b>	<b>0</b>
<b>Capital Financing Costs</b>					
0	Loans Fund/Consolidated Adv	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>791</b>	<b>ExpenseTotal</b>	<b>853</b>	<b>861</b>	<b>883</b>	<b>30</b>
<b>Income</b>					
(398)	Recharges To Other Heads	(380)	(355)	(380)	0
(668)	Other Income	(685)	(668)	(668)	17
<b>(1,066)</b>		<b>(1,065)</b>	<b>(1,023)</b>	<b>(1,048)</b>	<b>17</b>
<b>(1,066)</b>	<b>IncomeTotal</b>	<b>(1,065)</b>	<b>(1,023)</b>	<b>(1,048)</b>	<b>17</b>
<b>(275)</b>	<b>Net Expenditure</b>	<b>(212)</b>	<b>(162)</b>	<b>(165)</b>	<b>47</b>

# Budget Statement 2009/2010

## Housing

Actual Out-turn 2007/2008 £000s	<b>Property Manager South</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
410	Apt&C	528	498	542	14
26	Agency Staff Etc	55	55	56	1
2	Indirect Staff Costs	7	6	7	0
<b>438</b>		<b>590</b>	<b>559</b>	<b>605</b>	<b>15</b>
<b>Premises Costs</b>					
8	R & M & Alterations	0	0	0	0
<b>8</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Administration Costs</b>					
44	Admin	61	48	57	(4)
<b>44</b>		<b>61</b>	<b>48</b>	<b>57</b>	<b>(4)</b>
<b>Transport Costs</b>					
31	Public Transport/Car Allowance	35	33	36	1
<b>31</b>		<b>35</b>	<b>33</b>	<b>36</b>	<b>1</b>
<b>Supplies &amp; Services</b>					
0	Equip & Furniture & Materials	1	2	1	0
0	Communications & Computing	3	1	3	0
0	Miscellaneous Expenses	1	1	1	0
<b>0</b>		<b>5</b>	<b>4</b>	<b>5</b>	<b>0</b>
<b>Capital Financing Costs</b>					
0	Loans Fund/Consolidated Adv	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>523</b>	<b>ExpenseTotal</b>	<b>691</b>	<b>644</b>	<b>703</b>	<b>12</b>
<b>Income</b>					
(237)	Recharges To Other Heads	(242)	(218)	(218)	24
(591)	Other Income	(606)	(591)	(591)	15
<b>(828)</b>		<b>(848)</b>	<b>(809)</b>	<b>(809)</b>	<b>39</b>
<b>(828)</b>	<b>IncomeTotal</b>	<b>(848)</b>	<b>(809)</b>	<b>(809)</b>	<b>39</b>
<b>(306)</b>	<b>Net Expenditure</b>	<b>(157)</b>	<b>(165)</b>	<b>(106)</b>	<b>51</b>

# Budget Statement 2009/2010

## Housing

Actual Out-turn 2007/2008 £000s	Head P&P For Services To Adult	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
688	Apt&C	500	495	517	17
(61)	Agency Staff Etc	23	28	24	1
7	Indirect Staff Costs	2	1	3	1
<b>634</b>		<b>525</b>	<b>524</b>	<b>544</b>	<b>19</b>
<b>Premises Costs</b>					
11	Rates & Rents & Water Services	0	0	0	0
205	R & M & Alterations	0	0	0	0
0	Energy Costs	0	0	0	0
0	Operational Buildings	0	0	0	0
<b>216</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Administration Costs</b>					
117	Admin	29	18	29	0
413	Support Services	473	473	487	14
0	Other Administr'N Costs-Total	0	0	0	0
<b>530</b>		<b>502</b>	<b>491</b>	<b>516</b>	<b>14</b>
<b>Transport Costs</b>					
0	Contract Hire/Operating Leases	0	0	0	0
14	Public Transport/Car Allowance	7	6	7	0
<b>14</b>		<b>7</b>	<b>6</b>	<b>7</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
195	Equip & Furniture & Materials	18	17	18	0
4	Catering	0	0	0	0
273	Services	2	2	2	0
17	Communications & Computing	41	40	42	1
4,454	Miscellaneous Expenses	3,781	3,581	3,497	(284)
<b>4,943</b>		<b>3,842</b>	<b>3,640</b>	<b>3,559</b>	<b>(283)</b>
<b>Agencies</b>					
703	Ind Units Within Council-Total	0	0	0	0
9,487	Voluntary Organisations-Total	9,166	9,166	8,299	(867)
1,103	Private Contractors	0	0	0	0
93	Other Agencies	64	64	65	1
<b>11,386</b>		<b>9,230</b>	<b>9,230</b>	<b>8,364</b>	<b>(866)</b>
<b>Transfer Payments</b>					
643	Transfer Payments	652	652	622	(30)
<b>643</b>		<b>652</b>	<b>652</b>	<b>622</b>	<b>(30)</b>
<b>Capital Financing Costs</b>					
315	Loans Fund/Consolidated Adv	374	374	374	0
<b>315</b>		<b>374</b>	<b>374</b>	<b>374</b>	<b>0</b>
<b>18,683</b>	<b>ExpenseTotal</b>	<b>15,132</b>	<b>14,915</b>	<b>13,984</b>	<b>(1,148)</b>

# Budget Statement 2009/2010

## Housing

Actual Out-turn 2007/2008 £000s	<b>Head P&amp;P For Services To Adult</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(12,803)	Government Grants	0	0	0	0
(86)	Other Grant-Reimburse-Contrib.	(56)	(13)	(58)	(2)
2	Customer & Client Receipts	0	0	0	0
(494)	Recharges To Other Heads	(298)	(298)	(305)	(7)
(8)	Other Income	0	0	0	0
<b>(13,389)</b>		<b>(354)</b>	<b>(311)</b>	<b>(363)</b>	<b>(9)</b>
<b>(13,389)</b>	<b>IncomeTotal</b>	<b>(354)</b>	<b>(311)</b>	<b>(363)</b>	<b>(9)</b>
<b>5,294</b>	<b>Net Expenditure</b>	<b>14,778</b>	<b>14,604</b>	<b>13,621</b>	<b>(1,157)</b>

# Budget Statement 2009/2010

## Housing

Actual Out-turn 2007/2008 £000s	<b>Shelter Manager Central</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
297	Apt&C	390	303	330	(60)
21	Agency Staff Etc	1	1	1	0
1	Indirect Staff Costs	6	6	6	0
<b>319</b>		<b>397</b>	<b>310</b>	<b>337</b>	<b>(60)</b>
<b>Premises Costs</b>					
0	R & M & Alterations	0	0	0	0
0	Operational Buildings	1	1	1	0
<b>0</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>Administration Costs</b>					
6	Admin	10	9	8	(2)
1,007	Support Services	870	1,192	1,346	476
<b>1,013</b>		<b>880</b>	<b>1,201</b>	<b>1,354</b>	<b>474</b>
<b>Transport Costs</b>					
3	Public Transport/Car Allowance	4	2	4	0
<b>3</b>		<b>4</b>	<b>2</b>	<b>4</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
0	Equip & Furniture & Materials	2	2	2	0
3	Services	3	3	3	0
0	Communications & Computing	19	19	17	(2)
0	Miscellaneous Expenses	2	2	2	0
<b>3</b>		<b>26</b>	<b>26</b>	<b>24</b>	<b>(2)</b>
<b>Capital Financing Costs</b>					
0	Loans Fund/Consolidated Adv	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,338</b>	<b>ExpenseTotal</b>	<b>1,306</b>	<b>1,540</b>	<b>1,719</b>	<b>413</b>
<b>Income</b>					
(523)	Customer & Client Receipts	(563)	(651)	(962)	(399)
(224)	Recharges To Other Heads	(182)	(382)	(187)	(5)
0	Other Income	(86)	(86)	(88)	(2)
<b>(747)</b>		<b>(831)</b>	<b>(1,119)</b>	<b>(1,237)</b>	<b>(406)</b>
<b>(747)</b>	<b>IncomeTotal</b>	<b>(831)</b>	<b>(1,119)</b>	<b>(1,237)</b>	<b>(406)</b>
<b>591</b>	<b>Net Expenditure</b>	<b>475</b>	<b>421</b>	<b>482</b>	<b>7</b>



**LEARNING, CULTURE &  
SPORT**

## REVENUE BUDGET STATEMENT 2009 / 2010

	REVISED BUDGET 2008 / 2009 £'000	ESTIMATED OUT-TURN 2008 / 2009 £'000	ORIGINAL BUDGET 2009 / 2010 £'000	BUDGET VARIANCE £'000
<b>LEARNING, CULTURE &amp; SPORT</b>				
CULTURE & COMMUNITIES	19,272	20,183	18,745	(527)
CULTURE & LEARNING CENTRAL	6,113	7,366	6,952	839
CULTURE & LEARNING NORTH	1,856	2,666	5,176	3,320
CULTURE & LEARNING SOUTH	4,783	4,782	5,753	970
HEAD P & P CHILDREN & YOUNG PEOPLE	1,146	1,146	1,137	(9)
NORTH / CENTRAL SCHOOLS	76,725	76,815	74,581	(2,144)
QA / STRATEGY	4,941	5,606	5,866	925
SPORTS / SOUTH SCHOOLS	49,330	50,174	49,833	503
	<b>164,166</b>	<b>168,738</b>	<b>168,043</b>	<b>3,877</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Learning, Culture &amp; Sport</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
25,307	Apt&C	24,689	24,697	24,159	(530)
93,842	Teachers	91,165	89,093	89,205	(1,960)
21,501	Manual	18,689	19,642	18,013	(676)
133	Payment To Pensioners	59	62	62	3
616	Agency Staff Etc	59	75	51	(8)
1,064	Indirect Staff Costs	298	1,321	(141)	(439)
58	Costing Recharges	48	38	46	(2)
<b>142,521</b>		<b>135,007</b>	<b>134,928</b>	<b>131,395</b>	<b>(3,612)</b>
<b>Premises Costs</b>					
5,548	Rates & Rents & Water Services	5,645	5,386	5,763	118
4,647	R & M & Alterations	3,966	3,987	4,751	785
4,920	Energy Costs	5,401	6,067	4,897	(504)
5	Fixtures And Fittings	10	10	11	1
3,949	Cleaning & Domestic Supplies	4,020	4,022	3,889	(131)
1,245	Operational Buildings	1,194	1,092	2,885	1,691
<b>20,314</b>		<b>20,236</b>	<b>20,564</b>	<b>22,196</b>	<b>1,960</b>
<b>Administration Costs</b>					
1,327	Admin	1,168	1,142	1,067	(101)
592	Support Services	901	940	724	(177)
67	Other Administr'N Costs-Total	79	79	79	(0)
<b>1,986</b>		<b>2,148</b>	<b>2,161</b>	<b>1,869</b>	<b>(279)</b>
<b>Transport Costs</b>					
98	Direct Transport Costs	71	80	81	10
79	Recharge Transport Cost	79	92	81	2
3,112	Contract Hire/Operating Leases	2,993	2,851	2,886	(107)
359	Public Transport/Car Allowance	389	383	382	(7)
0	Transport Insurance	1	1	1	0
35	Other Transport Costs - Total	28	28	29	1
<b>3,683</b>		<b>3,561</b>	<b>3,435</b>	<b>3,459</b>	<b>(102)</b>
<b>Supplies &amp; Services</b>					
10	Laundry	9	9	9	(0)
2,177	Equip & Furniture & Materials	1,838	1,885	1,827	(11)
1,654	Catering	1,191	1,190	1,025	(166)
4,644	Services	7,113	7,132	5,726	(1,387)
399	Communications & Computing	205	204	207	2
1	Grants And Subscriptions	0	0	0	0
269	Miscellaneous Expenses	2,343	2,366	361	(1,982)
<b>9,154</b>		<b>12,699</b>	<b>12,786</b>	<b>9,156</b>	<b>(3,543)</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Learning, Culture &amp; Sport</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Agencies</b>					
274	Ind Units Within Council-Total	288	288	295	7
73	Other Local Authorities-Total	0	16	41	41
446	Health Authorities-Total	468	458	478	10
3,797	Voluntary Organisations-Total	3,478	3,100	2,816	(662)
1,576	Private Contractors	1,711	1,711	1,745	34
464	Other Agencies	558	558	557	(1)
<b>6,630</b>		<b>6,503</b>	<b>6,131</b>	<b>5,931</b>	<b>(572)</b>
<b>Transfer Payments</b>					
3,703	Transfer Payments	3,913	3,898	4,305	392
145	Miscellaneous Payments - Total	(249)	(249)	(249)	(0)
<b>3,848</b>		<b>3,664</b>	<b>3,649</b>	<b>4,056</b>	<b>392</b>
<b>Capital Financing Costs</b>					
11,172	Loans Fund/Consolidated Adv	9,961	9,961	9,962	1
9	Covenant Payments	60	60	61	1
<b>11,181</b>		<b>10,021</b>	<b>10,021</b>	<b>10,022</b>	<b>1</b>
<b>Further Efficiencies</b>					
(228)	Further Efficiencies	(3,493)	(1,397)	0	3,493
<b>(228)</b>		<b>(3,493)</b>	<b>(1,397)</b>	<b>0</b>	<b>3,493</b>
<b>199,088</b>	<b>ExpenseTotal</b>	<b>190,351</b>	<b>192,280</b>	<b>188,085</b>	<b>(2,266)</b>
<b>Income</b>					
(12,458)	Government Grants	(1,177)	(1,177)	(1,200)	(23)
(677)	Other Grant-Reimburse-Contrib.	(569)	(243)	(233)	336
(6,173)	Customer & Client Receipts	(5,959)	(5,901)	(6,789)	(830)
(6,982)	Recharges To Other Heads	(8,734)	(6,834)	(6,373)	2,361
(9,111)	Other Income	(9,746)	(9,386)	(5,448)	4,298
<b>(35,401)</b>		<b>(26,185)</b>	<b>(23,541)</b>	<b>(20,042)</b>	<b>6,143</b>
<b>(35,400)</b>	<b>IncomeTotal</b>	<b>(26,185)</b>	<b>(23,541)</b>	<b>(20,042)</b>	<b>6,143</b>
<b>163,688</b>	<b>Net Expenditure</b>	<b>164,166</b>	<b>168,739</b>	<b>168,043</b>	<b>3,877</b>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn 2007/2008 £000s	<b>Culture And Communities</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
9,451	Apt&C	9,174	9,080	8,965	(209)
157	Teachers	144	144	179	35
5,002	Manual	4,896	4,999	4,785	(111)
63	Payment To Pensioners	49	52	53	4
84	Agency Staff Etc	8	16	9	1
129	Indirect Staff Costs	83	470	(164)	(247)
49	Costing Recharges	38	38	39	1
<b>14,935</b>		<b>14,392</b>	<b>14,799</b>	<b>13,866</b>	<b>(526)</b>
<b>Premises Costs</b>					
839	Rates & Rents & Water Services	865	858	890	25
615	R & M & Alterations	552	552	1,128	576
789	Energy Costs	878	965	808	(70)
1	Fixtures And Fittings	0	0	0	0
491	Cleaning & Domestic Supplies	500	500	482	(18)
305	Operational Buildings	330	329	365	35
<b>3,040</b>		<b>3,125</b>	<b>3,204</b>	<b>3,673</b>	<b>548</b>
<b>Administration Costs</b>					
378	Admin	355	354	349	(6)
145	Support Services	454	492	380	(74)
6	Other Administr'N Costs-Total	3	3	2	(1)
<b>529</b>		<b>812</b>	<b>849</b>	<b>731</b>	<b>(81)</b>
<b>Transport Costs</b>					
55	Direct Transport Costs	57	52	56	(1)
13	Recharge Transport Cost	16	16	16	0
45	Contract Hire/Operating Leases	31	31	21	(10)
108	Public Transport/Car Allowance	141	138	134	(7)
1	Other Transport Costs - Total	1	1	1	0
<b>222</b>		<b>246</b>	<b>238</b>	<b>228</b>	<b>(18)</b>
<b>Supplies &amp; Services</b>					
3	Laundry	3	3	3	0
1,281	Equip & Furniture & Materials	1,229	1,229	1,204	(25)
161	Catering	160	160	152	(8)
1,112	Services	724	724	737	13
115	Communications & Computing	128	126	130	2
0	Grants And Subscriptions	0	0	0	0
(80)	Miscellaneous Expenses	2,052	2,051	152	(1,900)
<b>2,592</b>		<b>4,296</b>	<b>4,293</b>	<b>2,378</b>	<b>(1,918)</b>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn 2007/2008 £000s	<b>Culture And Communities</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Agencies</b>					
38	Ind Units Within Council-Total	51	51	50	(1)
0	Private Contractors	0	0	0	0
405	Other Agencies	482	482	480	(2)
<b>443</b>		<b>533</b>	<b>533</b>	<b>530</b>	<b>(3)</b>
<b>Transfer Payments</b>					
35	Transfer Payments	23	23	(377)	(400)
50	Miscellaneous Payments - Total	0	0	0	0
<b>85</b>		<b>23</b>	<b>23</b>	<b>(377)</b>	<b>(400)</b>
<b>Capital Financing Costs</b>					
3,454	Loans Fund/Consolidated Adv	3,563	3,563	3,563	0
9	Covenant Payments	60	60	61	1
<b>3,463</b>		<b>3,623</b>	<b>3,623</b>	<b>3,624</b>	<b>1</b>
<b>Further Efficiencies</b>					
0	Further Efficiencies	0	(66)	0	0
<b>0</b>		<b>0</b>	<b>(66)</b>	<b>0</b>	<b>0</b>
<b>25,310</b>	<b>ExpenseTotal</b>	<b>27,051</b>	<b>27,497</b>	<b>24,652</b>	<b>(2,399)</b>
<b>Income</b>					
(645)	Government Grants	(119)	(119)	(122)	(3)
(359)	Other Grant-Reimburse-Contrib.	(20)	(20)	(20)	0
(3,446)	Customer & Client Receipts	(3,938)	(3,818)	(4,187)	(249)
0	Recharges To Other Heads	(40)	(40)	0	40
(1,613)	Other Income	(3,663)	(3,318)	(1,578)	2,085
<b>(6,063)</b>		<b>(7,780)</b>	<b>(7,315)</b>	<b>(5,907)</b>	<b>1,873</b>
<b>(6,063)</b>	<b>IncomeTotal</b>	<b>(7,780)</b>	<b>(7,314)</b>	<b>(5,907)</b>	<b>1,873</b>
<b>19,247</b>	<b>Net Expenditure</b>	<b>19,272</b>	<b>20,183</b>	<b>18,745</b>	<b>(527)</b>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn  
2007/2008  
£000s

### Culture & Learning Central

Revised Budget  
2008/2009  
£000s

Est. Out-turn  
2008/2009  
£000s

Orig. Budget  
2009/2010  
£000s

Budget  
Variance  
£000s

#### Staff Costs

603	Apt&C	778	778	753	(25)
995	Teachers	(135)	(121)	441	576
441	Manual	859	1,555	710	(149)
7	Agency Staff Etc	0	0	0	0
17	Indirect Staff Costs	7	188	(56)	(63)
<b>2,063</b>		<b>1,509</b>	<b>2,400</b>	<b>1,848</b>	<b>339</b>

#### Premises Costs

150	Rates & Rents & Water Services	167	167	173	6
655	R & M & Alterations	668	668	691	23
245	Energy Costs	328	360	294	(34)
122	Cleaning & Domestic Supplies	129	129	126	(3)
41	Operational Buildings	47	47	49	2
<b>1,213</b>		<b>1,339</b>	<b>1,371</b>	<b>1,333</b>	<b>(6)</b>

#### Administration Costs

27	Admin	59	59	59	0
15	Other Administr'N Costs-Total	15	15	15	0
<b>42</b>		<b>74</b>	<b>74</b>	<b>74</b>	<b>0</b>

#### Transport Costs

7	Direct Transport Costs	0	3	0	0
15	Recharge Transport Cost	7	11	7	0
225	Contract Hire/Operating Leases	168	122	207	39
18	Public Transport/Car Allowance	26	25	23	(3)
0	Transport Insurance	1	1	1	0
<b>265</b>		<b>202</b>	<b>162</b>	<b>238</b>	<b>36</b>

#### Supplies & Services

6	Laundry	6	6	6	0
55	Equip & Furniture & Materials	38	135	67	29
123	Catering	0	0	0	0
106	Services	206	206	199	(7)
1	Communications & Computing	0	0	0	0
11	Miscellaneous Expenses	3	3	4	1
<b>302</b>		<b>253</b>	<b>350</b>	<b>276</b>	<b>23</b>

#### Agencies

312	Health Authorities-Total	339	329	346	7
3,787	Voluntary Organisations-Total	3,477	3,098	2,814	(663)
0	Other Agencies	1	1	1	0
<b>4,099</b>		<b>3,817</b>	<b>3,428</b>	<b>3,161</b>	<b>(656)</b>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn 2007/2008 £000s	<b>Culture &amp; Learning Central</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Transfer Payments</b>					
0	Transfer Payments	0	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Capital Financing Costs</b>					
187	Loans Fund/Consolidated Adv	193	193	193	0
<u>187</u>		<u>193</u>	<u>193</u>	<u>193</u>	<u>0</u>
<b>Further Efficiencies</b>					
(88)	Further Efficiencies	(1,002)	(390)	0	1,002
<u>(88)</u>		<u>(1,002)</u>	<u>(390)</u>	<u>0</u>	<u>1,002</u>
<u>8,082</u>	<b>ExpenseTotal</b>	<u>6,385</u>	<u>7,588</u>	<u>7,123</u>	<u>738</u>
<b>Income</b>					
(601)	Government Grants	0	0	0	0
(10)	Customer & Client Receipts	(32)	(32)	(33)	(1)
0	Recharges To Other Heads	(12)	(12)	(13)	(1)
(757)	Other Income	(228)	(178)	(125)	103
<u>(1,368)</u>		<u>(272)</u>	<u>(222)</u>	<u>(171)</u>	<u>101</u>
<u>(1,368)</u>	<b>IncomeTotal</b>	<u>(272)</u>	<u>(222)</u>	<u>(171)</u>	<u>101</u>
<u>6,713</u>	<b>Net Expenditure</b>	<u>6,113</u>	<u>7,366</u>	<u>6,952</u>	<u>839</u>



# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn  
2007/2008  
£000s

### Culture & Learning North

Revised Budget 2008/2009  
£000s

Est. Out-turn 2008/2009  
£000s

Orig. Budget 2009/2010  
£000s

Budget Variance  
£000s

#### Staff Costs

794	Apt&C	531	602	547	16
625	Teachers	(35)	(43)	772	807
244	Manual	37	34	31	(6)
9	Payment To Pensioners	9	9	10	1
6	Agency Staff Etc	0	1	0	0
47	Indirect Staff Costs	17	18	(37)	(54)
<b>1,725</b>		<b>559</b>	<b>621</b>	<b>1,323</b>	<b>764</b>

#### Premises Costs

15	Rates & Rents & Water Services	18	123	18	0
947	R & M & Alterations	1,158	1,158	1,198	40
47	Energy Costs	60	55	59	(1)
0	Fixtures And Fittings	10	10	11	1
8	Cleaning & Domestic Supplies	28	28	29	1
186	Operational Buildings	170	67	1,818	1,648
<b>1,203</b>		<b>1,444</b>	<b>1,441</b>	<b>3,133</b>	<b>1,689</b>

#### Administration Costs

66	Admin	69	72	89	20
5	Support Services	0	0	0	0
33	Other Administr'N Costs-Total	42	42	42	0
<b>104</b>		<b>111</b>	<b>114</b>	<b>131</b>	<b>20</b>

#### Transport Costs

1	Direct Transport Costs	2	3	2	0
10	Recharge Transport Cost	0	9	0	0
207	Contract Hire/Operating Leases	148	98	22	(126)
34	Public Transport/Car Allowance	63	61	68	5
<b>252</b>		<b>213</b>	<b>171</b>	<b>92</b>	<b>(121)</b>

#### Supplies & Services

71	Equip & Furniture & Materials	21	18	21	0
188	Catering	48	46	49	1
293	Services	379	408	378	(1)
3	Communications & Computing	2	3	0	(2)
0	Miscellaneous Expenses	1	2	2	1
<b>555</b>		<b>451</b>	<b>477</b>	<b>450</b>	<b>(1)</b>

#### Agencies

1	Other Local Authorities-Total	0	0	0	0
0	Voluntary Organisations-Total	1	1	1	0
3	Private Contractors	4	4	4	0
24	Other Agencies	31	31	32	1
<b>28</b>		<b>36</b>	<b>36</b>	<b>37</b>	<b>1</b>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn 2007/2008 £000s	<b>Culture &amp; Learning North</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Transfer Payments</b>					
1	Transfer Payments	0	0	0	0
<u>1</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Capital Financing Costs</b>					
9	Loans Fund/Consolidated Adv	0	0	0	0
<u>9</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Further Efficiencies</b>					
(140)	Further Efficiencies	(401)	53	0	401
<u>(140)</u>		<u>(401)</u>	<u>53</u>	<u>0</u>	<u>401</u>
<u>3,740</u>	<b>ExpenseTotal</b>	<u>2,410</u>	<u>2,912</u>	<u>5,163</u>	<u>2,753</u>
<b>Income</b>					
(1,489)	Government Grants	0	0	0	0
(257)	Other Grant-Reimburse-Contrib.	(441)	(116)	(102)	339
0	Recharges To Other Heads	(23)	(23)	(23)	0
(662)	Other Income	(91)	(108)	138	229
<u>(2,408)</u>		<u>(555)</u>	<u>(247)</u>	<u>13</u>	<u>568</u>
<u>(2,409)</u>	<b>IncomeTotal</b>	<u>(555)</u>	<u>(246)</u>	<u>13</u>	<u>568</u>
<u>1,331</u>	<b>Net Expenditure</b>	<u>1,856</u>	<u>2,666</u>	<u>5,176</u>	<u>3,320</u>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn  
2007/2008  
£000s

### Culture & Learning South

Revised Budget  
2008/2009  
£000s

Est. Out-turn  
2008/2009  
£000s

Orig. Budget  
2009/2010  
£000s

Budget  
Variance  
£000s

#### Staff Costs

1,139	Apt&C	1,633	1,633	1,797	164
1	Teachers	36	36	80	44
0	Manual	0	0	0	0
38	Payment To Pensioners	0	0	0	0
32	Agency Staff Etc	0	0	0	0
103	Indirect Staff Costs	(17)	(2)	(62)	(45)
<b>1,313</b>		<b>1,652</b>	<b>1,667</b>	<b>1,815</b>	<b>163</b>

#### Premises Costs

6	R & M & Alterations	2	2	2	0
4	Operational Buildings	2	2	2	0
<b>10</b>		<b>4</b>	<b>4</b>	<b>4</b>	<b>0</b>

#### Administration Costs

62	Admin	47	47	47	0
0	Support Services	75	75	75	0
11	Other Administr'N Costs-Total	19	19	19	0
<b>73</b>		<b>141</b>	<b>141</b>	<b>141</b>	<b>0</b>

#### Transport Costs

0	Contract Hire/Operating Leases	0	0	0	0
23	Public Transport/Car Allowance	20	20	21	1
<b>23</b>		<b>20</b>	<b>20</b>	<b>21</b>	<b>1</b>

#### Supplies & Services

4	Equip & Furniture & Materials	12	12	12	0
0	Catering	1	1	1	0
23	Services	211	211	214	3
0	Communications & Computing	0	0	0	0
0	Grants And Subscriptions	0	0	0	0
266	Miscellaneous Expenses	181	181	184	3
<b>293</b>		<b>405</b>	<b>405</b>	<b>411</b>	<b>6</b>

#### Transfer Payments

2,706	Transfer Payments	2,891	2,876	3,710	819
407	Miscellaneous Payments - Total	0	0	0	0
<b>3,113</b>		<b>2,891</b>	<b>2,876</b>	<b>3,710</b>	<b>819</b>

#### Capital Financing Costs

1,194	Loans Fund/Consolidated Adv	746	746	746	0
<b>1,194</b>		<b>746</b>	<b>746</b>	<b>746</b>	<b>0</b>

<b>6,018</b>	<b>ExpenseTotal</b>	<b>5,859</b>	<b>5,859</b>	<b>6,848</b>	<b>989</b>
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# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn 2007/2008 £000s	<b>Culture &amp; Learning South</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(210)	Government Grants	(57)	(57)	(58)	(1)
17	Other Grant-Reimburse-Contrib.	(80)	(80)	(82)	(2)
(8)	Customer & Client Receipts	(8)	(8)	(8)	0
(400)	Recharges To Other Heads	(360)	(360)	(360)	0
(744)	Other Income	(572)	(572)	(586)	(14)
<b>(1,345)</b>		<b>(1,077)</b>	<b>(1,077)</b>	<b>(1,094)</b>	<b>(17)</b>
<b>(1,346)</b>	<b>IncomeTotal</b>	<b>(1,077)</b>	<b>(1,077)</b>	<b>(1,094)</b>	<b>(17)</b>
<b>4,672</b>	<b>Net Expenditure</b>	<b>4,783</b>	<b>4,782</b>	<b>5,753</b>	<b>970</b>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn 2007/2008 £000s	<b>Head P&amp;P Children &amp; Youngpeop</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
354	Apt&C	126	126	129	3
110	Teachers	0	0	0	0
28	Manual	33	33	33	0
1	Agency Staff Etc	0	0	0	0
6	Indirect Staff Costs	0	0	(13)	(13)
<b>499</b>		<b>159</b>	<b>159</b>	<b>149</b>	<b>(10)</b>
<b>Premises Costs</b>					
0	Cleaning & Domestic Supplies	1	1	1	0
0	Operational Buildings	(1)	(1)	(1)	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Administration Costs</b>					
1	Admin	0	0	0	0
0	Other Administr'N Costs-Total	0	0	0	0
<b>1</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transport Costs</b>					
3	Public Transport/Car Allowance	4	4	4	0
<b>3</b>		<b>4</b>	<b>4</b>	<b>4</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
0	Equip & Furniture & Materials	0	0	0	0
0	Catering	0	0	0	0
84	Services	0	0	0	0
0	Communications & Computing	0	0	0	0
<b>84</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Financing Costs</b>					
1,149	Loans Fund/Consolidated Adv	984	984	984	0
<b>1,149</b>		<b>984</b>	<b>984</b>	<b>984</b>	<b>0</b>
<b>1,737</b>	<b>ExpenseTotal</b>	<b>1,146</b>	<b>1,146</b>	<b>1,137</b>	<b>(9)</b>
<b>Income</b>					
(80)	Government Grants	0	0	0	0
(13)	Other Income	0	0	0	0
<b>(93)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(93)</b>	<b>IncomeTotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,643</b>	<b>Net Expenditure</b>	<b>1,146</b>	<b>1,146</b>	<b>1,137</b>	<b>(9)</b>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn  
2007/2008  
£000s

### North / Central Schools

Revised Budget  
2008/2009  
£000s

Est. Out-turn  
2008/2009  
£000s

Orig. Budget  
2009/2010  
£000s

Budget  
Variance  
£000s

#### Staff Costs

7,161	Apt&C	7,444	7,444	7,065	(379)
55,189	Teachers	56,015	55,991	55,249	(766)
7,663	Manual	6,863	6,863	6,678	(185)
1	Payment To Pensioners	0	0	0	0
283	Agency Staff Etc	0	0	0	0
165	Indirect Staff Costs	(24)	87	(22)	2
<b>70,462</b>		<b>70,298</b>	<b>70,385</b>	<b>68,970</b>	<b>(1,328)</b>

#### Premises Costs

2,478	Rates & Rents & Water Services	2,537	2,384	2,623	86
966	R & M & Alterations	268	268	265	(3)
1,854	Energy Costs	2,148	2,421	1,900	(248)
1	Fixtures And Fittings	0	0	0	0
1,961	Cleaning & Domestic Supplies	2,006	2,006	1,939	(67)
378	Operational Buildings	344	345	342	(2)
<b>7,638</b>		<b>7,303</b>	<b>7,424</b>	<b>7,069</b>	<b>(234)</b>

#### Administration Costs

296	Admin	194	194	141	(53)
2	Support Services	0	0	0	0
<b>298</b>		<b>194</b>	<b>194</b>	<b>141</b>	<b>(53)</b>

#### Transport Costs

8	Direct Transport Costs	2	2	2	0
17	Recharge Transport Cost	17	17	17	0
1,613	Contract Hire/Operating Leases	1,698	1,698	1,561	(137)
100	Public Transport/Car Allowance	51	51	50	(1)
7	Other Transport Costs - Total	5	5	5	0
<b>1,745</b>		<b>1,773</b>	<b>1,773</b>	<b>1,635</b>	<b>(138)</b>

#### Supplies & Services

1	Laundry	0	0	0	0
269	Equip & Furniture & Materials	258	195	241	(17)
348	Catering	341	341	202	(139)
1,641	Services	2,888	2,891	1,612	(1,276)
37	Communications & Computing	2	2	2	0
0	Grants And Subscriptions	0	0	0	0
64	Miscellaneous Expenses	139	139	75	(64)
<b>2,360</b>		<b>3,628</b>	<b>3,568</b>	<b>2,132</b>	<b>(1,496)</b>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn 2007/2008 £000s	<b>North / Central Schools</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Agencies</b>					
19	Ind Units Within Council-Total	19	19	22	3
134	Health Authorities-Total	129	129	132	3
6	Voluntary Organisations-Total	0	0	0	0
3	Private Contractors	4	4	4	0
<b>162</b>		<b>152</b>	<b>152</b>	<b>158</b>	<b>6</b>
<b>Transfer Payments</b>					
368	Transfer Payments	485	485	467	(18)
(165)	Miscellaneous Payments - Total	(134)	(134)	(135)	(1)
<b>203</b>		<b>351</b>	<b>351</b>	<b>332</b>	<b>(19)</b>
<b>Capital Financing Costs</b>					
3,259	Loans Fund/Consolidated Adv	2,784	2,784	2,784	0
<b>3,259</b>		<b>2,784</b>	<b>2,784</b>	<b>2,784</b>	<b>0</b>
<b>Further Efficiencies</b>					
0	Further Efficiencies	(116)	(72)	0	116
<b>0</b>		<b>(116)</b>	<b>(72)</b>	<b>0</b>	<b>116</b>
<b>86,127</b>	<b>ExpenseTotal</b>	<b>86,368</b>	<b>86,560</b>	<b>83,221</b>	<b>(3,147)</b>
<b>Income</b>					
(2,064)	Government Grants	(213)	(213)	(219)	(6)
(78)	Other Grant-Reimburse-Contrib.	(27)	(27)	(28)	(1)
(437)	Customer & Client Receipts	(382)	(483)	(533)	(151)
(6,062)	Recharges To Other Heads	(5,831)	(5,831)	(5,977)	(146)
(1,732)	Other Income	(3,190)	(3,190)	(1,883)	1,307
<b>(10,373)</b>		<b>(9,643)</b>	<b>(9,744)</b>	<b>(8,640)</b>	<b>1,003</b>
<b>(10,373)</b>	<b>IncomeTotal</b>	<b>(9,644)</b>	<b>(9,745)</b>	<b>(8,641)</b>	<b>1,003</b>
<b>75,754</b>	<b>Net Expenditure</b>	<b>76,725</b>	<b>76,815</b>	<b>74,581</b>	<b>(2,144)</b>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn 2007/2008 £000s	Qa/Strategy	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
1,467	Apt&C	838	856	867	29
4,905	Teachers	4,531	2,467	1,370	(3,161)
1,041	Manual	667	783	478	(189)
9	Payment To Pensioners	0	0	0	0
47	Agency Staff Etc	24	24	15	(9)
525	Indirect Staff Costs	227	462	214	(13)
<b>7,994</b>		<b>6,287</b>	<b>4,592</b>	<b>2,944</b>	<b>(3,343)</b>
<b>Premises Costs</b>					
1	R & M & Alterations	0	0	0	0
0	Energy Costs	0	0	0	0
1	Cleaning & Domestic Supplies	0	0	0	0
34	Operational Buildings	19	19	19	0
<b>36</b>		<b>19</b>	<b>19</b>	<b>19</b>	<b>0</b>
<b>Administration Costs</b>					
346	Admin	255	217	196	(59)
42	Support Services	13	13	0	(13)
0	Other Administr'N Costs-Total	0	0	0	0
<b>388</b>		<b>268</b>	<b>230</b>	<b>196</b>	<b>(72)</b>
<b>Transport Costs</b>					
1	Direct Transport Costs	0	0	0	0
165	Contract Hire/Operating Leases	65	65	86	21
36	Public Transport/Car Allowance	18	18	17	(1)
<b>202</b>		<b>83</b>	<b>83</b>	<b>103</b>	<b>20</b>
<b>Supplies &amp; Services</b>					
295	Equip & Furniture & Materials	64	64	59	(5)
366	Catering	357	357	414	57
334	Services	1,006	1,006	1,112	106
231	Communications & Computing	68	68	69	1
45	Miscellaneous Expenses	0	0	0	0
<b>1,271</b>		<b>1,495</b>	<b>1,495</b>	<b>1,654</b>	<b>159</b>
<b>Agencies</b>					
43	Other Local Authorities-Total	0	16	41	41
5	Voluntary Organisations-Total	0	0	0	0
1,566	Private Contractors	1,701	1,701	1,735	34
34	Other Agencies	38	38	39	1
<b>1,648</b>		<b>1,739</b>	<b>1,755</b>	<b>1,815</b>	<b>76</b>



# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn 2007/2008 £000s	Qa/Strategy	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Transfer Payments</b>					
176	Transfer Payments	47	47	48	1
(17)	Miscellaneous Payments - Total	(1)	(1)	(1)	0
<b>159</b>		<b>46</b>	<b>46</b>	<b>47</b>	<b>1</b>
<b>Capital Financing Costs</b>					
10	Loans Fund/Consolidated Adv	0	0	0	0
<b>10</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Further Efficiencies</b>					
0	Further Efficiencies	(1,423)	(943)	0	1,423
<b>0</b>		<b>(1,423)</b>	<b>(943)</b>	<b>0</b>	<b>1,423</b>
<b>11,709</b>	<b>ExpenseTotal</b>	<b>8,514</b>	<b>7,279</b>	<b>6,779</b>	<b>(1,735)</b>
<b>Income</b>					
(5,828)	Government Grants	(748)	(748)	(761)	(13)
(112)	Customer & Client Receipts	(78)	(78)	(80)	(2)
(520)	Recharges To Other Heads	(2,468)	(568)	0	2,468
(1,839)	Other Income	(278)	(278)	(72)	206
<b>(8,299)</b>		<b>(3,572)</b>	<b>(1,672)</b>	<b>(913)</b>	<b>2,659</b>
<b>(8,300)</b>	<b>IncomeTotal</b>	<b>(3,573)</b>	<b>(1,673)</b>	<b>(913)</b>	<b>2,660</b>
<b>3,409</b>	<b>Net Expenditure</b>	<b>4,941</b>	<b>5,606</b>	<b>5,866</b>	<b>925</b>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn  
2007/2008  
£000s

### Sports / South Schools

Revised Budget  
2008/2009  
£000s

Est. Out-turn  
2008/2009  
£000s

Orig. Budget  
2009/2010  
£000s

Budget  
Variance  
£000s

#### Staff Costs

4,338	Apt&C	4,167	4,179	4,035	(132)
31,859	Teachers	30,610	30,620	31,114	504
7,082	Manual	5,334	5,376	5,300	(34)
12	Payment To Pensioners	0	0	0	0
157	Agency Staff Etc	26	33	27	1
73	Indirect Staff Costs	5	98	(1)	(6)
9	Costing Recharges	9	0	6	(3)
<b>43,530</b>		<b>40,151</b>	<b>40,306</b>	<b>40,481</b>	<b>330</b>

#### Premises Costs

2,066	Rates & Rents & Water Services	2,058	1,854	2,060	2
1,457	R & M & Alterations	1,318	1,339	1,467	149
1,984	Energy Costs	1,987	2,265	1,836	(151)
3	Fixtures And Fittings	0	0	0	0
1,365	Cleaning & Domestic Supplies	1,356	1,358	1,313	(43)
298	Operational Buildings	284	283	292	8
<b>7,173</b>		<b>7,003</b>	<b>7,099</b>	<b>6,968</b>	<b>(35)</b>

#### Administration Costs

151	Admin	189	199	185	(4)
398	Support Services	360	360	268	(92)
2	Other Administr'N Costs-Total	0	0	0	0
<b>551</b>		<b>549</b>	<b>559</b>	<b>453</b>	<b>(96)</b>

#### Transport Costs

26	Direct Transport Costs	10	20	20	10
26	Recharge Transport Cost	40	40	41	1
857	Contract Hire/Operating Leases	884	837	988	104
36	Public Transport/Car Allowance	65	65	66	1
27	Other Transport Costs - Total	22	22	23	1
<b>972</b>		<b>1,021</b>	<b>984</b>	<b>1,138</b>	<b>117</b>

#### Supplies & Services

0	Laundry	0	1	0	0
203	Equip & Furniture & Materials	216	231	222	6
466	Catering	285	286	208	(77)
1,053	Services	1,700	1,687	1,475	(225)
11	Communications & Computing	5	5	6	1
(38)	Miscellaneous Expenses	(33)	(10)	(54)	(21)
<b>1,695</b>		<b>2,173</b>	<b>2,200</b>	<b>1,857</b>	<b>(316)</b>

# Budget Statement 2009/2010

## Learning, Culture & Sport

Actual Out-turn 2007/2008 £000s	<b>Sports / South Schools</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Agencies</b>					
217	Ind Units Within Council-Total	218	218	222	4
29	Other Local Authorities-Total	0	0	0	0
0	Voluntary Organisations-Total	1	1	1	0
2	Private Contractors	3	3	2	(1)
0	Other Agencies	6	6	6	0
<b>248</b>		<b>228</b>	<b>228</b>	<b>231</b>	<b>3</b>
<b>Transfer Payments</b>					
416	Transfer Payments	466	466	458	(8)
(130)	Miscellaneous Payments - Total	(114)	(114)	(114)	0
<b>286</b>		<b>352</b>	<b>352</b>	<b>344</b>	<b>(8)</b>
<b>Capital Financing Costs</b>					
1,910	Loans Fund/Consolidated Adv	1,691	1,691	1,691	0
<b>1,910</b>		<b>1,691</b>	<b>1,691</b>	<b>1,691</b>	<b>0</b>
<b>Further Efficiencies</b>					
0	Further Efficiencies	(550)	20	0	550
<b>0</b>		<b>(550)</b>	<b>20</b>	<b>0</b>	<b>550</b>
<b>56,367</b>	<b>ExpenseTotal</b>	<b>52,617</b>	<b>53,438</b>	<b>53,162</b>	<b>545</b>
<b>Income</b>					
(1,541)	Government Grants	(39)	(39)	(40)	(1)
(2,160)	Customer & Client Receipts	(1,521)	(1,481)	(1,947)	(426)
(1,749)	Other Income	(1,726)	(1,744)	(1,342)	384
<b>(5,450)</b>		<b>(3,286)</b>	<b>(3,264)</b>	<b>(3,329)</b>	<b>(43)</b>
<b>(5,449)</b>	<b>IncomeTotal</b>	<b>(3,286)</b>	<b>(3,264)</b>	<b>(3,329)</b>	<b>(43)</b>
<b>50,918</b>	<b>Net Expenditure</b>	<b>49,330</b>	<b>50,174</b>	<b>49,833</b>	<b>503</b>

**MISCELLANEOUS  
SERVICES**

**REVENUE BUDGET STATEMENT 2009 / 2010**

	<b>REVISED BUDGET 2008 / 2009 £'000</b>	<b>ESTIMATED OUT-TURN 2008 / 2009 £'000</b>	<b>ORIGINAL BUDGET 2009 / 2010 £'000</b>	<b>BUDGET VARIANCE £'000</b>
<b>MICELLANEOUS SERVICES</b>				
MISCELLANEOUS SERVICES OTHER	40,249	39,265	47,115	6,866
MISCELLANEOUS SERVICES	18,440	11,766	20,210	1,770
	<b>58,689</b>	<b>51,031</b>	<b>67,325</b>	<b>8,636</b>

# Total Revenue

Actual Out-turn 2007/2008 £000s	Miscellaneous Services	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
	<b>Staff Costs</b>				
0	Apt&C	0	0	0	0
105	Payment To Pensioners	108	109	111	3
0	Indirect Staff Costs	10,500	10,018	10,763	263
<u>105</u>		<u>10,608</u>	<u>10,127</u>	<u>10,874</u>	<u>266</u>
	<b>Premises Costs</b>				
61	R & M & Alterations	0	0	0	0
0	Operational Buildings	1	1	1	0
<u>61</u>		<u>1</u>	<u>1</u>	<u>1</u>	<u>0</u>
	<b>Administration Costs</b>				
650	Admin	5	5	5	0
<u>650</u>		<u>5</u>	<u>5</u>	<u>5</u>	<u>0</u>
	<b>Supplies &amp; Services</b>				
103	Services	0	0	0	0
<u>103</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	Agencies				
37,260	Other Establishments-Total	39,550	38,866	40,595	1,045
<u>37,260</u>		<u>39,550</u>	<u>38,866</u>	<u>40,595</u>	<u>1,045</u>
	Transfer Payments				
801	Transfer Payments	3,041	1,165	7,849	4,808
<u>801</u>		<u>3,041</u>	<u>1,165</u>	<u>7,849</u>	<u>4,808</u>
	Capital Financing Costs				
121	Loans Fund/Consolidated Adv	6,373	3,457	8,255	1,882
<u>121</u>		<u>6,373</u>	<u>3,457</u>	<u>8,255</u>	<u>1,882</u>
	Further Efficiencies				
0	Further Efficiencies	1,635	0	0	(1,635)
<u>0</u>		<u>1,635</u>	<u>0</u>	<u>0</u>	<u>(1,635)</u>
<u>39,101</u>	<b>ExpenseTotal</b>	<u>61,213</u>	<u>53,621</u>	<u>67,579</u>	<u>6,366</u>
	<b>Income</b>				
	Other Grant-Reimburse-Contrib.				0
194	Interest	(246)	(442)	(252)	(6)
39,874	Other Income	(2,278)	(2,149)	0	2,278
<u>40,068</u>		<u>(2,524)</u>	<u>(2,591)</u>	<u>(252)</u>	<u>2,272</u>
<u>40,068</u>	<b>IncomeTotal</b>	<u>(2,524)</u>	<u>(2,591)</u>	<u>(252)</u>	<u>2,272</u>
<u>79,169</u>	<b>Net Expenditure</b>	<u>58,689</u>	<u>51,030</u>	<u>67,327</u>	<u>8,638</u>



# Budget Statement 2009/2010

## Miscellaneous Services

Actual Out-turn 2007/2008 £000s	<b>Miscellaneous Services - Other</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Agencies</b>					
37,260	Other Establishments-Total	39,550	38,866	40,595	1,045
<u>37,260</u>		<u>39,550</u>	<u>38,866</u>	<u>40,595</u>	<u>1,045</u>
<b>Transfer Payments</b>					
0	Transfer Payments	699	399	6,520	5,821
<u>0</u>		<u>699</u>	<u>399</u>	<u>6,520</u>	<u>5,821</u>
<u>37,260</u>	<b>ExpenseTotal</b>	<u>40,249</u>	<u>39,265</u>	<u>47,115</u>	<u>6,866</u>
<b>Income</b>					
(400,441)	Other Income	0	0	0	0
<u>(400,441)</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>(400,441)</u>	<b>IncomeTotal</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>(363,182)</u>	<b>Net Expenditure</b>	<u>40,249</u>	<u>39,265</u>	<u>47,115</u>	<u>6,866</u>



# Budget Statement 2009/2010

## Miscellaneous Services

Actual Out-turn 2007/2008 £000s	Miscellaneous Services	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
105	Payment To Pensioners	108	109	111	3
0	Indirect Staff Costs	10,500	10,018	10,763	263
<b>105</b>		<b>10,608</b>	<b>10,127</b>	<b>10,874</b>	<b>266</b>
<b>Premises Costs</b>					
61	R & M & Alterations	0	0	0	0
0	Operational Buildings	1	1	1	0
<b>61</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>Administration Costs</b>					
650	Admin	5	5	5	0
<b>650</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>0</b>
<b>Supplies &amp; Services</b>					
103	Services	0	0	0	0
<b>103</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transfer Payments</b>					
801	Transfer Payments	2,342	766	1,328	(1,014)
<b>801</b>		<b>2,342</b>	<b>766</b>	<b>1,328</b>	<b>(1,014)</b>
<b>Capital Financing Costs</b>					
121	Loans Fund/Consolidated Adv	6,373	3,457	8,255	1,882
<b>121</b>		<b>6,373</b>	<b>3,457</b>	<b>8,255</b>	<b>1,882</b>
<b>Further Efficiencies</b>					
0	Further Efficiencies	1,635	0	0	(1,635)
<b>0</b>		<b>1,635</b>	<b>0</b>	<b>0</b>	<b>(1,635)</b>
<b>1,842</b>	<b>ExpenseTotal</b>	<b>20,964</b>	<b>14,356</b>	<b>20,463</b>	<b>(501)</b>
<b>Income</b>					
194	Interest	(246)	(442)	(252)	(6)
(126)	Other Income	(2,278)	(2,149)	0	2,278
<b>68</b>		<b>(2,524)</b>	<b>(2,591)</b>	<b>(252)</b>	<b>2,272</b>
<b>68</b>	<b>IncomeTotal</b>	<b>(2,524)</b>	<b>(2,591)</b>	<b>(252)</b>	<b>2,272</b>
<b>1,909</b>	<b>Net Expenditure</b>	<b>18,440</b>	<b>11,766</b>	<b>20,210</b>	<b>1,770</b>

# **SOCIAL WORK**

REVENUE BUDGET STATEMENT 2009 / 2010

	REVISED BUDGET 2008 / 2009 £'000	ESTIMATED OUT-TURN 2008 / 2009 £'000	ORIGINAL BUDGET 2009 / 2010 £'000	BUDGET VARIANCE £'000
<b>SOCIAL WORK</b>				
CHIEF SOCIAL WORKER	2,316	2,746	2,477	161
TRANSFORMATION PROGRAMME	(11,066)	0	0	11,066
HEALTH & CARE CENTRAL	43,344	49,164	48,622	5,278
HEALTH & CARE NORTH	30,127	28,954	28,299	(1,828)
HEALTH & CARE SOUTH	27,003	25,439	23,563	(3,440)
GFA INFORMATION UNIT	135	126	0	(135)
CAREFIRST TEAM	259	326	432	173
LAC CORPORATE PARENTING	0	9	0	0
SW FROM SH & ENV	508	258	242	(266)
	<b>92,626</b>	<b>107,022</b>	<b>103,635</b>	<b>11,009</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Social Work</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
32,878	Apt&C	36,640	32,379	35,999	(641)
0	Teachers	61	21	63	2
8,525	Manual	10,771	8,062	9,036	(1,735)
435	Payment To Pensioners	235	282	241	6
2,419	Agency Staff Etc	34	2,906	35	1
354	Indirect Staff Costs	(1,724)	829	(2,196)	(472)
0	General Staff Recharges	0	0	0	0
<b>44,611</b>		<b>46,017</b>	<b>44,479</b>	<b>43,178</b>	<b>(2,839)</b>
<b>Premises Costs</b>					
1,313	Rates & Rents & Water Services	1,348	1,485	1,459	111
518	R & M & Alterations	461	389	475	14
464	Energy Costs	476	485	386	(90)
12	Fixtures And Fittings	16	4	15	(1)
303	Cleaning & Domestic Supplies	291	247	258	(33)
104	Operational Buildings	93	239	134	41
<b>2,714</b>		<b>2,685</b>	<b>2,849</b>	<b>2,727</b>	<b>42</b>
<b>Administration Costs</b>					
990	Admin	779	758	760	(19)
0	Members	16	0	16	0
143	Support Services	97	68	97	0
16	Other Administr'N Costs-Total	14	11	14	0
<b>1,149</b>		<b>906</b>	<b>837</b>	<b>887</b>	<b>(19)</b>
<b>Transport Costs</b>					
108	Direct Transport Costs	(4,636)	96	99	4,735
1,520	Recharge Transport Cost	1,410	1,336	1,236	(174)
838	Contract Hire/Operating Leases	409	508	414	5
1,033	Public Transport/Car Allowance	1,183	954	1,151	(32)
65	Other Transport Costs - Total	75	56	76	1
<b>3,564</b>		<b>(1,559)</b>	<b>2,950</b>	<b>2,976</b>	<b>4,535</b>
<b>Supplies &amp; Services</b>					
28	Laundry	31	25	31	0
383	Equip & Furniture & Materials	493	321	411	(82)
694	Catering	599	581	544	(55)
110	Services	231	167	242	11
111	Communications & Computing	105	133	106	1
5	Grants And Subscriptions	0	7	0	0
522	Miscellaneous Expenses	766	640	766	(0)
<b>1,853</b>		<b>2,225</b>	<b>1,874</b>	<b>2,100</b>	<b>(125)</b>

# Budget Statement 2009/2010

## Total Revenue

Actual Out-turn 2007/2008 £000s	<b>Social Work</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Agencies</b>					
451	Ind Units Within Council-Total	136	136	139	3
442	Other Local Authorities-Total	91	195	93	2
244	Health Authorities-Total	718	993	732	14
0	Government Departments	0	0	0	0
42,727	Voluntary Organisations-Total	47,225	46,495	45,109	(2,116)
0	Other Establishments-Total	0	0	0	0
42,523	Private Contractors	36,157	38,916	38,159	2,002
5,074	Other Agencies	5,180	4,607	3,633	(1,547)
<b>91,461</b>		<b>89,507</b>	<b>91,342</b>	<b>87,865</b>	<b>(1,642)</b>
<b>Transfer Payments</b>					
469	Transfer Payments	802	667	795	(7)
0	Miscellaneous Payments - Total	0	0	(0)	(0)
<b>469</b>		<b>802</b>	<b>667</b>	<b>795</b>	<b>(7)</b>
<b>Capital Financing Costs</b>					
1,366	Loans Fund/Consolidated Adv	1,362	1,361	1,362	0
1	Direct Revenue Financing	0	0	0	0
<b>1,367</b>		<b>1,362</b>	<b>1,361</b>	<b>1,362</b>	<b>0</b>
<b>Further Efficiencies</b>					
0	Further Efficiencies	(11,070)	0	0	11,070
<b>0</b>		<b>(11,070)</b>	<b>0</b>	<b>0</b>	<b>11,070</b>
<b>147,187</b>	<b>ExpenseTotal</b>	<b>130,875</b>	<b>146,360</b>	<b>141,891</b>	<b>11,016</b>
<b>Income</b>					
(6,994)	Government Grants	(5,228)	(5,309)	(5,340)	(112)
(24,901)	Other Grant-Reimburse-Contrib.	(25,462)	(25,393)	(24,551)	911
(1,947)	Customer & Client Receipts	(4,058)	(4,235)	(3,795)	263
(500)	Recharges To Other Heads	(308)	(278)	(395)	(87)
(6,976)	Other Income	(3,194)	(4,122)	(4,175)	(981)
<b>(41,318)</b>		<b>(38,250)</b>	<b>(39,337)</b>	<b>(38,256)</b>	<b>(6)</b>
<b>(41,319)</b>	<b>IncomeTotal</b>	<b>(38,249)</b>	<b>(39,338)</b>	<b>(38,256)</b>	<b>(7)</b>
<b>105,869</b>	<b>Net Expenditure</b>	<b>92,627</b>	<b>107,022</b>	<b>103,635</b>	<b>11,008</b>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	<b>Chief Social Work Officer</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
1,759	Apt&C	1,291	1,340	1,584	293
0	Manual	0	1	0	0
306	Payment To Pensioners	235	260	241	6
18	Agency Staff Etc	4	26	4	0
48	Indirect Staff Costs	(29)	63	(26)	3
<b>2,131</b>		<b>1,501</b>	<b>1,690</b>	<b>1,803</b>	<b>302</b>
<b>Premises Costs</b>					
322	Rates & Rents & Water Services	365	553	378	13
16	R & M & Alterations	8	1	9	1
26	Energy Costs	15	17	12	(3)
0	Fixtures And Fittings	0	0	0	0
30	Cleaning & Domestic Supplies	22	20	21	(1)
33	Operational Buildings	38	119	39	1
<b>427</b>		<b>448</b>	<b>710</b>	<b>459</b>	<b>11</b>
<b>Administration Costs</b>					
139	Admin	111	169	111	0
0	Support Services	2	2	2	0
11	Other Administr'N Costs-Total	9	8	9	0
<b>150</b>		<b>122</b>	<b>179</b>	<b>122</b>	<b>0</b>
<b>Transport Costs</b>					
0	Direct Transport Costs	150	0	0	(150)
1	Contract Hire/Operating Leases	0	3	0	0
29	Public Transport/Car Allowance	27	33	28	1
<b>30</b>		<b>177</b>	<b>36</b>	<b>28</b>	<b>(149)</b>
<b>Supplies &amp; Services</b>					
62	Equip & Furniture & Materials	5	13	5	0
1	Catering	0	2	0	0
30	Services	125	156	127	2
8	Communications & Computing	0	7	0	0
4	Grants And Subscriptions	0	0	0	0
30	Miscellaneous Expenses	0	3	0	0
<b>135</b>		<b>130</b>	<b>181</b>	<b>132</b>	<b>2</b>
<b>Agencies</b>					
0	Other Local Authorities-Total	(21)	0	(22)	(1)
474	Voluntary Organisations-Total	513	484	523	10
1	Private Contractors	4	3	4	0
10	Other Agencies	7	0	7	0
<b>485</b>		<b>503</b>	<b>487</b>	<b>512</b>	<b>9</b>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	<b>Chief Social Work Officer</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Transfer Payments</b>					
0	Transfer Payments	0	0	0	0
0		0	0	0	0
<b>Capital Financing Costs</b>					
32	Loans Fund/Consolidated Adv	34	34	34	0
32		34	34	34	0
<b>3,393</b>	<b>ExpenseTotal</b>	<b>2,917</b>	<b>3,316</b>	<b>3,092</b>	<b>175</b>
<b>Income</b>					
(75)	Government Grants	0	0	0	0
(128)	Other Grant-Reimburse-Contrib.	(338)	(162)	(347)	(9)
(40)	Customer & Client Receipts	(262)	(405)	(269)	(7)
0	Recharges To Other Heads	0	0	0	0
0	Other Income	0	(3)	0	0
<b>(243)</b>		<b>(600)</b>	<b>(570)</b>	<b>(616)</b>	<b>(16)</b>
<b>(242)</b>	<b>IncomeTotal</b>	<b>(600)</b>	<b>(570)</b>	<b>(615)</b>	<b>(15)</b>
<b>3,151</b>	<b>Net Expenditure</b>	<b>2,316</b>	<b>2,746</b>	<b>2,477</b>	<b>161</b>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	<b>Transformation Programme</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
	<b>Further Efficiencies</b>				
0	Further Efficiencies	(11,066)	0	0	11,066
0		(11,066)	0	0	11,066
0	<b>ExpenseTotal</b>	(11,066)	0	0	11,066
0	<b>Net Expenditure</b>	(11,066)	0	0	11,066



# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	<b>Health &amp; Care Central</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
13,781	Apt&C	15,626	13,545	15,581	(45)
7,390	Manual	9,202	6,955	7,692	(1,510)
85	Payment To Pensioners	0	22	0	0
1,611	Agency Staff Etc	0	1,888	0	0
171	Indirect Staff Costs	(568)	649	(1,295)	(727)
<b>23,038</b>		<b>24,260</b>	<b>23,059</b>	<b>21,978</b>	<b>(2,282)</b>
<b>Premises Costs</b>					
411	Rates & Rents & Water Services	490	478	617	127
228	R & M & Alterations	219	181	228	9
235	Energy Costs	237	255	198	(39)
4	Fixtures And Fittings	5	2	5	0
162	Cleaning & Domestic Supplies	145	137	137	(8)
38	Operational Buildings	15	117	15	0
<b>1,078</b>		<b>1,111</b>	<b>1,170</b>	<b>1,200</b>	<b>89</b>
<b>Administration Costs</b>					
320	Admin	237	241	236	(1)
0	Members	16	0	16	0
63	Support Services	96	63	96	0
0	Other Administr'N Costs-Total	0	0	0	0
<b>383</b>		<b>349</b>	<b>304</b>	<b>348</b>	<b>(1)</b>
<b>Transport Costs</b>					
17	Direct Transport Costs	(3,912)	14	9	3,921
807	Recharge Transport Cost	515	531	456	(59)
268	Contract Hire/Operating Leases	194	190	186	(8)
541	Public Transport/Car Allowance	608	493	586	(22)
2	Other Transport Costs - Total	0	0	0	0
<b>1,635</b>		<b>(2,595)</b>	<b>1,228</b>	<b>1,237</b>	<b>3,832</b>
<b>Supplies &amp; Services</b>					
15	Laundry	17	15	19	2
157	Equip & Furniture & Materials	207	189	199	(8)
440	Catering	392	418	362	(30)
71	Services	31	37	39	8
12	Communications & Computing	2	11	2	0
377	Miscellaneous Expenses	574	542	596	22
<b>1,072</b>		<b>1,223</b>	<b>1,212</b>	<b>1,217</b>	<b>(6)</b>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	<b>Health &amp; Care Central</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Agencies</b>					
451	Ind Units Within Council-Total	136	136	139	3
323	Other Local Authorities-Total	0	83	0	0
227	Health Authorities-Total	704	976	718	14
0	Government Departments	0	0	0	0
10,786	Voluntary Organisations-Total	12,175	11,820	10,829	(1,346)
0	Other Establishments-Total	0	0	0	0
34,123	Private Contractors	29,050	32,352	32,801	3,751
613	Other Agencies	604	510	616	12
<b>46,523</b>		<b>42,669</b>	<b>45,877</b>	<b>45,103</b>	<b>2,434</b>
<b>Transfer Payments</b>					
68	Transfer Payments	32	62	32	0
<b>68</b>		<b>32</b>	<b>62</b>	<b>32</b>	<b>0</b>
<b>Capital Financing Costs</b>					
622	Loans Fund/Consolidated Adv	620	618	620	0
1	Direct Revenue Financing	0	0	0	0
<b>623</b>		<b>620</b>	<b>618</b>	<b>620</b>	<b>0</b>
<b>74,423</b>	<b>ExpenseTotal</b>	<b>67,668</b>	<b>73,529</b>	<b>71,736</b>	<b>4,068</b>
<b>Income</b>					
(4,522)	Government Grants	(4,839)	(4,754)	(4,960)	(121)
(13,492)	Other Grant-Reimburse-Contrib.	(14,522)	(13,492)	(12,756)	1,766
(984)	Customer & Client Receipts	(2,912)	(2,996)	(2,601)	311
(456)	Recharges To Other Heads	(157)	(278)	(160)	(3)
(5,508)	Other Income	(1,893)	(2,845)	(2,637)	(744)
<b>(24,962)</b>		<b>(24,323)</b>	<b>(24,365)</b>	<b>(23,114)</b>	<b>1,209</b>
<b>(24,962)</b>	<b>IncomeTotal</b>	<b>(24,324)</b>	<b>(24,365)</b>	<b>(23,114)</b>	<b>1,210</b>
<b>49,461</b>	<b>Net Expenditure</b>	<b>43,344</b>	<b>49,164</b>	<b>48,622</b>	<b>5,278</b>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	Health & Care North	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
9,445	Apt&C	10,605	9,622	10,896	291
0	Teachers	61	21	63	2
72	Manual	107	43	77	(30)
13	Payment To Pensioners	0	0	0	0
183	Agency Staff Etc	30	154	31	1
85	Indirect Staff Costs	(496)	66	(376)	120
<b>9,798</b>		<b>10,307</b>	<b>9,906</b>	<b>10,691</b>	<b>384</b>
<b>Premises Costs</b>					
305	Rates & Rents & Water Services	301	236	291	(10)
107	R & M & Alterations	95	81	96	1
89	Energy Costs	77	89	61	(16)
3	Fixtures And Fittings	5	1	5	0
55	Cleaning & Domestic Supplies	62	39	59	(3)
29	Operational Buildings	25	3	26	1
<b>588</b>		<b>565</b>	<b>449</b>	<b>538</b>	<b>(27)</b>
<b>Administration Costs</b>					
351	Admin	274	229	270	(4)
71	Support Services	0	4	0	0
4	Other Administr'N Costs-Total	5	2	5	0
<b>426</b>		<b>279</b>	<b>235</b>	<b>275</b>	<b>(4)</b>
<b>Transport Costs</b>					
1	Direct Transport Costs	1	1	1	0
17	Recharge Transport Cost	33	43	85	52
214	Contract Hire/Operating Leases	49	91	49	0
370	Public Transport/Car Allowance	403	341	408	5
0	Other Transport Costs - Total	20	0	20	0
<b>602</b>		<b>506</b>	<b>476</b>	<b>563</b>	<b>57</b>
<b>Supplies &amp; Services</b>					
5	Laundry	4	4	5	1
62	Equip & Furniture & Materials	153	54	153	0
125	Catering	101	76	103	2
20	Services	74	(29)	75	1
0	Communications & Computing	0	12	0	0
1	Grants And Subscriptions	0	7	0	0
46	Miscellaneous Expenses	147	72	144	(3)
<b>259</b>		<b>479</b>	<b>196</b>	<b>480</b>	<b>1</b>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	<b>Health &amp; Care North</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Agencies</b>					
0	Ind Units Within Council-Total	0	0	0	0
88	Other Local Authorities-Total	91	91	93	2
7,838	Voluntary Organisations-Total	7,441	7,646	7,284	(157)
4,458	Private Contractors	5,190	5,348	4,677	(513)
4,393	Other Agencies	4,498	4,095	2,937	(1,561)
<b>16,777</b>		<b>17,220</b>	<b>17,180</b>	<b>14,991</b>	<b>(2,229)</b>
<b>Transfer Payments</b>					
384	Transfer Payments	770	595	763	(7)
0	Miscellaneous Payments - Total	0	0	0	0
<b>384</b>		<b>770</b>	<b>595</b>	<b>763</b>	<b>(7)</b>
<b>Capital Financing Costs</b>					
306	Loans Fund/Consolidated Adv	264	264	264	0
<b>306</b>		<b>264</b>	<b>264</b>	<b>264</b>	<b>0</b>
<b>Further Efficiencies</b>					
0	Further Efficiencies	(4)	0	0	4
<b>0</b>		<b>(4)</b>	<b>0</b>	<b>0</b>	<b>4</b>
<b>29,142</b>	<b>ExpenseTotal</b>	<b>30,387</b>	<b>29,301</b>	<b>28,565</b>	<b>(1,822)</b>
<b>Income</b>					
(1,225)	Government Grants	(2)	(210)	(2)	0
(84)	Other Grant-Reimburse-Contrib.	(43)	(46)	(45)	(2)
(48)	Customer & Client Receipts	(31)	(37)	(32)	(1)
(10)	Recharges To Other Heads	(150)	0	(154)	(4)
(35)	Other Income	(32)	(54)	(33)	(1)
<b>(1,402)</b>		<b>(258)</b>	<b>(347)</b>	<b>(266)</b>	<b>(8)</b>
<b>(1,402)</b>	<b>IncomeTotal</b>	<b>(259)</b>	<b>(347)</b>	<b>(266)</b>	<b>(7)</b>
<b>27,739</b>	<b>Net Expenditure</b>	<b>30,127</b>	<b>28,954</b>	<b>28,299</b>	<b>(1,828)</b>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	<b>Health &amp; Care South</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
7,573	Apt&C	8,878	7,544	7,622	(1,256)
602	Manual	846	626	636	(210)
16	Payment To Pensioners	0	0	0	0
592	Agency Staff Etc	0	832	0	0
40	Indirect Staff Costs	(635)	47	(462)	173
0	General Staff Recharges	0	0	0	0
<b>8,823</b>		<b>9,089</b>	<b>9,049</b>	<b>7,796</b>	<b>(1,293)</b>
<b>Premises Costs</b>					
226	Rates & Rents & Water Services	145	176	125	(20)
123	R & M & Alterations	80	84	81	1
110	Energy Costs	116	118	85	(31)
4	Fixtures And Fittings	2	1	2	0
49	Cleaning & Domestic Supplies	48	48	26	(22)
3	Operational Buildings	2	0	39	37
<b>515</b>		<b>393</b>	<b>427</b>	<b>358</b>	<b>(35)</b>
<b>Administration Costs</b>					
119	Admin	108	70	94	(14)
9	Support Services	0	0	0	0
0	Other Administr'N Costs-Total	0	0	0	0
<b>128</b>		<b>108</b>	<b>70</b>	<b>94</b>	<b>(14)</b>
<b>Transport Costs</b>					
2	Direct Transport Costs	(965)	2	0	965
394	Recharge Transport Cost	547	522	388	(159)
189	Contract Hire/Operating Leases	14	46	31	17
90	Public Transport/Car Allowance	136	82	121	(15)
0	Other Transport Costs - Total	0	0	0	0
<b>675</b>		<b>(268)</b>	<b>652</b>	<b>540</b>	<b>808</b>
<b>Supplies &amp; Services</b>					
7	Laundry	10	5	7	(3)
81	Equip & Furniture & Materials	117	62	44	(73)
127	Catering	105	84	78	(27)
1	Services	0	0	0	0
1	Communications & Computing	1	2	0	(1)
68	Miscellaneous Expenses	45	24	26	(19)
<b>285</b>		<b>278</b>	<b>177</b>	<b>155</b>	<b>(123)</b>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	<b>Health &amp; Care South</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Agencies</b>					
9	Other Local Authorities-Total	0	0	0	0
17	Health Authorities-Total	13	17	14	1
23,629	Voluntary Organisations-Total	27,095	26,546	26,473	(622)
3,941	Private Contractors	1,913	1,213	677	(1,236)
58	Other Agencies	71	2	72	1
<b>27,654</b>		<b>29,092</b>	<b>27,778</b>	<b>27,236</b>	<b>(1,856)</b>
<b>Transfer Payments</b>					
17	Transfer Payments	0	10	0	0
0	Miscellaneous Payments - Total	0	0	0	0
<b>17</b>		<b>0</b>	<b>10</b>	<b>0</b>	<b>0</b>
<b>Capital Financing Costs</b>					
330	Loans Fund/Consolidated Adv	312	312	312	0
<b>330</b>		<b>312</b>	<b>312</b>	<b>312</b>	<b>0</b>
<b>38,429</b>	<b>ExpenseTotal</b>	<b>39,005</b>	<b>38,475</b>	<b>36,489</b>	<b>(2,516)</b>
<b>Income</b>					
(1,137)	Government Grants	(350)	(309)	(340)	10
(11,197)	Other Grant-Reimburse-Contrib.	(10,558)	(11,695)	(11,404)	(846)
(875)	Customer & Client Receipts	(852)	(798)	(893)	(41)
(34)	Recharges To Other Heads	(1)	0	(80)	(79)
(271)	Other Income	(241)	(234)	(208)	33
<b>(13,514)</b>		<b>(12,002)</b>	<b>(13,036)</b>	<b>(12,925)</b>	<b>(923)</b>
<b>(13,515)</b>	<b>IncomeTotal</b>	<b>(12,002)</b>	<b>(13,036)</b>	<b>(12,926)</b>	<b>(924)</b>
<b>24,914</b>	<b>Net Expenditure</b>	<b>27,003</b>	<b>25,439</b>	<b>23,563</b>	<b>(3,440)</b>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	Gfa Info Unit Now See S57165	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
90	Apt&C	102	95	0	(102)
0	Agency Staff Etc	0	2	0	0
1	Indirect Staff Costs	(6)	0	0	6
<b>91</b>		<b>96</b>	<b>97</b>	<b>0</b>	<b>(96)</b>
<b>Administration Costs</b>					
14	Admin	14	6	0	(14)
0	Other Administr'N Costs-Total	0	0	0	0
<b>14</b>		<b>14</b>	<b>6</b>	<b>0</b>	<b>(14)</b>
<b>Transport Costs</b>					
1	Public Transport/Car Allowance	5	1	0	(5)
<b>1</b>		<b>5</b>	<b>1</b>	<b>0</b>	<b>(5)</b>
<b>Supplies &amp; Services</b>					
0	Equip & Furniture & Materials	0	1	0	0
<b>0</b>		<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>
<b>Agencies</b>					
21	Other Local Authorities-Total	21	21	0	(21)
<b>21</b>		<b>21</b>	<b>21</b>	<b>0</b>	<b>(21)</b>
<b>127</b>	<b>ExpenseTotal</b>	<b>135</b>	<b>126</b>	<b>0</b>	<b>(135)</b>
<b>127</b>	<b>Net Expenditure</b>	<b>135</b>	<b>126</b>	<b>0</b>	<b>(135)</b>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	<b>Gfa Integrated It System</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
167	Apt&C	114	178	292	178
4	Agency Staff Etc	0	3	0	0
2	Indirect Staff Costs	0	1	(47)	(47)
<b>173</b>		<b>114</b>	<b>182</b>	<b>245</b>	<b>131</b>
<b>Administration Costs</b>					
1	Admin	1	1	15	14
<b>1</b>		<b>1</b>	<b>1</b>	<b>15</b>	<b>14</b>
<b>Transport Costs</b>					
2	Public Transport/Car Allowance	3	1	8	5
<b>2</b>		<b>3</b>	<b>1</b>	<b>8</b>	<b>5</b>
<b>Supplies &amp; Services</b>					
0	Equip & Furniture & Materials	0	0	1	1
0	Catering	0	0	0	0
89	Communications & Computing	102	102	104	2
0	Miscellaneous Expenses	0	0	0	0
<b>89</b>		<b>102</b>	<b>102</b>	<b>105</b>	<b>3</b>
<b>Agencies</b>					
0	Other Local Authorities-Total	0	0	22	22
<b>0</b>		<b>0</b>	<b>0</b>	<b>22</b>	<b>22</b>
<b>Capital Financing Costs</b>					
37	Loans Fund/Consolidated Adv	39	39	39	0
<b>37</b>		<b>39</b>	<b>39</b>	<b>39</b>	<b>0</b>
<b>303</b>	<b>ExpenseTotal</b>	<b>259</b>	<b>326</b>	<b>432</b>	<b>173</b>
<b>303</b>	<b>Net Expenditure</b>	<b>259</b>	<b>326</b>	<b>432</b>	<b>173</b>



# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	<b>Lac Corporate Parenting</b>	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
0	Apt&C	0	9	0	0
0	Agency Staff Etc	0	0	0	0
<u>0</u>		<u>0</u>	<u>9</u>	<u>0</u>	<u>0</u>
<b>Transport Costs</b>					
0	Public Transport/Car Allowance	0	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>0</u>	<b>ExpenseTotal</b>	<u>0</u>	<u>9</u>	<u>0</u>	<u>0</u>
<u>0</u>	<b>Net Expenditure</b>	<u>0</u>	<u>9</u>	<u>0</u>	<u>0</u>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	Sw From Sh&Env	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Staff Costs</b>					
63	Apt&C	24	45	25	1
461	Manual	616	437	632	16
15	Payment To Pensioners	0	0	0	0
10	Agency Staff Etc	0	0	0	0
6	Indirect Staff Costs	10	3	10	0
<b>555</b>		<b>650</b>	<b>485</b>	<b>667</b>	<b>17</b>
<b>Premises Costs</b>					
48	Rates & Rents & Water Services	46	42	48	2
43	R & M & Alterations	59	43	61	2
4	Energy Costs	32	6	30	(2)
1	Fixtures And Fittings	4	0	4	0
7	Cleaning & Domestic Supplies	14	4	15	1
1	Operational Buildings	15	0	15	0
<b>104</b>		<b>170</b>	<b>95</b>	<b>173</b>	<b>3</b>
<b>Administration Costs</b>					
46	Admin	34	43	34	0
<b>46</b>		<b>34</b>	<b>43</b>	<b>34</b>	<b>0</b>
<b>Transport Costs</b>					
88	Direct Transport Costs	90	79	88	(2)
302	Recharge Transport Cost	315	240	307	(8)
165	Contract Hire/Operating Leases	152	178	148	(4)
1	Public Transport/Car Allowance	1	3	1	0
63	Other Transport Costs - Total	55	56	56	1
<b>619</b>		<b>613</b>	<b>556</b>	<b>600</b>	<b>(13)</b>
<b>Supplies &amp; Services</b>					
0	Laundry	0	0	0	0
21	Equip & Furniture & Materials	9	2	9	0
0	Catering	0	0	0	0
(12)	Services	1	3	1	0
0	Communications & Computing	0	0	0	0
0	Miscellaneous Expenses	0	0	0	0
<b>9</b>		<b>10</b>	<b>5</b>	<b>10</b>	<b>0</b>
<b>Agencies</b>					
0	Private Contractors	0	0	0	0
<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Financing Costs</b>					
39	Loans Fund/Consolidated Adv	94	94	94	0
<b>39</b>		<b>94</b>	<b>94</b>	<b>94</b>	<b>0</b>
<b>1,372</b>	<b>ExpenseTotal</b>	<b>1,571</b>	<b>1,278</b>	<b>1,576</b>	<b>5</b>

# Budget Statement 2009/2010

## Social Work

Actual Out-turn 2007/2008 £000s	Sw From Sh&Env	Revised Budget 2008/2009 £000s	Est. Out-turn 2008/2009 £000s	Orig. Budget 2009/2010 £000s	Budget Variance £000s
<b>Income</b>					
(36)	Government Grants	(36)	(36)	(37)	(1)
0	Customer & Client Receipts	0	0	0	0
(1,162)	Other Income	(1,027)	(984)	(1,298)	(271)
<u>(1,198)</u>		<u>(1,063)</u>	<u>(1,020)</u>	<u>(1,335)</u>	<u>(272)</u>
<u>(1,197)</u>	<b>IncomeTotal</b>	<u>(1,063)</u>	<u>(1,021)</u>	<u>(1,335)</u>	<u>(272)</u>
<u>174</u>	<b>Net Expenditure</b>	<u>508</u>	<u>258</u>	<u>242</u>	<u>(266)</u>

**HOUSING REVENUE  
ACCOUNT BUDGET**

<b>Housing Revenue Account</b>
--------------------------------

		Budget 2009/10	Budget 2010/11	Budget 2011/12
		£000's	£000's	£000's
<b>Staff Costs</b>				
1	Salaries	194	199	204
2	Superannuation	35	36	37
3	National Insurance	12	12	13
4	Other Staff Costs	0	0	0
		<b>241</b>	<b>247</b>	<b>253</b>
<b>Premises Costs</b>				
5	Rates	4	4	4
6	Rent	87	87	87
7	Repairs and Maintenance	24,282	22,751	21,751
8	Repairs and Maintenance from capital	0	0	0
9	Maintenance of Grounds	2,675	2,742	2,810
10	Gas	647	647	657
11	Electricity	1,785	1,785	1,812
12	Heating Oil	0	0	0
13	Cleaning General	1,074	1,101	1,128
14	Window Cleaning	19	18	19
15	Refuse Collection	63	65	66
16	Fly tipping	103	103	103
17	Cleaning - Payments to Contractor	442	453	464
18	Cleaning Materials	33	34	35
19	Premises Insurance	100	100	100
20	Other Property Costs - Council Tax	333	338	344
		<b>31,647</b>	<b>30,227</b>	<b>29,381</b>
<b>Administration Costs</b>				
21	Tenants Incentive Scheme	182	182	182
22	Legal Expenses	247	253	260
23	Office Tel / Rent	64	66	67
24	Former Tenants Arrears	1,379	1,379	1,379
25	Charges - Services Admin & Management	8,156	8,360	8,569
26	Charges - Tenants Participation	398	408	418
27	Charges for Property/Technical	158	162	166
28	Charges for Environmental Health	148	152	155
		<b>10,732</b>	<b>10,961</b>	<b>11,196</b>
<b>Supplies &amp; Services</b>				
29	Provision of Meals	141	145	148
30	Equipment Purchase	22	23	23
31	Television Licence	5	5	5
32	Integrated Housing System	252	265	278
		<b>420</b>	<b>437</b>	<b>454</b>

<b>Housing Revenue Account</b>
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	Budget 2009/10	Budget 2010/11	Budget 2011/12
	£000's	£000's	£000's
<b>Agencies</b>			
33 Mediation Service	106	109	111
34 Instant Neighbour Charitable Trust	174	178	183
35 Scarf	87	89	91
	<b>367</b>	<b>376</b>	<b>386</b>
<b>Transfer Payments</b>			
36 Contingency	400	410	420
37 Regeneration	410	420	431
38 Loss of Rent - Council Houses	629	638	650
39 Loss of Rent - Garages, Parking etc	128	128	128
40 Loss of Rent - Modernisation Works	70	71	73
41 Supporting People Contribution	477	477	477
42 CFCR	12,500	11,403	9,578
	<b>14,614</b>	<b>13,547</b>	<b>11,757</b>
<b>Capital Financing Costs</b>			
43 Loans Fund Instalment	1,098	1,358	1,657
44 Loans Fund Interest	9,364	11,288	13,624
45 Heating Leasing Payment	194	194	194
	<b>10,656</b>	<b>12,840</b>	<b>15,475</b>
<b>Expense Total</b>	<b>68,677</b>	<b>68,636</b>	<b>68,901</b>
<b>Income</b>			
46 Government Grant - General	(481)	(493)	(505)
47 Ground Rentals	(33)	(33)	(33)
48 Dwelling Houses Rent Income	(65,178)	(65,050)	(65,223)
49 Housing - Heat with Rent Income	(1,067)	(1,067)	(1,067)
50 Housing - Garages Rent Income	(976)	(976)	(976)
51 Housing - Parking Spaces Rent	(170)	(170)	(170)
52 Housing - Insurance Income	(19)	(19)	(19)
53 Housing - Other Service Charge	(398)	(398)	(398)
54 Legal Expenses	(280)	(280)	(280)
55 Revenue Balance Interest	(75)	(150)	(230)
<b>Income Total</b>	<b>(68,677)</b>	<b>(68,636)</b>	<b>(68,901)</b>
<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>

# **HOUSING CAPITAL PROGRAMME**

## Housing Capital Budget

	2009/10	2010/11	2011/12
	£'000	£'000	£'000
<b>Expenditure</b>			
- Compliant with the tolerable standard	600	650	650
- Free from Serious Disrepair	7,914	7,880	8,094
- Energy efficient	5,380	5,130	5,130
- Modern Facilities & Services	21,574	22,502	16,770
- Healthy, Safe & Secure	4,572	4,534	4,541
- Community Plan & Single Outcome Agreement	12,071	8,832	11,270
- Service Development	580	480	550
- Service Expenditure	6,818	7,022	7,233
	<b>59,509</b>	<b>57,030</b>	<b>54,238</b>
Deduct Slippage	(7,762)	(7,438)	(7,074)
<b>Total Expenditure</b>	<b>51,747</b>	<b>49,592</b>	<b>47,164</b>
<b>Income</b>			
Capital From Revenue	(12,500)	(11,403)	(9,578)
Borrowing	(39,247)	(38,189)	(37,586)
<b>Total Income</b>	<b>(51,747)</b>	<b>(49,592)</b>	<b>(47,164)</b>
<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>



## Housing Capital Budget

Project	2009/10	2010/11	2011/12
	£'000	£'000	£'000
<b>SCOTTISH HOUSING QUALITY STANDARDS</b>			
<b>1 Compliant with the tolerable standard</b>			
1.1 B.T.S Houses	500	450	450
For the refurbishment works to below tolerable standard properties			
1.2 H.A.A. Council Flats	100	200	200
For the refurbishment works to properties in the Housing Action Area			
	<b>600</b>	<b>650</b>	<b>650</b>
<b>2 Free from Serious Disrepair</b>			
<b>2.1 Primary Building Elements</b>			
Structural Repairs Multi Storey			
Multi Storey blocks are surveyed on a 5-7 year cycle to identify any works required to the structure of the buildings in order to keep the buildings safe and prolong their life.	1,300	1,300	1,300
Structural Repairs General Housing	2,540	2,440	2,440
Structural works carried out in order to keep the building stable and structurally sound.			
<b>Secondary Building Elements</b>			
2.2 Upgrading Of Flat Roofs General	350	350	350
Replacement of existing roof covering and upgrading of insulation to meet current building regulations.			
2.3 Upgrade Flat Roofs Multi Storey	710	700	700
Full replacement of the flat roofs and also checking the replacement of roof ventilation as required			
2.4 Major Repairs-	600	600	700
Roofs Renewal/Gutters/RWP/Roughcast			
Undertaking large scale repairs to Roofs/Gutters/RWP/Roughcast			
2.5 Mono Pitched Types	500	500	500
Replacement of the external render of the building, replacement of gutters and downpipes, environmental works			
2.6 Window Replace General	1,550	1,530	1,504
A rolling programme of double glazing where previously single glazing, or replacing existing double glazing to meet current standards. This is based on a cyclical programme.			
2.7 Window Replace Multi Storey	304	400	450
A rolling programme to replace existing double glazing to meet current standards. This is based on a cyclical programme.			
2.8 Balcony Storm Doors	60	60	60
Replacement of existing doors with more secure, solid doors			
2.9 Balcony Glass Renewal - Multi Storey	0	0	90
Replacement of existing balcony glazing on a cyclical basis			
	<b>7,914</b>	<b>7,880</b>	<b>8,094</b>

## Housing Capital Budget

### 3 Energy Efficient

<u>Effective insulation</u>			
3.1 General Houses Loft Insulation	50	50	50
Installation of loft insulation where there is none previously or the topping up of existing insulation to comply with current building regulations.			
<u>Efficient Heating</u>			
3.3 Heating Systems Replacement	3,350	4,300	4,300
Replacement of boiler/whole system as deemed necessary.			
3.4 Medical Need Heating	10	10	10
Installation of gas/electric heating depending on the medical assessment. This can be installing a completely new system, modifying or extending an existing system.			
3.5 Energy Efficiency Multi Blocks	1,420	220	220
Contribution to Aberdeen Heat & Power for the creation of Combined Heat & Power Plants			
3.6 Energy Efficiency Sheltered	350	350	350
Introduction of energy efficiency measures in sheltered housing such as new or upgraded heating systems			
<u>Additional Energy Efficiency measures</u>			
3.7 S.C.A.R.F	35	35	35
Payment to SCARF for work carried out by them under the Energy Efficiency programme to individual council properties. The work carried out includes the installation of loft insulation, Draughtproofing and compact fluorescent bulbs. Also, providing tenants with energy efficiency advice and information.			
3.8 Solid Wall Insulation	150	150	150
Installation of solid wall insulation where there was none previously.			
3.9 Vestibule Doors	15	15	15
Installation of new doors where there were none before.			
	<b>5,380</b>	<b>5,130</b>	<b>5,130</b>

### 4 Modern Facilities & Services

<u>Bathroom and Kitchen Condition</u>			
4.1 Modernisation Programme	21,569	22,497	16,765
Replacement of bathrooms and kitchens.			
4.2 Improvement Compensation	5	5	5
	<b>21,574</b>	<b>22,502</b>	<b>16,770</b>

### 5 Healthy, Safe & Secure

<u>Healthy</u>			
5.1 Condensation Measures	50	50	50
Installation of heating systems and ventilation measures to combat condensation.			
<u>Safe</u>			
5.2 Smoke Detectors in Dwellings	300	300	300
Installation of new smoke detectors or replacement of battery operated smoke detectors with hard wired smoke detectors			
5.3 Rewiring	1,000	1,100	1,100
Replacement of cabling, fittings and distribution boards as necessary. This work is carried out in every property on a cyclical basis			
5.4 Lift Replacement Multi Storey/Major Blocks	1,000	1,000	1,000
Replacement of lifts where they are beyond economical repair. This can be full replacement replacement of specific parts of the lift.			
5.5 Smoke Detectors in Communal Areas - Major Blocks	150	150	150
Installation of smoke detectors in the Communal Areas of Multi Storey blocks			
5.6 Services	237	236	200
Cyclical maintenance/replacement of the following services			
Ventilation Systems			
Water Tanks/Pipework			
Refuse Chutes/Chamber			
Dry Riser Systems			
Standby Generators			
	120	0	0
5.7 Entrance Halls/Concierge	200	200	175

## Housing Capital Budget

Provision of security service - under discussion

### Healthy, Safe & Secure (continued)

5.8 Laundry Facilities	100	100	150
Replacement of laundry equipment			
5.9 Lighting Of Common Stairs	10	10	10
Installation of lighting controlled by photo cell ie switches on and off automatically depending on the level of natural light.			
5.10 Provision Of External Lighting	35	30	26
Installation of lighting in areas where there was none before.			
Secure			
5.11 Door Entry Systems	50	40	40
Installation of door entry and replacement of existing doors where required			
5.12 Replace Door Entry Systems - Major Blocks	220	218	240
Installation of door entry and replacement of existing doors where required			
5.13 Other Initiatives	900	900	900
Upgrading of stairs and installation of security doors and door entry systems			
5.14 Crime Prevention/Safety Features	200	200	200
Introduction of security measures in the Council housing stock			
	<hr/>	<hr/>	<hr/>
	4,572	4,534	4,541

## NON SCOTTISH HOUSING QUALITY STANDARDS

### 6 Community Plan & Single Outcome Agreement

6.1 Housing For Varying Needs	1,950	642	2,400
New build including extra care housing.			
6.2 S.U.R.E.	1,050	1,500	1,200
Refurbishment of properties or environmental improvements in designated areas.			
6.3 Masonette blocks - Regeneration/Affordable Housing	1,978	500	1,820
Early Action projects linked to Regeneration and Masterplanning Briefs for Regeneration			
6.4 Regeneration Strategy	200	0	0
Provision of consultation events required for promoting Regeneration in Priority Areas			
6.5 Acquisition of Land/Houses	2,230	1,970	1,780
Acquisition of Land/Houses for the new build programme			
6.6 CCTV - Concierge	150	150	150
Provision of CCTV for the new Concierge service			
6.7 Adaptations Disabled	1,450	1,450	1,450
Installation of level access showers, ramps, stair lifts and kitchen adaptations			
6.8 Special Initiatives	200	200	150
Provision of specialist facilities or housing for tenants with particular needs ie extensions			
6.9 Housing For Varying Needs- Amenity/Adaptations	693	700	700
Conversion of properties to Amenity Level standard			
6.10 Housing For Varying Needs- Extra Care/Adaptations	1,370	970	970
Adaptations required to ensure existing sheltered housing stock meets current standards			
6.11 Roads	200	200	200
Upgrade of Roads to an adoptable standard			
6.12 Paths	250	250	200
Formation or upgrading of paths			
6.13 Garages	350	300	250
Upgrade of Garages			
	<hr/>	<hr/>	<hr/>
	12,071	8,832	11,270

## Housing Capital Budget

7 Service Development			
7.1 Conditions Surveys	150	150	150
Surveying of Council houses to identify failures against Scottish Housing Quality Standard			
7.2 Property Database	150	150	200
Various items of IT equipment including hardware and software			
7.3 Integrated Housing System	180	180	200
Various purchase of PC's and software packages			
7.4 Corporate IT	100	0	0
	<u>580</u>	<u>480</u>	<u>550</u>
<b>8 Service Expenditure</b>			
Corporate Fees	6,818	7,022	7,233
	<u>6,818</u>	<u>7,022</u>	<u>7,233</u>
Total Budget	<u>59,509</u>	<u>57,030</u>	<u>54,238</u>

# **COMMON GOOD BUDGET**

## Common Good Income and Expenditure Budget

	2009/10 £'000s	2010/11 £'000s	2011/12 £'000s
<b><u>Income</u></b>			
Rent of Properties, Feu Duties etc.	(2,129)	(2,215)	(2,248)
Interest on Invested Funds	(201)	(109)	(104)
Miscellaneous Income	(70)	(70)	(70)
	<b>(2,400)</b>	<b>(2,394)</b>	<b>(2,422)</b>
<b><u>Expenditure</u></b>			
<b><i>Recurring Expenditure</i></b>			
- General Properties/Estates	53	53	53
- Miscellaneous Expenses	34	34	34
- Central Support Services	142	145	149
- Donations, Grants, Contributions	631	648	656
- Civic Administration Unit	291	301	309
- Receptions, etc.	200	175	175
- Entertainment for Elderly/Disabled Citizens	195	195	195
- Older Persons Development Officer	17	18	18
- Hospitality for Children & Community Centres	4	4	4
- Misc Civic Hospitality	26	26	26
- Upkeep of Civic Car	51	52	52
- Funding - Twinning Activities	137	141	144
- Archivist Section	210	221	228
- Christmas Illuminations and Festivities	275	275	275
- Contributions to Trusts & festivals	360	360	360
- Other Projects	86	86	88
- Other Recurring Expenditure	42	42	42
<b>Total Recurring Expenditure</b>	<b>2,754</b>	<b>2,776</b>	<b>2,808</b>
<b><i>Non-Recurring Expenditure</i></b>			
- "Energising Aberdeen" Music Event	30	-	30
<b>Total Non-Recurring Expenditure</b>	<b>30</b>	<b>0</b>	<b>30</b>
<b>Total Expenditure</b>	<b>2,784</b>	<b>2,776</b>	<b>2,838</b>
<b>Net (Surplus)/Deficit</b>	<b>384</b>	<b>382</b>	<b>416</b>
Cash Balances At 31 March	5,119	4,735	4,353
<b>Estimated Cash Balances as at 31 March</b>	<b>4,735</b>	<b>4,353</b>	<b>3,937</b>

**ADMINISTRATION'S  
BUDGET SPEECHES**

## **BUDGET SPEECH 2009/10**

Lord Provost, Members of Aberdeen City Council

As leader of The Council, it is my responsibility once again to propose to this Council the Non Housing Revenue and Capital budgets and council tax for the coming year 2009/10.

The budget which I have proposed for next year reflects many months of hard work to find the best way of providing the services our residents want and deserve in order to ensure that vulnerable people are best protected, our children are educated and our City maintained as the vibrant and dynamic centre of the North East.

As the Leader of the Council I fully understand the responsibilities which come with this role and I fully understand the need to ensure that the decisions we make must be in the long term interest of the citizens of Aberdeen – all the citizens of Aberdeen.

Few people would have predicted two years ago that such dramatic changes would be taking place in the world of public and private finance. Few would have predicted the consequences of this change and few would have understood the scale of changes needed .

Whilst change has been inevitable and nobody in this chamber has argued that change has not been necessary, I would suggest to you Lord Provost that we have managed change in the best way possible by putting the long-term interests of the City firmly at the front of our agenda.

The budget which I am proposing to the Council today Lord Provost will allow the Council to spend £438m, some 5 % more than we planned for this year.

It will demand no increase in Council tax from the residents of Aberdeen and it will allow the vital services of the City to continue.



We will be spending £146m on education, £103m on social care, £52m on environment and infrastructure, and £21m on culture and sport – still a significant sum by any judgement.

What this administration wants, Lord Provost, is to achieve the best services for the people of Aberdeen. Spending more is not possible and will probably not be possible in the foreseeable future. What we have to do is to spend our money wisely, to use our creativity to maximise the value we give our residents and be honest with our residents about what we can and cannot do.

This has been the hallmark of this budget I am proposing today.

The budget I present to you today is the result of six months hard work – by members, by officers and by those affected by our spending plans. It has involved more openness, more transparency and more consultation than has ever taken place for a City budget. Among the Groups consulted are the Civic Forum, the business community, the voluntary sector and the Trades Unions. We are grateful to all of these groups, and to the individual members of the public who contributed their thoughts and ideas.

This Budget, as with previous ones, has led to difficult proposals having to be considered. These will require changes to the way we provide services and the scale of services we provide. It will also mean changes in working practices.

Taking many of the budget decisions earlier also means that our officials have had more time to prepare savings implementation plans which are subject to ongoing rigorous review. In addition, the Learning Service spending proposals have been externally validated. An improved equalities impact assessment process has also been put in place.

All this will ensure that as of 1 April 2009, we hit the ground running in terms of achieving the budget with clear action plans and accountabilities in place.

This year's Budget is the next important step in re-establishing financial stability within the Council. I would highlight the following important pieces of work:

- A great deal of work is ongoing in relation to a 3 year financial strategy and the City Chamberlain will present the final strategy to the Resources Management Committee in May.
- A revised budget timetable for future years has also been agreed.
- Improved financial management arrangements within realigned Services will also be put forward for approval to the May Resources Management Committee with clear and increased accountability for senior managers in all Services to deliver on budget.

Of course, no Revenue Budget is without risk and in the current climate of significant economic uncertainty the risks are significantly greater.

The City Chamberlain's budget report to Resources Management Committee on 5 February 2009, which was universally approved, identified a range of risks, including the negative impact arising from a deteriorating national financial position resulting in reduced personal incomes.

Whilst the City and Shire has been protected from the worst of the economic recession so far, I believe it is prudent to increase our unallocated contingencies figure in the budget to at least £2 million, plus £1.5 million contingencies for potential increases in energy costs. I will return to this when I make my recommendations to balance the budget.

Within Services, one of the biggest areas of risk in terms of delivery on the budget is in Health and Care where, for example, changes in the number of children being taken into care can immediately put budgets under pressure. The Health and Care budget, as we know, has been the most difficult area of the budget to control in recent years with some savings targets for Children's and Adults' Services proving to be too risky, in service delivery terms, to achieve.

We are very grateful for the work done by Philip Cotterill, Programme Director for Health and Care, in coming forward with a package of savings for Social Work which were approved in December 2008, and have been risk assessed as far as practicable, although the needs led nature of this service means that the Social Work budget will have to be kept under constant review.

Much has been said about the quality of some of our services in recent years and all of us in this chamber must take some responsibility for this as weaknesses span many years and improvement will be a difficult task. We will not however make excuses nor blame the shortage of resources as the reason for accepting services which are below standard.

Our commitment will be to use our limited resources in the most effective way possible. We have listened, learnt and where appropriate changed our proposals in order to achieve the best value and best outcomes for our residents.

Much has been said and written about our services in recent years and few of us in this chamber would claim that perfection is yet in sight. Despite this we have much to be proud of

Clean streets

Good school results

Good school inspections

Well maintained highways

Excellent recreation and sports facilities

Top class facilities

This is reflected in recent National Awards success such as:

The Guardian Public Service Award 2008 for innovation & progress in sustainability

UK Housing Awards 2008, Outstanding Achievement in Housing in the UK

APSE Excellence Awards 2008, Best Internal Service for Construction & Building Services

We have achieved all this despite receiving the lowest levels of grant in Scotland

Maintaining these standards and improving those services in need of development, and meeting the growing care cost of our changing population will become increasingly difficult. I and my colleagues are determined to ensure that we do our best to get a better deal from the Scottish government and would hope the local press as well as opposition parties will join in this endeavour

With or without a better financial settlement we must prepare ourselves to cope with the deteriorating national financial position. This will mean reassessing our priorities, directing resources and becoming even more efficient.

Improving efficiency has been a key objective of our 2009/10 budget proposals and I am pleased to announce to Council that the budget which I am proposing today contains more efficiency changes than have ever been agreed by the City Council in its recent history. Not only will this mean that service reductions have been kept to the minimum but we can rightly claim to have succeeded in achieving real value for money improvements for the people of Aberdeen

Budgets are of course a financial expression of policy choices and in the City there has been a history of spending more than we budgeted for. This is not acceptable.

We have taken enormous steps to check the realism of our proposals and the capacity to implement changes. We intend maintaining this rigour throughout the year by implementing improved monitoring and concentrating our efforts in those areas with the highest risk.

Financial risks going into next year are, however, real and sizable. Many potential challenges are outside of our control and can only be managed by ensuring that we have at least some limited resources to cope with a degree of uncertainty. It is for this reason we have proposed a budget which contains a reasonable level of contingency and rebuilds the working balances. To do otherwise would be little short of reckless in current circumstances.

Making budget decisions involving reducing resources is always difficult. Making good decisions in public and being able to take responsibility for these decisions is doubly difficult. I am however pleased at the exceptional level of consensus around the Council for this budget. My colleagues may not express their gratitude in the same way. Throughout the past six months we have heard virtually nothing from our opposition Labour colleagues. No alternatives, no suggestions and no new ideas.

We and more importantly the people of Aberdeen will understand that real choices don't come easy and the Labour group agree with our proposals.

I can however say Lord Provost that we have worked hard, we have listened and we have made recommendations which are fair, well balanced, realistic and in best interest of all the people of Aberdeen. In the coming months we will make further improvements to the way we plan and manage our finances.

The Leadership Board is committed to addressing the 6 focused priorities within our Corporate Improvement Plan which is addressing the significant issues.

- Effectively managing the Council's financial resources and assets
- Delivering efficient, effective, responsive and accountable services
- Managing People.
- Communication
- Responding to Audits and Inspections of our major Services
- Improving Capability, Accountability and Performance

Detailed action plans are being prepared for approval by Committee and inclusion in the Best Value follow-up submission. We have had regular meetings with the External Support Group since June last year and I think I speak for all of the Leadership Board when I say that they are very pleased with the progress the Council has made over the last 9 months, whilst recognizing there are some major challenges ahead.

We will continue to focus on these 6 priorities in the Corporate Improvement Plan to ensure we are well prepared to respond to the follow-up visits from the external inspection agencies which are planned for mid April.

Lord Provost, can I turn to the detail of the Administration's Revenue Budget proposals for 2009/10.

As I have already said, £24.583 million of budget savings and income generation were approved by the Council on 17 December 2008. These are summarized in the schedule which is tabled today for information.

The City Chamberlain's report to Resources Management Committee on 5 February 2009 identified some additional cost pressures and offsetting additional income which have been identified since the December Council

meeting. Resources Management Committee recommended all these amendments to Council.

The Resources Management Committee on 5 February 2009 also approved additional revenue support to Aberdeen Exhibition and Conference Centre (AECC) of £887,000 in 2009/10, based on the business plan presented by AECC. Whilst declaring an interest as a Director of AECC, I am pleased that the Resources Management Committee unanimously agreed to support the additional funding support in 2009/10 for AECC.

No similar sized conference and event centre in the UK operates without a significant level of public sector support. Indeed, the principle of the Council supporting AECC, which is primarily for economic development purposes, is no different to the Council providing financial support to Aberdeen Performing Arts to run the His Majesty's Theatre and Music Hall, amongst other venues, for cultural and leisure purposes.

Aberdeen needs a major exhibition and conference centre. It is inconceivable that Aberdeen, the Energy Capital of Europe, would not host major international events like 'Offshore Europe' and the 'All Energy Conference.' Recent independent reports show that the economic spin off to the local economy of events held at AECC is around £75 million per annum. We have also been advised by the event organizers that this year's 'Offshore Europe' event in September is on course to be the biggest and best so far.

This is great news for the economy and job prospects in the present financial climate, not just for Aberdeen, but all over the country.

It is for this reason that we are committed to presenting a very strong case to the Scottish Government that the AECC should have national conference centre status and therefore be able to attract funding from

other public bodies, rather than the financial burden all falling on AECC and the City Council.

The City Chamberlain's report identified an overall funding gap of £283,000 after allowing for all the above adjustments. I have circulated the schedule which was presented by the Resources Management Convener to balance the budget and approved unanimously by that Committee. As you can see from this schedule, the Administration plans to add an extra £1 million to contingencies given the uncertainties in the global financial markets, bringing us up to a level of at least £2 million, plus £1.5 million contingencies for potential increases in energy costs.

In order to balance the Revenue Budget, I am recommending that the Council approves all the items included on the attached schedule.

I am proposing that there will be no increase in Council Tax, with a Council Tax collection rate of 97.6%.

I now turn to the Non-Housing Capital Programme.

The Council normally considers its Capital Programme at this Budget meeting. However, as the City Chamberlain's report highlights, capital planning has become particularly difficult due to the dramatic slowdown of the national economy and the construction industry in general, with the knock-on impact on asset values. All local authorities are therefore reassessing their capital programmes in the light of potential reduced capital receipts. The Council already has a very large and ambitious capital programme as a consequence of decisions taken in previous years.

Whilst the revenue costs of the capital programme have been built into the 2009/10 Revenue Budget, there would be a significant increase in revenue costs thereafter, especially if the capital receipts were to be greatly reduced. It is for this reason that I would recommend that the Non-



Housing Capital Programme be reassessed in May, in conjunction with the Council's medium term financial strategy.

Lord Provost, I believe this Administration's recommendations for the Non-Housing Revenue Budget and Capital Programme will return financial stability to the Council in terms of prudently managing our own resources, whilst also recognizing the significant risks given the global financial downturn.

The Council has made significant progress over the last 9 months. This budget provides a strong foundation on which to move forward with a renewed confidence.

I so move.

**RESOURCES MANAGEMENT COMMITTEE 5 FEBRUARY 2009**

	£'000	£'000
Further savings required		283
Additional savings - further allocation of £1 million to contingencies		<u>1,000</u>
		<u><u>1,283</u></u>

**PROPOSALS FOR RECOMMENDATIONS TO COUNCIL ON 12 FEBRUARY 2009****ADDITIONAL ITEMS**

Remove Community Council small grant of £3,000 each and replace with £1,000 for each Councillors ward budget		26
Advertisement of Councillor's Surgeries		21
Comprehensive review of staff sickness		250

**Additional items - Appendix 5**

Continuous Improvement		99
Resources Management (R21-R23 only)		375
Strategic leadership		85
Energising Aberdeen - detailed below		544

**Other**

Powis Community Centre - Policy & Strategy Cttee 21/1/09		40
Aberdeen Performing Arts - Reduced revenue support by further £50k in recognition of Council undertaking repair work to the Music Hall		50
Allotments		10
		<u>1,500</u>

**Deduct**

Libraries	50.5	
Mental Health Funding	50	
Staff Catering	27	
Multi-Occupancy/Tenement Paper Recycling	<u>56.5</u>	184
		<u><u>1,316</u></u>

Further savings required		283
Additional allocation to contingencies		<u>1,033</u>
		<u><u>1,316</u></u>

**Energising Aberdeen**

Reduction already identified - Appendix 5	181	
Add: Further reductions to be applied		
AREG	230	
Arts & Creative	43	
Festivals & Events	90	
	<u>544</u>	

**Additional Items**

Identification of realistic assessment of cash savings from introduction of the Corporate Document and records management system (Infosmart) - to be added to contingencies

## 2009/10 Budget Speech

### **Housing Capital Programme and Housing Revenue account (HRA) Budget**

Lord Provost and Members of Aberdeen City Council, I am pleased to present the Administration's proposals for the Housing Revenue Account (HRA) and the Housing Capital Programme.

We are proud to come forward and say that we have maintained a sound financial foundation for delivering our housing landlord responsibilities and objectives.

This firm foundation has enabled us to move forward with confidence in developing the Housing Revenue Account and Capital Budget for financial year 2009/10 and the indicative programmes for financial years 2010/11 and 2011/12.

I am therefore delighted to present the following budget and housing investment programme.

### **I now propose the following Housing Revenue Account budget**

Since 2003 our aim has been to establish and maintain a robust, sustainable financial plan to deliver the council's commitment made in 2002 to our 23,000 council tenants.

We have achieved this by balancing a sustainable rent policy with significant improvements in service performance and the biggest investment in our housing that we have ever seen.

We have worked hard with officers to ensure that we deliver better services and better homes to our tenants and service users. We have achieved a huge amount. We recognise, however, that in the current economic climate that we can not "rest on our laurels"

We are not complacent. We know that the current credit crunch and the recession brings many challenges for us - both as a social landlord and as a local authority with duties towards tackling homelessness and meeting housing need.

We also recognise that we need to respond effectively to the needs of an aging population and an increasing population of people with disabilities.

To do all these things, we have to rise to the challenge of supplying good quality affordable housing.

In addition to these external challenges, we also recognise and accept that we have to respond to our internal challenges, arising from the findings of the Accounts Commission, to create the capacity to carry forward the changes that are needed while managing our budgets.

To this end we have immediately responded by creating a unified housing and community safety service and a new Housing Service Plan to drive forward the service modernisation and improvement. We look forward to building on this progress with proposals to restructure services during the early part of 2009/10 to create a simplified and effective leadership structure.

With this in mind, I shall therefore be recommending that we need to take time during 2009/10 to consolidate our achievements and conduct a thorough review of our commitments and costs. This will ensure our finances are "fit for the future" to deliver on both our statutory and our tenant focused housing objectives.

Our approach to the housing budget has been moderate and measured, in-order to minimise risk, as we move forward with our ambitious plan of modernisation and improvement of our housing services.

In setting the rent level for the financial year 2009/10 as well as the provisional levels for 2010/11 and 2011/12 - it is important that we look at the work underway and the work we have planned which, will improve the quality of our service and our housing stock. Only by maintaining services and the stock at an appropriate standard will we deliver best value for our tenants.

### **First of all I shall outline the determination of rent**

As part of our commitment to tenant participation, we annually consult with tenants in relation to the setting of rent levels.

A questionnaire was sent to all tenants last November to gain their views of maintaining the rent policy at inflation plus 1%, which is necessary for the continued programme of investment in our housing stock and for service improvement.

The majority of tenants – 74%, or nearly three-quarters of those who responded - agreed with the rent proposal.

The council is required to determine the average weekly un-rebated rents for council houses to take effect from Monday 6 April 2009. This will in turn allow decisions to be taken of the level of housing capital investment.

The Administration therefore proposes to maintain the rent policy of inflation plus 1%. This equates to a rent increase of just £2.23 per week, reflecting a 3.8% increase, taking the average rent to £60.98 per week on a 48 week basis.

This compares well with other sizeable local authorities.

Edinburgh City Council, for instance, set an average rent of £69.81 last year.

In setting a three-year rent strategy, the council must consider the level of capital investment we need in-order to maintain and improve the overall housing conditions available. We also need to ensure that there is sufficient contribution to support the housing capital programme over the long term, which the Housing Business Plan clearly demonstrates.

In order to increase these levels of revenue funding to support capital investment, and to ensure the long-term sustainability of the Housing Revenue Account - we have tasked officers during 2009/10, to scrutinise carefully all of our spending and all of our commitments to make sure we deliver on our ;

Core statutory duties,

First class- customer service outcomes

and to ensure we are *following the public pound* – to ensure “what we are paying for is what we get!”

This will ensure tenants are treated fairly and receive value for money for the rent they pay.

I am also proposing that the miscellaneous rents and other service charges, as outlined on pages 19 to 21 and page 23 of Appendix 1 to the Council report be approved.

Included within the Housing Revenue Account Budget are indicative outlines for 2010/11 and 2011/12. This assumes rent increase of 1.4% for 2010/11 and 1.9% for 2011 based on current projections of the likely level of inflation. Based on this, we are proposing that the budget includes a revenue contribution to the capital programme for 2009/10 of £12.5 million and an indicative level of £11.4 million for 2010/11 and £9.6 million for 2011/12.

This combined with additional borrowing means that the level of capital investment I recommend will be £59.5 million for 2009/10 and an indicative level of £57 million for 2010/11 and £54.2 million for 2011/12 including slippage.

In addition we would propose that working balances should be maintained at 5% of gross expenditure with minimum balances of £3.5 million for 2009/10.

I will now outline the following areas for consideration

Overall there has been a steady performance improvement during 2008/09 which has had a positive impact on the services we deliver to our tenants and is reflected in our relatively healthy financial situation.

For instance, our unit costs for Housing Management and Housing Asset Management services compare very favourably with other Councils. Indeed our Housing Management cost per employee is the lowest of those reported, whilst our unit cost per property is less than a third of that of Edinburgh City Council.

I would now like to highlight the key risks that impact on our favourable financial position.

### **Voids**

The dramatic reduction in average void turnaround times for homes vacated by outgoing tenants has continued during 2008/09. This has greatly increased the income to the Housing Revenue Account.

This excellent year on year progress is the result of good working practices in our housing team and increased demand for our homes. Our average void rent loss is now just 1% and we have tasked officers to bring this down to below 1% (actual target = 0.78%) by 2011/12.

The number of empty Council houses now represents only 14% of all empty homes in Aberdeen City at any one time – the bulk of vacancies are now in the private sector.

### **Cash Recovery**

Nationally, we are seeing an increasing mountain of household debt and an accompanying upward trend in rent arrears. But here in Aberdeen, we have gradually reduced tenants' arrears from 10.5% of the net amount of rent due in 2006/7 to 8.9% in 2007/8. We are now down to 8.1%, with ambitious targets set for the coming years - 6% 09/10, 5% 10/11 and 3.5% 11/12.

### **Programme for repairs and maintenance**

By continuing to press ahead and invest in our programme of improving our repairs and maintenance, we will not only bring benefits for our current tenants but for our future tenants as well.

The modernisation of our repairs has seen an increase in the need for planned work to improve for quality of our housing stock - and due to efficiencies in area teams, this year will see a further £3 million approximately being allocated to planned maintenance work in areas.

This will improve the security, health and safety of our housing areas. The fabric of the properties will be far better. And so the overall environment will improve too.

Through investment, we are creating better places for people to live.

These works will include continuing to install security doors, external lighting, and new security systems for multi-storeys and general environmental improvements.

In terms of our commitment to invest in future skills and capacity, we will continue to increase the numbers of craft apprentices. Currently we have 46 apprentices with plans to recruit a further 12 apprentices this month with a further 24 in the next financial year. This will ensure we have the right skills to deliver our services in the future when the economy recovers and the construction industry in particular.

We have also continued to make headway with external painter work. I am pleased to announce that the budget proposed is to be maintained at the £2.3million level in order to allow us to improve our maintenance cycles by doing work at more regular intervals.

The council will continue to ensure that all tenants have gas servicing carried out. Measures put in place in the 2007/08 included legally forcing entry when tenants refused access – this will continue in 2009/10.

The safety of our citizens in their homes is paramount. Therefore to further improve the safety of communal areas there will be a programme of maintenance, repair and testing of emergency lighting in 2009/10. This is a practical and visible measure which will help to reassure citizens in council houses, particularly those who are vulnerable and in our sheltered housing complexes.

Housing repairs will continue to focus on improving response time for our tenants. The percentage of orders completed within the target timescales set across all priorities from April 2008 – December 2008 is 87%.

We wish to improve on this.

### **Customer focus**

As a council we are committed to ensuring that we modernise the way in which we work and bring even greater customer-focus to our service delivery.

The onus is therefore on us to establish robust, responsive and highly efficient staffing and support structures which will fully meet Aberdeen's housing needs.

Implementing the proposals within this modernisation programme will pave the way for a successful transition to a more sustainable customer focused housing service.

**During 2009/10 we have set out to deliver:**

- An improved security service, to all tenants of multi-storey flats and an improved cleaning service.
- Improved business performance and productivity, better management of rent arrears and improved focus on sustaining tenancies.
- Better managed neighbourhoods and improved environments through a customer focussed housing asset management strategy.

**This Housing Services modernisation improvement programme provides the platform for a new improved housing management service which will enable:**

- A more proactive housing management service, geared to the changing needs of tenants and communities.
- Flexibility for area housing teams to manage their staffing budgets to meet local circumstances and requirements.
- A better managed and more effective security and cleaning service, for tenants of multi-storey flats.
- Improved environmental monitoring and neighbourhood management.
- A renewed focus on core business areas of arrears management.

**This will be achieved through:**

- A new improved security and cleaning service.  
Introducing new mobile technology to improve communication between frontline officers and tenants/home seekers.
- A greater focus on environmental management and monitoring through the development of a generic housing officer function supported by specialist housing service teams e.g. Tenancy Support, Debt Recovery Care work and Antisocial Behaviour.
- The introduction of new online services linked to the introduction of Home Point Standards to free up housing management time to provide proactive customer focused housing advice.



- A new staffing formula for distribution of generic housing staff resources to “neighbourhood patches” to address areas of pressure including governance, tenancy support, the investment programme and managing estates in mixed ownership.
- The introduction of a new tenant participation strategy which focuses on the outcome of delivering proactive customer focused housing management work practices which will ensure Aberdeen City Council achieves the highest Customer Service Standards.

We are committed to involving our tenants in housing related decisions as much as we can. Each of our three Housing Teams has at least one tenant participation officer. These officers work to support tenant consultation and engagement to deliver better services.

**I will now move onto our proposed Housing Capital Budget which will help us deliver:**

Our ambitions to achieve compliance with the Scottish Housing Quality Standard on our entire housing stock.

Our ambition to make a significant contribution to the supply of new affordable quality homes through the commencement of the first Council Housing New Build programme in the City within a generation, and  
 Our continued work with our community planning partners on the delivery of better lives for the tenants and residents who live in the seven most deprived areas of our city.

We have responded quickly to the Concordat that was agreed between the Scottish Government and local authorities in March last year. The Housing Capital Expenditure Budget has already been realigned in order to support the Single Outcome Agreement that was produced in response to the Concordat. We are one of first Council Council’s in Scotland to embrace the Single Outcome Agreement in this way.

In particular, this realignment has released funding of at least £1.5 Million per annum over the next three years – and this will be used to:

Increase the supply of new affordable council housing for rent, and  
 Support the physical regeneration of the most deprived areas of our city.

All this has been achieved within existing budget projections contained within the HRA Business Plan.

## **Scottish Housing Quality Standard (SHQS)**

Expenditure on the SHQS for the coming year totals £48 million inclusive of slippage. This includes a record commitment of £22.1 million in respect of the kitchen and bathroom modernisation programme.

We will deliver on this objective through the Framework Contracts for the kitchen and bathroom modernisation programme which started last year. These four-year contracts allow us to commit substantial sums of money for this year and the remaining years of the contract. This should allow the budget for the coming year and the following two years to be delivered on time and on budget.

### **The Framework Agreements have allowed the council to:**

- Implement standard key performance indicators, which will be used to assess the contractors' performance
- Reduce the time taken to complete the works  
Improve the overall specification for the works that are being offered to our customers

It has also allowed us the opportunity to introduce improvements to the way in which we interact with tenants during the modernisation process as illustrated at our recent consultation day for residents in the Hazelhead area. Tenant liaison staff will be based onsite for the duration of the work in order to provide help, assistance and support to our tenants before, during and after the work on their home. Customer satisfaction surveys will be issued no more than seven days after the modernisation work is complete. This will allow council officers and contractors to achieve continuous improvement in our approach to the modernisation of council homes.

We continue to explore low to zero carbon options for heating our high-rise buildings across the city. In the coming year, it is our intention to install district heating systems in Ashgrove Court and Mastrick Land. We will also install a new communal heating system in Denburn Court using a temporary Combined Heat with Power (CHP) boiler. Finally we intend to bring forward a programme during summer 2009 to outline our citywide priorities for the continued installation of our UK award winning CHP heating in the Council's major housing developments.

## **New-Build housing**

New-build housing is one of our top twenty priorities within the council's policy statement Vibrant, Dynamic and Forward Looking.

There is a very high demand for affordable housing and significant pressures in terms of homeless presentations in Aberdeen. To help tackle this we have supported the continuation of an ongoing but small scale new build programme of Housing for Varying Needs. Our latest development at Coronation Court which comprises 33 units of supported accommodation is due for completion in the spring of this year. Kingswood Court, the previous development, comprising 53 very sheltered housing properties was completed in spring 2003. This demonstrates that if sufficient funding is available we can deliver new affordable housing.

The Council has always had an aim to build new general needs housing when the appropriate circumstances allowed this. Since 2006 the Council has been investigating how this can be achieved. We have now undertaken detailed business planning to ensure that the Council can deliver our commitment to tenants to achieve the SHQS, maintain it's rent policy of limiting rent increases to inflation (RPIX) +1% as well as the provision of new general needs housing.

This work has now concluded and was finalised with the approval of the business plan at the Resources Management Committee last week. We can now move forward with confidence to the development stage of our new build programme.

Our Business Plan is able to support the provision of 344 new Council homes on land in the ownership of the Council. The sites involved are partly in the ownership of the HRA and are at different stages of potential development.

Given the downturn in the economic position and the significant reduction in house building the bringing forward of a new build programme by the Council will be welcomed by many in Aberdeen - not just for the supply of new housing but also because it will provide employment during the construction stages. It is believed that there is capacity in the construction sector to deliver the new build programme with keen build costs being achieved.

Our three priority sites for new build at

- Hayton Road, Tillydrone,
- Byron Park former Nursery Site, Northfield
- A new sheltered complex at Riorie Hall Cults.

These sites can accommodate a total development of up to 100 units.

Following completion of site preparation and the selection of construction contractors, work will be ready to begin on site by March 2010.

In addition to the initial programme we have other sites in the pipeline (tranches two and three) which can be released for future development over the next few years. This demonstrates to our citizens that Aberdeen City Council is committed to developing new build affordable council housing which meets the needs of its housing demand in the City.

Finally, in returning to the underlying theme in the budget proposals, to ensure good governance and adherence to the requirements of the prudential code, during 2009/10 we will move to a more informed investment decision making process through the introduction of an Asset Management and Capital Investment Planning framework for Council Housing. Member briefings on this important issue will be held during the spring as part of an extensive stakeholder consultation exercise in advance of seeking approval of the Council to adopt this approach.

Lord Provost and Members,

This is a budget, which will continue to raise the standards across the city. It will accelerate our service modernisation and improvement programme. It will bring about the improvement of our tenants' homes. And it will increase the provision of new affordable housing in Aberdeen and deliver our vision of enhancing the environment in social housing areas.